

THE FINANCIAL PLAN

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	☒	☐
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	☒	☐
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Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
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	Utility of _____	☐	☒
	Utility of _____	☐	☒
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of _____	☐	☒
	L.U.D. of _____	☐	☒
	L.U.D. of _____	☐	☒
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**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	2,494,721	2,494,721	2,501,975	
Total Grants in Lieu of Taxes - Page 8	178,674	178,674	178,045	
Sub-total	2,673,395	2,673,395	2,680,020	0

School Requisitions (deduct) - Page 8

	1,162,345	1,162,345	1,154,800	
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Municipal Taxes and Grants in Lieu of Taxes

	1,511,050	1,511,050	1,525,220	1,651,613
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Other Revenue - Page 2

	956,093	1,198,812	963,970	885,760
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Transfers from Accumulated Surplus & Reserves - Page 2

	983,732	395,388	985,500	0
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Total Municipal Revenue

	3,450,875	3,105,251	3,474,690	2,537,373
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EXPENDITURE

General Government Services

	470,700	427,995	466,600	474,600
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Protective Services

	297,984	290,634	300,670	223,250
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Transportation Services

	1,179,000	1,213,477	1,209,000	1,270,000
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Environmental Health Services

	174,200	156,221	176,200	179,000
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Public Health and Welfare Services

	10,720	10,720	10,800	10,800
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Environmental Development Services

	8,000	0	0	0
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Economic Development Services

	146,877	138,547	141,900	195,900
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Recreation and Cultural Services

	0	0	0	0
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Fiscal Services

	983,732	395,388	725,500	0
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Transfers - Deficit Recovery - Page 9

			0	
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- To Reserves - Page 5

	179,439	179,439	443,823	183,823
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Total Basic Expenditure

	3,450,652	2,812,420	3,474,493	2,537,373
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Allowance For Tax Assets - Page 8

	223	223	197	
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Total Municipal Expenditure

	3,450,875	2,812,643	3,474,690	2,537,373
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Net Operating Surplus (Deficit)

	0	292,608	0	0
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Departmental Use Only

Adopted by Resolution of Council

(Head of Council)

20__

(Chief Administrative Officer)

**GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

Other Revenue	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted	
Taxes Added (Supplementary)	30,000	11,413	20,000	20,000	
Licences					
Water/Lottery/Animal Planning/Zoning	400	314	400	400	
	300	370	300	300	
Permits					
Building	700	1,500	1,000	1,000	
Other (hay/wood)	500	310	300	300	
Fines					
Sales of Services	1,500	1,924	1,500	1,500	tax certificates/t
General Government Services					
Protective Services					
Transportation Services	8,000	20,522	18,000	18,000	dust control
Environmental Health Services					
Public Health and Welfare Services					
Environmental Development Services					
Economic Development Services					
Recreational & Cultural Services					
Other Services					
Sale of Goods	2,500	9,127	5,000	5,000	culverts/maps
Rentals	262,161	219,980	250,000	250,000	
Crown/RM Grassing/Forage	3,000	3,000	3,000	3,000	
Other (tower)					
Returns from Investments (Bank Interest)	30,000	27,575	30,000	30,000	
Tax and Redemption Penalties	30,000	36,525	32,000	32,000	
Development/Dedication Fees					
Other Income	10,000	22,042	12,000	12,000	insurance rebat
(Miscellaneous)	0	151,774	0		
Land Sales					
Waste/Recycling	2,000	3,556	2,000	2,000	
Fire	0	11,383	5,000	5,000	
Unconditional Grants					
Unconditional Grants					
Municipal Operating Grant	364,437	364,437	364,437	364,437	
Flood Prevention Grant	69,934	69,934	0	0	
Fire Protection Grant	0	0	77,420	0	
Provincial (page 9)	44,222	39,403	40,790	40,000	
Federal Gas Tax Funding	96,439	96,439	100,823	100,823	
Local Government/Other					
Federal Safe Restart Operating	0	107,287	0	0	

Total Other Revenue - Page 1

956,093	1,198,812	963,970	885,760
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Transfers From

- Accumulated Surplus
- Reserves (Page 13)

0	0	260,000	0
983,732	395,389	725,500	

Total Transfers - Page 1

983,732	395,389	985,500	0
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TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8

1,939,825	1,594,201	1,949,470	885,760
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BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2021

GENERAL GOVERNMENT SERVICES				
1100	Legislative	Last Year Budgeted	Last Year Actual	Next Year Budgeted
1200	General Administrative	88,000	76,491	90,000
1212	Chief Administrative Officer and Staff			
1215	Office	156,000	142,733	156,000
1216	Legal	68,000	47,696	58,000
1217	Audit	12,000	9,650	12,000
1218	Assessment	6,000	12,000	8,000
1240	Taxation	24,200	25,000	24,100
1300	Other General Government	6,500	5,953	6,500
1310	Elections	0	0	0
1320	Conventions	10,000	5,286	8,000
1330	Damage Claims and Liability Insurance	20,000	22,026	22,000
1340	Intergovernmental Relations			
1350	Grants and Support	75,000	80,565	80,000
1370	Other General Government-Land Management	5,000	596	4,000
	Property Management			
	Unallocated Employee Benefits			

SUB-TOTAL GENERAL GOVERNMENT SERVICES				
1991	Recoveries (deduct) - Utility			
TOTAL GOVERNMENT SERVICES - TO PAGE 1				
		470,700	427,995	466,600
				474,600

PROTECTIVE SERVICES				
2100	Police			
2400	Fire	200,000	196,268	200,000
2500	Emergency Measures			
2510	Emergency Measures Organization			
2520	Flood Control	20,000	10,218	15,000
2540	Fire Protection Services	69,934	76,137	0
2550	Other 911			0
2600	Other Protection	8,050	8,010	8,250
2621	Building Inspection			
2622	Electrical Inspection			
2623	Plumbing Inspection			
2626	Other Safety Inspections			
2630	License Inspection			
2640	Animal and Pest Control	0	0	0
2650	Other - Traffic Services			
	Other WCB			

TOTAL PROTECTIVE SERVICES - TO PAGE 1				
		297,984	290,634	300,670
				223,250

TRANSPORTATION SERVICES				
3200	Road Transport			
	Administration			
	Engineering			
	Roads and Streets			
	Unallocated Costs	0	0	

32301	- Public Works Wages and Benefits	40,000	33,966	50,000	51,000
	Road Side Cutting	40,000	39,925	40,000	40,000
32302	- Equipment Fuel	10,000	4,413	10,000	10,000
32303	- Equipment Repairs and Maintenance	10,000	6,669	10,000	10,000
32304	- Equipment Insurance and Registration	5,000	3,216	5,000	5,000
32305	- Workshop and Yard Operations	3,000	1,047	3,000	3,000
3300-30	Employee expense				
	- Road Commissioners' Fees and Mileage				
	Road Construction and Maintenance				
	- Labour				
32311	Materials (gravel)	410,000	409,440	410,000	430,000
32312	Rentals (grading)	280,000	322,976	300,000	320,000
32313	Rentals Tractor Road Side Cutting			10,000	10,000
	Miscellaneous	70,000	69,879	70,000	70,000
	Road Repair	10,000	20,226	20,000	20,000
	Dust Control				
	Brushing	20,000	79,230	20,000	20,000
Transportation Services Sub-Total Forward to Page 4					
		898,000	990,986	948,000	989,000

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3	898,000	990,986	948,000	989,000
Sidewalks and Boulevards	0	0	0	
Ditches and Road Drainage Ditch Cleanout/Culvert Installation	33,000	25,964	30,000	30,000
Culverts	22,000	24,795	25,000	25,000
Beaver Control	15,000	8,735	13,000	13,000
Surveys & Water Licences	10,000	11,458	12,000	12,000
- Labour				
- Materials				
- Rentals				
-				
Snow and Ice Removal	180,000	132,921	160,000	180,000
Bridges				
Street Lighting	16,000	14,463	16,000	16,000
Traffic Services (road signs & posts)	5,000	4,155	5,000	5,000
Parking				
Other Road Transport				
Airport				
Other Transportation Services				

TOTAL TRANSPORTATION SERVICES - TO PAGE 1

1,179,000	1,213,477	1,209,000	1,270,000
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ENVIRONMENTAL HEALTH SERVICES

4330	Garbage and Waste Collection			
	Nuisance Grounds	91,004	100,000	100,000
	Wages and Benefits	40,553	50,000	51,000
	Push/Haul/Recycle/Maintenance			
4480	Other Environmental Health			
4490	Municipal Wells			
4500-10	Public Rest Rooms			
	Other - Sewage Tipping Fees (lagoons)	24,664	26,200	28,000

TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1

174,200	156,221	176,200	179,000
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PUBLIC HEALTH AND WELFARE SERVICES

5110	Public Health			
5160	Health Unit			
5186	Cemeteries	0	0	0
	Other			
	Medical Care			
5220	Medical Officer			
	Other			
5370	Hospital Care			
	Hospital Care			
	Other			
	Social Assistance			
5420	Social Assistance	10,720	10,720	10,800
	Other			

TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1

10,720	10,720	10,800	10,800
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ENVIRONMENTAL DEVELOPMENT SERVICES

6100	Planning and Zoning Building Inspector			
	Community Development	8,000	0	0
6220	General Land Assembly			
6230	Urban Renewal			
6240	Beautification and Land Rehabilitation			
6241	Urban Area Weed Control			
	Grant			
	Levy - Fisher Armstrong Planning District			

TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1

8,000	0	0	0
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BUDGETED EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

ECONOMIC DEVELOPMENT SERVICES

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100 Natural Resources				
7120 Agriculture				
7121 Destruction of Pests				
7122 Protective Inspections				
7123 Rural Area Weed Control	100,000	91,855	100,000	100,000
7124 Drainage of Land (conservation districts East/West	5,877	5,877	5,900	5,900
7125 Veterinary Services	6,000	6,000	6,000	60,000
7130 Water Resources and Conservation				
Grants				
7200 Regional Development				
7300 Industrial Development				
7400 Other Economic Dev (tax incentive/interpretive signage)	35,000	34,815	30,000	30,000
7410 Tourism				
7420 Public Receptiones				

TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1

146,877	138,547	141,900	195,900
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RECREATION AND CULTURAL SERVICES

8110 Recreation Commission Administration				
8120 Community Centers and Halls				
8130 Swimming Pools and Beaches				
8140 Golf Courses				
8150 Skating Rinks and Arenas				
8180 Parks and Playgrounds VG				
8190 Other Recreational Facilities				
Grants				
Anniversary Park				
8240 Museums				
8250 Libraries				
8280 Other Cultural Facilities				

TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1

0	0	0	0
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FISCAL SERVICES

9111 L.U.D. of -- Page 7				
9112 L.U.D. of -- Page 7				
9113 L.U.D. of -- Page 7				
9114 L.U.D. of -- Page 7				
9320 Transfer to Capital - Page 13	983,732	395,388	725,500	
9330 Transfer to Utility - Page 6				
9410 Debenture Debt Charges - Page 11				
9420 Other Long-term debt charges -- Page 11				
9430 Tax discount and short-term loan interest				
9440 Other Debt Charges				
Other Fiscal Services				

TOTAL FISCAL SERVICES - TO PAGE 1

983,732	395,388	725,500	0
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TRANSFERS

9900 General Reserve				
9910 Specific-Purpose Reserves:				
- Equipment Replacement	27,000	27,000	27,000	27,000
- Capital Development				
- Gas Tax	96,439	96,439	100,823	100,823
- Election	2,000	2,000	2,000	2,000
- Drainage				
- Waste Management	13,500	13,500	13,500	13,500
- Fire Fighting	40,500	40,500	40,500	40,500
- Land Sale			160,000	0
- Emergency			100,000	0

TOTAL TRANSFERS - TO PAGE 1

179,439	179,439	443,823	183,823
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UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300 WATER CONSUMER SALES				
- Residential				
- Commercial and Bulk				
- Industrial				
- Federal and Provincial				
- Municipal and Schools				
310 SEWER SERVICE CHARGES				
- Residential				
- Commercial				
320 Discounts, Refunds and Cancellations				
Net Consumer Revenue - Sub Total				
330 Penalties				
340 Hydrant Rentals				
350 Installation Service				
360 Connection Revenue - Net				
370 Provincial Grants				
380 Other Revenue				
385 Deficit Recovery				
Investment Income				
390 Transfer from Revenue Fund - Page 5				
396 Transfer from Reserves - Utility - Page 13				
397 Transfer from Accumulated Surplus				
TOTAL REVENUE				

EXPENDITURE

410 WATER SUPPLY				
411 Administration				
412 Customer Billings and Collections				
413 Purification and Treatment				
414 Water Purchases				
415 Service of Supply				
416 Transmissions and Distribution				
417 Other Water Supply Costs				
418 Connections - Net Loss				
TOTAL				
420 SEWAGE COLLECTION AND DISPOSAL				
421 Administration				
422 Sewage Collection System				
423 Sewage Lift Station				
424 Sewage Treatment and Disposal				
425 Other Sewage Collection and Disposal Costs				
426 Connections - Net Loss				
TOTAL				
430 TRANSFER TO CAPITAL - Page 13				
450 DEBENTURE DEBT CHARGES - Page 12				
470 TRANSFERS				
471 Deficit Recovery, 20____ - Page 9				
473 Transfer to Utility Reserve				
474 Transfer to _____ Reserve				
TOTAL				
TOTAL EXPENDITURE				
NET OPERATING SURPLUS (DEFICIT)				

BUDGETED REVENUE AND EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

L.U.D. of _____

For the Year 2021

EXPENDITURE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
General Government Services Legislative (Committee)				
Transportation Services				
Roads and Streets				
Sidewalks and Boulevards				
Ditches and Road Drainage				
Street Cleaning				
Snow and Ice Removal				
Street Lighting				
Other _____				
Total Transportation Services	0.00	0.00	0.00	0.00
Environmental Health Services				
Garbage Collection				
Nuisance Grounds				
Total Environmental Health Services	0.00	0.00	0.00	0.00
Environmental Development Services				
Weed Control				
Other _____				
Total Environmental Development Services	0.00	0.00	0.00	0.00
Recreation and Cultural Services				
Public Parks				
Transfers				
Deficit Recovery				
Transfer to Capital				
To Reserves				
Total Transfers	0.00	0.00	0.00	0.00
Total Operating Expenditure	0.00	0.00	0.00	0.00

REVENUE

Previous Years' Surplus				
L.U.D. Revenues				

Amount required from Taxation - Page 5 and Page 8				
Municipal Other Revenues Allocated to L.U.D.				

Tax Levy (Last Year Actual)				
Total Operating Revenue				
Net Operating Surplus (Deficit)				

YEAR-TO-YEAR SUMMARY:

Amount Required from Taxation		
Assessment (Taxable and Grant-in-Lieu)		
Mill Rate		

L.U.D.	MUNICIPALITY
_____ Chairperson	_____ Reeve
_____	_____ Chief Administrative Officer

For the Year 2021

Page 1**Total (Education + Municipal) Taxes**

Page 1

Page 1*

Page 1,9

Page 2

Page 8

* Added to Total Tax Levy on page 1

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

[illegible]

178,044.76

Government or Agency	Purpose	Amount
Big Grant Community Futures	Interpretive Signage Project Fraserwood	5,000.00
Manitoba Summer Student Grants	Summer Students	3,000.00
MMSM	Recycling	19,290.00
Manitoba Association For Resource Recovery Corp.	EcoCentres	6,000.00
Manitoba Conservation	Beaver Dam Removal	500.00
Tire Stewardship Board	Tire Recycling	1,000.00
WRARS	Recycling	6,000.00

40,790.00

Original Deficit Amount	Year	Term	Authority	Amount

0.00

Original Deficit Amount	Year	Term	Authority	Amount

0.00

For the Year 2021

[illegible]

Part 2 - Calculation of Rural and At large Requirements				
	Required Expenditures			Totals
		Rural	At Large	
Total Basic Expenditures				
Less: Other Revenue Allocated				
Nominal Surplus Allocation				0.00
Other Allocations				0.00
<i>Sub-Totals</i>	0.00	0.00	0.00	0.00
Less: Required Expenditures				0.00
General Municipal	0.00	0.00	0.00	0.00
Requirements		Page 8	Page 8	

For the Year 2021

[illegible]

0.00	0.00	0.00	0.00	0.00		0.00	0.00
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Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment	Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
				0				
				0				
				0				
					0.00	0.00	0.00	0.00

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

Part 1 - Debenture Debt Charges

[illegible][illegible]

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment
				0
				0
				0

Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate

0.00	0.00	0.00	0.00
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CAPITAL BUDGET
(current year)
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2021

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
General Reserve					
Public Works Equipment					
Public Works Truck	80,000			80,000	
Gas Tax Funding					
Asset Management Plan	10,000			10,000	
Parks Beautification and Recreation Projects	100,000			100,000	
Zuks Drain Rd 104 Project (Ward 5)	35,000			35,000	
Drain Thru Sections 15/22/27-19-1E (Ward 4)	20,000			20,000	
Capital Projects/Flood Mitigation					
<u>Ward 1</u>					
Inwood Sidewalks	25,000			25,000	
<u>Ward 2</u>					
Ditch Cleanout Rd 126 between Rd 0 & 1W	5,000			5,000	
E of SE of 20-21-3W & N of SW 21-21-3W Drainage Project	35,000			35,000	
Road 0 Land Acquisition (required for ditching and slope)	10,000			10,000	
<u>Ward 3</u>					
Ditch Cleanout and Culverts Rd 120N between 14E to 16E	30,000			30,000	
Ditch Cleanout & Replace Culverts SW 36-20-2E	12,000			12,000	
<u>Ward 4</u>					
Drain Thru Sections 21 & 28-19-2E	15,000			15,000	
<u>Ward 5</u>					
Rd 104 N 7-18-2E	2,500			2,500	
Fire Equipment					
Asphalt in front of Fire Halls Inwood & Frasenwood	20,000			20,000	
Contribution to Fire Protection Grant	6,000			6,000	
Waste Management					
Closure of the old Meleb Waste Cell	120,000			120,000	
Hydro Hook up Inwood WTS	20,000			20,000	
Well Monitoring	20,000			20,000	
Land Sale					
Purchase of approx. 24 miles of CPR Track Property	160,000			160,000	
TOTAL	725,500.00	0.00	0.00	725,500.00	0.00

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources opening balances
	To Operating	To Capital	Operating	To Capital	
Gas Tax	165,000.00	0.00			488,711
Flooding Mitigation & Capital Projects	134,500.00	0.00			309,231
Fire Fighting Equipment	26,000.00	0.00			224,342
Land Sale	160,000.00	0.00			160,000
Equipment (Public Works)	80,000.00	0.00			359,490
Waste Management	160,000.00	0.00			488,399
	725,500.00	0.00			

PART 3. BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING		REPAYMENT	
	Bank Loan	Operating Loan/Reserve Loan	Amount	Term
Departmental Use Only	Adopted by Resolution of Council			
	(Head of Council)			
	20____ (Chief Administrative Officer)			
			0.00	

**FIVE YEAR CAPITAL EXPENDITURE PROGRAM
RURAL MUNICIPALITY OF ARMSTRONG**

PURPOSE		CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)							SOURCE OF FUNDS			
	2022	2023	2024	2025	2026	Total	Operating	Reserves	Borrowing	Other		
Parks Beautification/Accessible Washrooms	50,000.00					50,000.00		50,000.00				
Welcome RM of Armstrong Signs	20,000.00					20,000.00		20,000.00				
Energy Efficient Lighting in Municipal Buildings	50,000.00					50,000.00		50,000.00				
Fire Department Protective Gear Replacements	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	150,000.00		150,000.00				
Fraserwood Fire Hall Expansion				100,000.00		100,000.00		100,000.00				
Inwood Fire Hall Expansion				100,000.00		100,000.00		100,000.00				
Road 0 Rebuild		100,000.00				100,000.00		100,000.00				
Public Works Building	50,000.00					50,000.00		50,000.00				
Storage Building Meleb Waste Site					30,000.00	30,000.00		30,000.00				

Departmental Use Only

Adopted by Resolution of Council

(Head of Council)

20

(Chief Administrative Officer)