DRAFT

THE FINANCIAL PLAN

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	x	
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	x	
Page 3	General Operating Fund - Budgeted Expenditure	x	
Page 4	General Operating Fund - Budgeted Expenditure	x	
Page 5	General Operating Fund - Budgeted Expenditure	x	
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of ________		x
	Utility of ________		x
	Utility of ________		x
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of ________		x
	L.U.D. of ________		x
	L.U.D. of ________		x
Page 8	Calculation of Tax Levies	x	
Page 9	Sundry Revenue and Expenditure Analysis	x	
Page 10	Rural Area and General Municipal Requirements	x	
Page 11	General Operating Fund - Debenture Debt Charges	x	
Page 12	Utility Operating Fund - Debenture Debt Charges	x	
Page 13	Capital Budget (Current Year)	x	
Page 14	Capital Expenditure Program (Subsequent Five Years)	x	

GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	3,027,483	3,027,483	3,173,600	3,237,072
Total Grants in Lieu of Taxes - Page 8	202,439	202,439	205,355	209,462
Sub-total	3,229,922	3,229,922	3,378,955	3,446,534
School Requisitions (deduct) - Page 8	1,181,590	1,181,590	1,231,318	1,255,944
Municipal Taxes and Grants in Lieu of Taxes	2,048,332	2,048,332	2,147,637	2,190,590
Other Revenue - Page 2	1,044,565	1,465,025	3,515,262	3,585,567
Transfers from Accumulated Surplus & Reserves - Page 2	610,000	364,049	576,500	588,030
Total Municipal Revenue	3,702,897	3,877,406	6,239,399	6,364,187

EXPENDITURE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
General Government Services	576,557	584,082	664,019	677,299
Protective Services	235,500	202,484	261,630	266,863
Transportation Services	1,690,000	1,773,050	1,739,350	1,774,137
Environmental Health Services	232,000	164,126	177,380	180,928
Public Health and Welfare Services	10,800	11,220	10,720	10,934
Environmental Development Services	6,000	0	6,000	6,120
Economic Development Services	129,500	108,845	108,357	110,524
Recreation and Cultural Services	0	0	0	0
Fiscal Services	610,000	267,974	2,993,312	3,053,178
Transfers - Deficit Recovery - Page 9			0	
- To Reserves - Page 5	212,207	245,807	278,207	283,771
Total Basic Expenditure	3,702,564	3,357,589	6,238,975	6,363,755
Allowance For Tax Assets - Page 8	333		424	
Total Municipal Expenditure	3,702,897	3,357,589	6,239,399	6,364,187
Net Operating Surplus (Deficit)	(0)	519,817	0	0

Departmental Use Only	Adopted by Resolution of Council
	______________________ (Head of Council)
	______________________20__ ______________________ (Chief Administrative Officer)

GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

Other Revenue		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added (Supplementary)		**25,000**	**38,107**	**30,000**	**30,600**
Licences	Water/Lottery/Animal	300	328	600	612
	Planning/Zoning	600	2,577	600	612
Permits	Building	500	0	500	510
	Other (hay/wood)	300	1,285	300	306
Fines					
Sales of Services	General Government Services	1,500	2,481	1,800	1,836
	Protective Services				
	Transportation Services	15,000	13,588	15,000	15,300
	Environmental Health Services				
	Public Health and Welfare Services				
	Environmental Development Services				
	Economic Development Services				
	Recreational & Cultural Services				
	Other Services				
Sale of Goods		2,000	34,607	3,125	3,188
Rentals	Crown/RM Grassing/Forage	273,000	238,085	293,333	299,200
	Other (tower)	3,000	3,388	3,000	3,060
Returns from Investments (Bank Interest)		35,000	85,741	35,000	35,700
Tax and Redemption Penalties		32,000	56,512	32,000	32,640
Development/Dedication Fees					
Other Income	(Miscellaneous)	25,000	81,592	42,700	43,554
	50/50 Road Contributions			0	
	Land Sales				
	Waste/Recycling	1,200	568	1,230	1,255
	Fire	0		0	
	Land Transaction improvements				
Unconditional Grants	Unconditional Grants			167,462	170,811
	Municipal Operating Grant	479,958	490,682	479,000	488,580
	Disaster Financial Assistance		270,973	2,266,000	2,311,320
Conditional Grants	Provincial (page 9)	45,000	39,304	38,405	39,173
	Federal Gas Tax Funding	105,207	105,207	105,207	107,311
	Local Government/Other				
	Road Repair Grant				
Total Other Revenue - Page 1		1,044,565	1,465,025	3,515,262	3,585,567
Transfers From					
	- Accumulated Surplus	0	0		0
	- Reserves (Page 13)	610,000	364,049	576,500	588,030
Total Transfers - Page 1		610,000	364,049	576,500	588,030
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		1,654,565	1,829,074	4,091,762	4,173,597

BUDGETED EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

Code	GENERAL GOVERNMENT SERVICES	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
1100	Legislative	105,000	109,317	132,600	135,252
1200	General Administrative				
1212	Chief Administrative Officer and Staff	181,500	175,082	209,500	213,690
1215	Office	82,000	77,780	90,900	92,718
1216	Legal	18,000	23,974	22,500	22,950
1217	Audit	13,400	15,009	15,000	15,300
1218	Assessment	24,000	23,378	23,169	23,632
1240	Taxation	7,000	17,227	14,800	15,096
1300	Other General Government				
1310	Elections	0		8,450	8,619
1320	Conventions	12,000	5,579	0	12,000
1330	Damage Claims and Liability Insurance	32,000	44,366	43,100	43,962
1340	Intergovernmental Relations				
1350	Grants and Support	20,000	86,680	84,000	85,680
1370	Other General Government-Land Management	18,000	5,690	20,000	20,400
	Unallocated Insurance Premium	63,657			
	Unallocated Employee Benefits				
	SUB-TOTAL GENERAL GOVERNMENT SERVICES	576,557	584,082	664,019	689,299
1991	Recoveries (deduct) - Utility				
	TOTAL GOVERNMENT SERVICES - TO PAGE 1	576,557	584,082	664,019	689,299
	PROTECTIVE SERVICES				
2100	Police				
2400	Fire	214,000	179,742	240,030	244,831
2500	Emergency Measures				
2510	Emergency Measures Organization	8,000	10,171	8,000	8,160
2520	Flood Control				
2540	Fire Protection Services				
2550	Other 911	9,500	9,324	9,600	9,792
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	4,000	3,247	4,000	4,080
2650	Other - Traffic Services				
	Other WCB____________				
	TOTAL PROTECTIVE SERVICES - TO PAGE 1	235,500	202,484	261,630	266,863
	TRANSPORTATION SERVICES				
	Road Transport				
	Administration				
32200	Engineering	0	0	0	0
	Roads and Streets				
	Unallocated Costs				
32301	- Public Works Wages and Benefits	163,000	181,457	280,350	285,957
	Road Side Cutting				
32302	- Equipment Fuel	25,000	29,527	59,000	60,180
32303	- Equipment Repairs and Maintenance	20,000	35,522	47,200	48,144
32304	- Equipment Insurance and Registration	6,000	7,301	7,000	7,140
32305	- Workshop and Yard Operations	7,500	6,980	15,800	16,116
3300-30	- Advertising	2,500	4,900	5,000	5,100
	- Road Commissioners' Fees and Mileage				
	Road Construction and Maintenance DFA		431,538		
32311	- Labour				
32312	Materials (gravel)	400,000	452,749	480,000	489,600
32313	Rentals/Mtce (1/2grader, bobcat)	300,000	191,272	260,000	265,200
	Rentals Tractor Road Side Cutting				
	Miscellaneous Road Repair	80,000	58,288	100,000	102,000
	Dust Control	30,000	28,598	30,000	30,600
	Brushing/Roadside Cutting	70,000	69,560	80,000	81,600
	Transportation Services Sub-Total Forward to Page 4	1,104,000	1,497,692	1,364,350	1,391,637

BUDGETED EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

Code	Item			Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
	Transportation Services Sub-Total Forward from Page 3			1,104,000	1,497,692	1,364,350	1,391,637
32330	Sidewalks and Boulevards						
32340	Ditches and Road Drainage	Ditch Cleanout/Culvert Installation		100,000	15,454	65,000	66,300
		Culverts		35,000	32,486	35,000	35,700
		Beaver Control		10,000	5,440	7,500	7,650
		Surveys & Water Licences		10,000		7,500	7,650
32371	Snow and Ice Removal	- Labour					
32372		- Materials					
32373		- Rentals (1/2 grader, contract)		400,000	197,614	235,000	239,700
		- ______________________					
32400	Bridges						
32500	Street Lighting			16,000	15,595	15,000	15,300
32600	Traffic Services (road signs & posts)			15,000	8,769	10,000	10,200
32700	Parking						
32900	Other Road Transport						
	Airport						
	Other Transportation Services						
	TOTAL TRANSPORTATION SERVICES - TO PAGE 1			1,690,000	1,773,050	1,739,350	1,774,137
	ENVIRONMENTAL HEALTH SERVICES						
	Garbage and Waste Collection						
4330	Nuisance Grounds	Push/Haul/Recy	21000	153,000	97,405	107,200	109,344
	Wages and Benefits			55,000	43,538	44,180	45,064
	Other Environmental Health						
4480	Municipal Wells					0	
4490	Public Rest Rooms						
4500-10	Other - Sewage Tipping Fees (lagoons)			24,000	23,183	26,000	26,520
	TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1			232,000	164,126	177,380	180,928
	PUBLIC HEALTH AND WELFARE SERVICES						
	Public Health						
5110	Health Unit						
5160	Cemeteries			0	500	0	0
5186	Other ______________________						
	______________________						
	Medical Care						
5220	Medical Officer						
	Other ______________________						
	Hospital Care						
5370	Hospital Care						
	Other ______________________						
	Social Assistance						
5420	Social Assistance			10,800	10,720	10,720	10,934
	Other ______________________						
	TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1			10,800	11,220	10,720	10,934
	ENVIRONMENTAL DEVELOPMENT SERVICES						
6100	Planning and Zoning Building Inspector			6,000	0	6,000	6,120
	Community Development						
6220	General Land Assembly						
6230	Urban Renewal						
6240	Beautification and Land Rehabilitation						
6241	Urban Area Weed Control						
	Grant						
	Levy - Fisher Armstrong Planning District						
	TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1			6,000	0	6,000	6,120

BUDGETED EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

Code	ECONOMIC DEVELOPMENT SERVICES	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control	105,000	87,847	85,250	86,955
7124	Drainage of Land (conservation districts East/West	6,000	6,284	6,300	6,426
7125	Veterinary Services	6,000	6,000	6,807	6,943
7130	Water Resources and Conservation				
	Grants				
7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Dev (tax insentive)	12,500	8,714	10,000	10,200
7410	Tourism				
7420	Public Receptions				
	TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	129,500	108,845	108,357	110,524

Code	RECREATION AND CULTURAL SERVICES	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
8110	Recreation Commission Administration				
8120	Community Centers and Halls				
8130	Swimming Pools and Beaches				
8140	Golf Courses				
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds VG				
8190	Other Recreational Facilities				
	Grants				
	Anniversary Park				
8240	Museums				
8250	Libraries				
8280	Other Cultural Facilities				
	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1	0	0	0	0

Code	FISCAL SERVICES	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
9111	L.U.D. of ____________ -- Page 7				
9112	L.U.D. of ____________ -- Page 7				
9113	L.U.D. of ____________ -- Page 7				
9114	L.U.D. of ____________ -- Page 7				
9320	Transfer to Capital - Page 13	610,000	267,974	2,993,312	
9330	Transfer to Utility - Page 6				
9410	Debenture Debt Charges - Page 11				
9420	Other Long-term debt charges -- Page 11				
9430	Tax discount and short-term loan interest				
9440	Other Debt Charges				
	Other Fiscal Services				
	TOTAL FISCAL SERVICES - TO PAGE 1	610,000	267,974	2,993,312	0

Code	TRANSFERS	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
9900	General Reserve	20,000	20,000	20,000	
9910	Specific-Purpose Reserves:				
	- PW Equipment Replacement	20,000	20,000	20,000	
	- Capital Development	50,000	50,000	50,000	
	- Gas Tax	105,207	105,207	105,207	
	- Election	2,000	2,000	2,000	
9911	- Drainage				
9912	- Waste Management	15,000	15,000	15,000	
9913	- Fire Equipment			66,000	
	- Land Sale		33,600		
	- Emergency				
	TOTAL TRANSFERS - TO PAGE 1	212,207	245,807	278,207	0

CALCULATION OF TAX LEVIES

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

	Assessments				Expenditures				Revenues				
Education (Requistion) Taxes:	Taxable	Grazing Lease and/or Converted fees	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total	Mill Rate (M/R)	Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Grazing lease and / or Converted fees	Total
Education Support Levy (ESL)	**2,261,520**		**374,810**	2,636,330	**21,430.00**	-1.91	21,428.09	8.128	18,381.63		3,046.46		21,428.09
Special - Interlake SD #21	**11,603,410**	**26,860**	**161,880**	11,792,150	**130,499.00**	4.72	130,503.72	11.067	128,414.94		1,791.53	297.26	130,503.72
Special - Evergreen SD #22	**57,116,920**	**1,499,700**	**1,049,570**	59,666,190	**585,781.00**	21.65	585,802.65	9.818	560,773.92		10,304.68	14,724.05	585,802.65
Special - Lakeshore SD #23	**31,230,140**	**1,927,240**	**4,920,160**	38,077,540	**493,608.00**	29.23	493,637.23	12.964	404,867.53		63,784.95	24,984.74	493,637.23
Total Education Taxes					1,231,318.00	53.70	1,231,371.70		1,112,438.03	0.00	Crown Lands	40,006.05	1,231,371.70
					Page 1								

	Assessments				Expenditures				Revenues				
Municipal Taxes:	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Total	Basic	Allowance Tax Assets	Total	Mill Rate Frt/PP	Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Other Revenues and Transfers	Total
Local Urban Districts													
L.U.D.													
L.U.D.													
L.U.D.													
Debenture Debt Charges													
Special Services Levies													
Deficit Recovery													
General													
Utility													
Reserve Funds													
Equipment	**99,964,190**		**6,131,610**	106,095,800	20,000.00	52.11	20,052.11	0.189	18,893.23	0.00	1,158.87		20,052.11
Election	99,964,190		6,131,610	106,095,800	2,000.00	15.82	2,015.82	0.019	1,899.32	0.00	116.50		2,015.82
Waste Management	99,964,190		6,131,610	106,095,800	15,000.00	65.60	15,065.60	0.142	14,194.91	0.00	870.69		15,065.60
Flood Mitigation & Capital Projects	99,964,190		6,131,610	106,095,800	50,000.00	77.22	50,077.22	0.472	47,183.10	0.00	2,894.12		50,077.22
General	99,964,190		6,131,610	106,095,800	20,000.00	52.11	20,052.11	0.189	18,893.23	0.00	1,158.87		20,052.11
Fire Equipment Reserve	99,964,190		6,131,610	106,095,800	66,000.00	97.68	66,097.68	0.623	62,277.69	0.00	3,819.99		66,097.68
General Municipal													
Rural Area									0.00	0.00	0.00		0.00
At Large	99,964,190		6,131,610	106,095,800	2,014,219.05	9.71	2,014,228.76	18.985	1,897,820.15	0.00	116,408.62		2,014,228.76
Business Tax, Fees									0.00	0.00	0.00		0.00
Other Revenue and Transfers					4,051,756.10		4,051,756.10		0.00	0.00	0.00	4,051,756.10	4,051,756.10
Total Municipal		0.00			6,238,975.15	370.25	6,239,345.40		2,061,161.63	0.00	126,427.67	4,051,756.10	6,239,345.40
Total (Education + Municipal) Taxes					7,470,293.15	423.94	7,470,717.09		3,173,599.66	0.00	205,355.28	4,091,762.15	7,470,717.09
						Page 1			Page 1	Page 1*	Page 1,9	Page 2	

* Added to Total Tax Levy on page 1

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment Farm/Residential	Assessment Other	Mill Rate	Amount	Frontage	Total
I.S.D. # 21						0.00
Residential	66,160		30.874	2,043		2,042.62
Agricultural	140,100		30.874	4,325		4,325.45
Commercial		21,780	39.002	849		849.46
E.S.D. # 22						0.00
Residential	288,870		29.625	8,558		8,557.77
Agricultural	471,050		29.625	13,955		13,954.86
Commercial		289,650	37.753	10,935		10,935.16
L.S.D. # 23						0.00
Residential	704,680		32.771	23,093		23,093.07
Agricultural	4,165,330		32.771	136,502		136,502.03
Commercial		63,380	40.899	2,592		2,592.18
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00

Total - Pages 1, 8: 202,852.60

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Monument and Restoration	Surveys	1,500.00
Manitoba Summer Student Grants	Summer Students	4,000.00
MMSM	Recycling	17,405.00
Manitoba Association For Resource Recovery Corp.	EcoCentres	8,000.00
Tire Stewardship Board	Tire Recycling	1,500.00
WRARS	Recycling	6,000.00

Total - Page 2: 38,405.00

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1: 0.00

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6: 0.00

RURAL AREA AND GENERAL MUNICIPAL REQUIREMENTS

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

Part 1 - Analysis of Expenditures Benefitting Rural Area

Account No.	Account Name	Total Expenditures from Pages 3, 4 and 5	Expenditures applicable to Rural Area only
Total - Part 2			0.00

Part 2 - Calculation of Rural and At large Requirements

	Required Expenditures	Rural	At Large	Totals
Total Basic Expenditures				
Less: Other Revenue Allocated				
Nominal Surplus Allocation				0.00
Other Allocations				0.00
Sub-Totals	*0.00*	*0.00*	*0.00*	*0.00*
Less: Required Expenditures				0.00
General Municipal	0.00	0.00	0.00	0.00
Requirements		Page 8	Page 8	

GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
					0.00		0.00			0.00	
										0.00	
			0.00	0.00	0.00	0.00	0.00		0.00	0.00	

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment
				0
				0
				0

Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
0.00	0.00	0.00	0.00

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2024

Part 1 - Debenture Debt Charges

Purpose	By-law No.	Maturity (Year)	Opening Balance	Principal	Closing Balance	Interest	Total Payment	Frontage /Per Parcel	Other	Net Required by Mill rate	Area to be Levied
			0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	

Part 2 - Summary (by area) - to be carried forward - Page 8

Area to be Levied	Taxable Assessment	Otherwise Exempt Assessment	Grant Assessment	Total Assessment
				0
				0
				0

Total Requirement	Raised By Frt / Parcel	Raised by Other	Raised by Mill Rate
0.00	0.00	0.00	0.00

CAPITAL BUDGET
(current year)
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2024

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
General Reserve					
municipal buildings renovations (Admin)	50,000.00	50,000.00			
Christmas lights	5,000.00	5,000.00			
Public Works Equipment					
Mower	65,000.00	65,000.00			
Drone w/topographical	15,000.00	15,000.00			
Kenwood VHF Analog Repeaters and 6 Radios	21,000.00	21,000.00			
Gas Tax Funding					
Surface Water Mgmt Plan	50,000.00	50,000.00			
GPS level system	35,500.00	35,500.00			
Fire Reserve					
Fire Halls Fraserwood Windows	20,000.00	20,000.00			
Fire Equipment					
Protective Gear	30,000.00	30,000.00			
Public Works Yard					
Extension of compound and building	150,000.00	150,000.00			
Waste Management					
Fencing	15,000.00	15,000.00			
Cell Closure	120,000.00	120,000.00			
Capital Projects/Flood Mitigation					
Road "0" DFA 2022	2,266,000.00	2,266,000.00			
Roads					
Miscellaneous Roads	150,812.15	150,812.15			
TOTAL	2,993,312.15	2,993,312.15	0.00	0.00	0.00
		Page 5	Page 6	Part 2	Part 3

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources
	To Operating	To Capital	Operating	To Capital	opening balances
Public Works BL 3-2007	251,000.00				314,639
Gas Tax BL 3-2006	85,500.00				801,737
Flooding Mitigation & Capital Projects BL 2-2009					117,472
General	55,000.00				326,558
Fire Equipment BL 2 -2007	50,000.00				241,444
Waste Management BL 1-2007	135,000.00				499,284
Snow Removal BL 5-2002					3,146
Chic Canal BL 15-2010					489
Emergency Res BL 2-2021					105,694
Land Sale Reserve BL 1-2021					381,161
Election Reserve BL 3-2011					2,183
Drainage Reserve BL 1-2009					
	576,500.00	0.00	0.00	0.00	
	Page 2	Part 1	Page 6	Part 1	

PART 3. BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
				0.00	

Departmental Use Only	Adopted by Resolution of Council
	(Head of Council)
	____________20__ (Chief Administrative Officer)

FIVE YEAR CAPITAL EXPENDITURE PROGRAM
RURAL MUNICIPALITY OF ARMSTRONG

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2025	2026	2027	2028	2029	Total	Operating	Reserves	Borrowing	Other
Parks Beautification/Accessible Washrooms (Fraserwooc	50,000.00					50,000.00		50,000.00		
Welcome RM of Armstrong Signs	20,000.00					20,000.00		20,000.00		
Fire Department Protective Gear Replacements	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	150,000.00		150,000.00		
Fraserwood Fire Hall Expansion	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	125,000.00		125,000.00		
Inwood Fire Hall Expansion	25,000.00	25,000.00	25,000.00	25,000.00	25,000.00	125,000.00		125,000.00		
municipal building renovations	25,000.00					25,000.00		25,000.00		
Trail Establishment (CPR Line)		30,000.00				30,000.00		30,000.00		
Christmas Lighting	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	25,000.00	0.00	25,000.00		
Compactor	25,000.00					25,000.00		25,000.00		
Dump Truck		30,000.00				30,000.00	0.00	30,000.00		
PW Equipment	120,000.00					120,000.00		120,000.00		
	325,000.00	145,000.00	85,000.00	85,000.00	85,000.00	**725,000.00**	0.00	725,000.00	0.00	0.00

SOURCE OF FUNDS - ANNUAL						**TOTAL**
OPERATING						
RESERVES	325,000.00	145,000.00	85,000.00	85,000.00	85,000.00	725,000.00
BORROWING						0.00
OTHER						0.00
TOTAL						**725,000.00**

Departmental Use Only	Adopted by Resolution of Council
	_______________________ (Head of Council)
	______________________20__
	_______________________ (Chief Administrative Officer)