### THE FINANCIAL PLAN

### RURAL MUNICIPALITY OF ARMSTRONG

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	Х	
Page 2	General Operating Fund - Budgeted Other Revenue and Transfe	ers x	
Page 3	General Operating Fund - Budgeted Expenditure	Х	
Page 4	General Operating Fund - Budgeted Expenditure	х	
Page 5	General Operating Fund - Budgeted Expenditure	х	
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of		х
	Utility of		х
	Utility of		х
Page 7	Local Urban District - Budgeted Revenue and Expenditure	,	
	L.U.D. of		х
	L.U.D. of		x
	L.U.D. of		X
Page 9	Coloulation of Tour		
Page 8	Calculation of Tax Levies	х	
Page 9	Sundry Revenue and Expenditure Analysis	Х	
Page 10	Rural Area and General Municipal Requirements		х
Page 11	General Operating Fund - Debenture Debt Charges		х
Page 12	Utility Operating Fund - Debenture Debt Charges		х
Page 13	Capital Budget (Current Year)	х	
Page 14	Capital Expenditure Program (Subsequent Five Years)	Х	

### GENERAL OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

### RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

### REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	2,494,721	2,494,721	2,501,975	
Total Grants in Lieu of Taxes - Page 8	178,674	178,674	178,045	
Sub-total	2,673,395	2,673,395	2,680,020	0
_				
School Requisitions (deduct) - Page 8	1,162,345	1,162,345	1,154,800	, 100
Municipal Taxes and Grants in Lieu of Taxes	1,511,050	1,511,050	1,525,220	1,651,613
-				
Other Revenue - Page 2	956,093	1,198,812	963,970	885,760
Transfers from Accumulated Surplus & Reserves - Page 2	983,732	395,388	985,500	0
Total Municipal Revenue	3,450,875	3,105,251	3,474,690	2,537,373

### EXPENDITURE

General Government Services	470,700	427,995	466,600	474,600
Protective Services	297,984	290,634	300,670	223,250
Transportation Services	1,179,000	1,213,477	1,209,000	1,270,000
Environmental Health Services	174,200	156,221	176,200	179,000
Public Health and Welfare Services	10,720	10,720	10,800	10,800
Environmental Development Services	8,000	0	0	,,,,,,,
Economic Development Services	146,877	138,547	141,900	195,900
Recreation and Cultural Services	0	0	0	100,000
Fiscal Services	983,732	395,388	725,500	0
Transfers - Deficit Recovery - Page 9			0	
- To Reserves - Page 5	179,439	179,439	443,823	183,823
			and when the same of the same	
Total Basic Expenditure	3,450,652	2,812,420	3,474,493	2,537,373
Allowance For Tax Assets - Page 8	223	223	197	
	220	223	197]	
Total Municipal Expenditure	3,450,875	2,812,643	3,474,690	2,537,373
Net Operating Surplus (Deficit)	0	292,608	0	0

Adopted by Resolution of Council

(Head of Council)

(Chief Administrative Officer)

### GENERAL OPERATING FUND BUDGETED OTHER REVENUE AND TRANSFERS

### RURAL MUNICIPALITY OF ARMSTRONG

Other Revenue		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added (Supple	ementary)	30,000	11,413	20,000	20,000
Licences	Water/Lottery/Animal	400	214	400	400
2.0011000	Planning/Zoning	300	314 370	400 300	400 300
		000	370	300	300
Permits	Building	700	1,500	1,000	1,000
	Other (hay/wood)	500	310	300	300
Fines					
Sales of Services	General Government Services	1,500	1,924	1,500	1,500
	Protective Services				.,,,,,
	Transportation Services	8,000	20,522	18,000	18,000
	Environmental Health Services			,	10,000
	Public Health and Welfare Services				
	Environmental Development Service	es			
	Economic Development Services				
	Recreational & Cultural Services				
	Other Services				
Sale of Goods		2,500	9,127	5,000	5,000
			0,127	3,000	5,000
Rentals	Crown/RM Grassing/Forage	262,161	219,980	250,000	250,000
	Other (tower)	3,000	3,000	3,000	3,000
Returns from Investme	ents (Bank Interest)	30,000	27,575	30,000	30,000
Tax and Redemption I	Penalties	30,000	36,525	32,000	32,000
Development/Dedicati	on Fees		55,625	02,000	32,000
Other Income	(Miscellaneous)	10,000	22,042	12.000	40,000
	Land Sales	0	151,774	12,000	12,000
	Waste/Recycling	2,000	3,556		0.000
	Fire	0	11,383	2,000 5,000	2,000 5,000
			11,000	0,000	3,000
Unconditional Grants	Unconditional Grants				
	Municipal Operating Grant	364,437	364,437	364,437	364,437
	Flood Prevention Grant	69,934	69,934	0	0
Conditional Grants	Fire Protection Grant	0	0	77,420	0
Conditional Grants	Provincial (page 9)	44,222	39,403	40,790	40,000
	Federal Gas Tax Funding  Local Government/Other	96,439	96,439	100,823	100,823
	Federal Safe Restart Operating		407.007		
	rederal date Nestart Operating	0	107,287	0	0
Total Other Revenue	- Page 1	050.000			
Total Other Neverlue	- rage I	956,093	1,198,812	963,970	885,760
Transfers From	-				
	- Accumulated Surplus	0	0	260,000	0
	- Reserves (Page 13)	983,732	395,389	725,500	
Total Transfers - Page	e 1 [	983,732	395,389	985,500	0
TOTAL OTHER DEVICE.	JE AND TRANSFERS - PAGE 8	4.000.00-	T		
TOTAL OTHER REVENU	L AND IKANSPERS - PAGE 8	1,939,825	1,594,201	1,949,470	885,760
					Page 2
					Page 2

### BUDGETED EXPENDITURE

### RURAL MUNICIPALITY OF ARMSTRONG

GENERAL GOVERNMENT SERVICES	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Legislative	88,000	76,491	88,000	90,000
General Administrative				
Chief Administrative Officer and Staff	156,000	142,733	156,000	160,000
Office	68,000	47,696	58,000	58,000
Legal	12,000	9,650	12,000	12,000
Audit	6,000	12,000	8,000	8,000
Assessment	24,200	25,000	24,100	24,100
Taxation	6,500	5,953	6,500	6,500
Other General Government				
Elections	0	0	0	
Conventions	10,000	5,286	8,000	10,000
Damage Claims and Liability Insurance	20,000	22,026	22,000	22,000
Intergovernmental Relations				
Grants and Support	75,000	80,565	80,000	80,000
Other General Government-Land Management	5,000	596	_	4,000
Property Management				.,,000
Unallocated Employee Benefits				
SUB-TOTAL GENERAL GOVERNMENT SERVICES	470,700	427,995	466,600	474,600
Recoveries (deduct) - Utility				
TOTAL GOVERNMENT SERVICES - TO PAGE 1	470 700	107.005	400 000	
	470,700	427,995	466,600	474,600
Control of the contro				
	200,000	196,268	200,000	200,000
F1 10	20,000	10,218	15,000	15,000
nod migator grant	69,934	76,137	0	0
protection grant			77,420	0
	8,050	8,010	8,250	8,250
N. C.				
	0	0	0	
Other WCB				
TOTAL PROTECTIVE SERVICES - TO PAGE 1	297,984	290,634	300,670	223,250
TRANSPORTATION SERVICES				
Road Transport				
Administration				
Engineering	0	0		
TO CONTRACTOR AND AND AND ADDRESS OF THE PARTY OF THE PAR	40.000			
				51,000
				40,000
				10,000
				10,000
				5,000
	3,000	1,047	3,000	3,000
The state of the s				
Road Construction and Maintenance				
<u></u>	110.000			
				430,000
Rentals Tractor Road Side Cutting	280,000	322,976		320,000
Miscellaneous Road Repair	70.000		10,000	10,000
	70,000	69,879	70,000	70,000
Duet Control				
Dust Control	10,000	20,226	20,000	20,000
Dust Control  Brushing	20,000	79,230	20,000	20,000
	General Administrative Chief Administrative Officer and Staff Office Legal Audit Assessment Taxation Other General Government Elections Conventions Damage Claims and Liability Insurance Intergovernmental Relations Grants and Support Other General Government-Land Management Property Management Unallocated Employee Benefits SUB-TOTAL GENERAL GOVERNMENT SERVICES Recoveries (deduct) - Utility TOTAL GOVERNMENT SERVICES - TO PAGE 1 PROTECTIVE SERVICES Police Fire Emergency Measures Emergency Measures Emergency Measures Emergency Measures Gineral Hood Control Fire Protection Services Other 911 Other Protection Building Inspection Plumbing Inspection Other Safety Inspection Cher Safety Inspection Cher - Traffic Services Other WCB  TOTAL PROTECTIVE SERVICES - TO PAGE 1  TRANSPORTATION SERVICES Road Transport Administration Engineering Roads and Streets Unallocated Costs  - Public Works Wages and Benefits Road Side Cutting - Equipment Fuel - Equipment Repairs and Maintenance - Equipment Insurance and Registration - Workshop and Yard Operations Employee expense - Road Commissioners' Fees and Mileage Road Construction and Maintenance - Labour Materials (gravel) Rentals (gravel) Rentals (gravel) Rentals (gravel) Rentals (gravel) Rentals (gravel) Rentals (gravel)	Seneral Administrative	Chief Administrative	Legislative   88,000   76,491   88,000   Responsible   Respon

### BUDGETED EXPENDITURE

### RURAL MUNICIPALITY OF ARMSTRONG

			Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
	Transportation Services S	Sub-Total Forward from Page 3	898,000	990,986	948,000	989,000
32330	Sidewalks and Boulevard	s	0	0	0	
32340	Ditches and Road Drainag	ge Ditch Cleanout/Culvert Installation	33,000	25,964	30,000	30,000
		Culverts	22,000	24,795	25,000	
		Beaver Control	15,000	8,735	13,000	25,000
		Surveys & Water Licences	10,000	11,458	12,000	13,000
32371	Snow and Ice Removal	- Labour	1.5,55	11,400	12,000	12,000
32372		- Materials				
32373		- Rentals	180,000	132,921	160,000	180,000
				.02,52.	100,000	100,000
32400	Bridges					
32500	Street Lighting		16,000	14,463	16,000	16,000
32600	Traffic Services (road sign	s & posts)	5,000	4,155	5,000	5,000
32700	Parking			1,100	0,000	3,000
32900	Other Road Transport					
	Airport					
	Other Transportation Serv	ices				
	TOTAL TRANSPORTATION	ON SERVICES - TO PAGE 1	1,179,000	1,213,477	1,209,000	1,270,000
	ENVIRONMENTAL HEALT	TH SERVICES				
	Garbage and Waste Collect	ction				
4330	Nuisance Grounds	Push/Haul/Recycle/Maintenance	96,600	91,004	100,000	100.000
	Wages and Benefits		53,400	40,553		100,000
	Other Environmental Healt	h	00,400	40,555	50,000	51,000
4480	Municipal Wells					
4490	Public Rest Rooms					
4500-10	Other - Sewage Tipping	Fees (lagoons)	24,200	24,664	26,200	28,000
	TOTAL ENVIRONMENTAL	HEALTH SERVICES - TO PAGE 1	174,200			
			174,200	156,221	176,200	179,000
	PUBLIC HEALTH AND WE	LFARE SERVICES				
	Public Health		_			
5110	Health Unit					
5160	Cemeteries		0	0	0	0
5186	Other					
5000	Medical Care					
5220	Medical Officer					
	Other				*	
5070	Hospital Care					
5370	Hospital Care					
	Other					
5400	Social Assistance					
5420	Social Assistance		10,720	10,720	10,800	10,800
	Other					15,000
	TOTAL PUBLIC HEALTH &	WELFARE SERVICES-TO PAGE 1	10,720	10,720	10,800	10,800
	ENVIRONMENTAL DEVELO	DPMENT SERVICES				
6100	Planning and Zoning Build					
	Community Development	and inspector	8,000	0	0	
6220	General Land Assembly					
6230	Urban Renewal					
6240	Beautification and Land R	ohabilitation				
6241	Urban Area Weed Control					
	Grant					
	Levy - Fisher Armstrong P	lanning District				
	TOTAL ENVIRONMENTAL D	DEVELOPMENT SERVICES - TO PAGE 1	8,000	0	0	0

### BUDGETED EXPENDITURE

### RURAL MUNICIPALITY OF ARMSTRONG

	ECONOMIC DEVELOPMENT SERVICES	Last Year	Last Year	This Year	Next Ye
7100		Budgeted	Actual	Budgeted	Budgete
7120	Agriculture			101	1
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control	100,000	91,855	100,000	100.00
7124	Drainage of Land (conservation districts East/West				100,00
7125	Veterinary Services	5,877		5,900	5,900
		6,000	6,000	6,000	60,000
7130	Water Resources and Conservation				
	Grants				
7200	Regional Development				
7300	Industrial Development			/	
7400	Other Economic Dev (tax insentive/interpretive signage)	35,000	34,815	30,000	30,000
7410	Tourism				00,000
7420	Public Receptions				1
					-
	TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1	146,877	138,547	141,900	195,900
	RECREATION AND CULTURAL SERVICES				
8110	Recreation Commission Administration				I
8120	Community Centers and Halls				
8130	Swimming Pools and Beaches				
8140					
	Golf Courses				
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds VG				
8190	Other Recreational Facilities				
	Grants				
	Anniversary Park				
				-	
8240	Museums				
8250	Libraries				
8280	Other Cultural Equilities				
8280	Other Cultural Facilities				
8280	Other Cultural Facilities				
8280					
8280	Other Cultural Facilities  TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1	0	0	0	0
8280	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1	0	0	0	0
	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1 FISCAL SERVICES	0	0	0	0
9111	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7	0	0	0	0
9111 9112	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7	0	0	0	0
9111 9112 9113	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7	0	0	0	0
9111 9112 9113 9114	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7	0	0	0	0
9111 9112 9113 9114	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7				0
9111 9112 9113 9114 9320	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7	983,732	0 395,388	725,500	0
9111 9112 9113 9114 9320 9330	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6				0
9111 9112 9113 9114 9320 9330 9410	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11				0
9111 9112 9113 9114 9320 9330 9410 9420	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11				0
9111 9112 9113 9114 9320 9330 9410 9420 9430	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest				0
9111 9112 9113 9114 9320 9330 9410 9420 9430	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest  Other Debt Charges				0
9111 9112 9113 9114 9320 9330 9410 9420 9430	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest				0
9111 9112 9113 9114 9320 9330 9410 9420 9430	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest  Other Debt Charges				0
9111 9112 9113 9114 9320 9330 9410 9420 9430	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest  Other Debt Charges			725,500	
9111 9112 9113 9114 9320 9330 9410 9420 9430	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest  Other Debt Charges  Other Fiscal Services	983,732	395,388		0
9111 9112 9113 9114 9320 9330 9410 9420 9430	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest  Other Debt Charges  Other Fiscal Services  TOTAL FISCAL SERVICES - TO PAGE 1	983,732	395,388	725,500	
9111 9112 9113 9114 9320 9330 9410 9420 9430 9440	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest  Other Debt Charges  Other Fiscal Services  TOTAL FISCAL SERVICES - TO PAGE 1  TRANSFERS  General Reserve	983,732	395,388	725,500	
9111 9112 9113 9114 9320 9330 9410 9420 9430 9440	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest  Other Debt Charges  Other Fiscal Services  TOTAL FISCAL SERVICES - TO PAGE 1	983,732	395,388	725,500	
9111 9112 9113 9114 9320 9330 9410 9420 9430 9440	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest  Other Debt Charges  Other Fiscal Services  TOTAL FISCAL SERVICES - TO PAGE 1  TRANSFERS  General Reserve	983,732	395,388	725,500	0
9111 9112 9113 9114 9320 9330 9410 9420 9430 9440	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  L.U.D. of Page 7  Transfer to Capital - Page 13  Transfer to Utility - Page 6  Debenture Debt Charges - Page 11  Other Long-term debt charges Page 11  Tax discount and short-term loan interest  Other Debt Charges  Other Fiscal Services  TOTAL FISCAL SERVICES - TO PAGE 1  TRANSFERS  General Reserve  Specific-Purpose Reserves: - Equipment Replacement	983,732	395,388	725,500	
9111 9112 9113 9114 9320 9330 9410 9420 9430 9440	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of	983,732 983,732 27,000	395,388 395,388 27,000	725,500 725,500 27,000	0 27,000
9111 9112 9113 9114 9320 9330 9410 9420 9430 9440	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of	983,732 983,732 27,000 96,439	395,388 395,388 27,000 96,439	725,500	0
99111 99112 99113 99114 99320 99330 99410 99420 99430 99440	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of	983,732 983,732 27,000	395,388 395,388 27,000	725,500 725,500 27,000	0 27,000
99111 99112 99113 99114 99330 9440 9440 9440 9910	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of	983,732 983,732 27,000 96,439	395,388 395,388 27,000 96,439	725,500 725,500 725,500 27,000	0 27,000 100,823
99111 99112 99113 99114 99330 9440 9440 9440 9910	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of	983,732 983,732 27,000 96,439	395,388 395,388 27,000 96,439 2,000	725,500 725,500 27,000 100,823 2,000	0 27,000 100,823 2,000
9111 9112 9113 9114 9320 9330 9440 9420 9440 9910 9910	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of	983,732 983,732 27,000 96,439 2,000 13,500	395,388 395,388 27,000 96,439 2,000	725,500 725,500 27,000 100,823 2,000 13,500	0 27,000 100,823 2,000 13,500
9111 9112 9113 9114 9320 9330 9410 9420 9430 9440	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of	983,732 983,732 27,000 96,439 2,000	395,388 395,388 27,000 96,439 2,000	725,500 725,500 27,000 100,823 2,000 13,500 40,500	0 27,000 100,823 2,000 13,500 40,500
9111	TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1  FISCAL SERVICES  L.U.D. of	983,732 983,732 27,000 96,439 2,000 13,500	395,388 395,388 27,000 96,439 2,000	725,500 725,500 27,000 100,823 2,000 13,500	0 27,000 100,823 2,000 13,500

### UTILITY OPERATING FUND BUDGETED REVENUE AND EXPENDITURE

### RURAL MUNICIPALITY OF ARMSTRONG

		1 3. W.C. 1 3.1 2021				
		REVENUE				
			Last Year	Last Year	This Year	Next Year
	1		Budgeted	Actual	Budgeted	Budgeted
300	WATER CONSUMER SALES	- Residential				
		- Commercial and Bulk				
		- Industrial				
		- Federal and Provincial				
	1	- Municipal and Schools				
310	SEWER SERVICE CHARGES	- Residential				
		- Commercial				
	1 _	<del></del>				
320	Discounts, Refunds and Cancellat	tions				
	Net Consumer Revenue - Sub Tol	al				
200	1 =					
330	Penalties					
340	Hydrant Rentals				APPRILE LABOR COSCO	
350	Installation Service					
360	Connection Revenue - Net					
370	Provincial Grants					
380	Other Revenue					
385	Deficit Recovery					
300	Investment Income					
390 396	Transfer from Revenue Fund - Pag					
397	Transfer from Reserves - Utility - F					
397	Transfer from Accumulated Surplu	S				
	TOTAL REVENUE					
	TOTAL REVENUE					
410	WATER SUPPLY	EXPENDITURE				
411	Administration					
412	Customer Billings and Collections					
413	Purification and Treatment					
414	Water Purchases		-			
415	Service of Supply					
416	Transmissions and Distribution		<b></b>			
417	Other Water Supply Costs		-			
418	Connections - Net Loss					
	TOTAL					
420	SEWAGE COLLECTION AND DIS	POSAL				
421	Administration	1			Т	
422	Sewage Collection System					
423	Sewage Lift Station					
424	Sewage Treatment and Disposal					
425	Other Sewage Collection and Dispo	sal Costs				
426	Connections - Net Loss					
	TOTAL					
		ı				
430	TRANSFER TO CAPITAL - Page 13	3				
		L				
450	DEBENTURE DEBT CHARGES - P	age 12				
470	TRANSFERS					
471	Deficit Recovery, 20 Page 9	Γ				
473	Transfer to Utility Reserve	ŀ				
474	Transfer to Reserv	re -				
	TOTAL	ŀ				
		L				
	TOTAL EXPENDITURE	Γ		T		
		L				
	NET OPERATING SURPLUS (DEFI	CIT)				

### **BUDGETED REVENUE AND EXPENDITURE** RURAL MUNICIPALITY OF ARMSTRONG L.U.D. of \_ For the Year 2021 **EXPENDITURE** Last Year Last Year This Year Next Year Budgeted Actual Budgeted Budgeted General Government Services Legislative (Committee) Transportation Services Roads and Streets Sidewalks and Boulevards Ditches and Road Drainage Street Cleaning Snow and Ice Removal Street Lighting Other Total Transportation Services 0.00 0.00 0.00 0.00 Environmental Health Services Garbage Collection Nuisance Grounds Total Environmental Health Services 0.00 0.00 0.00 0.00 Environmental Development Services Weed Control Other Total Environmental Development Services 0.00 0.00 0.00 0.00 Recreation and Cultural Services Public Parks Transfers Deficit Recovery Transfer to Capital To Reserves Total Transfers 0.00 0.00 0.00 0.00 Total Operating Expenditure 0.00 0.00 0.00 0.00 REVENUE Previous Years' Surplus L.U.D. Revenues Amount required from Taxation - Page 5 and Page 8 Municipal Other Revenues Allocated to L.U.D. Tax Levy (Last Year Actual) Total Operating Revenue Net Operating Surplus (Deficit) YEAR-TO-YEAR SUMMARY: Amount Required from Taxation Assessment (Taxable and Grant-in-Lieu) Mill Rate L.U.D. MUNICIPALITY Chairperson \_Chief Administrative Officer

I OF TAX LEVIES	ITY OF ARMSTRONG
ULATION	JNICIPAL
CALC	JRAL ML
	N

Education (Requisition) Taxes: Taxable feet and or Converted Leavy (ESL) 2,128,960 feet State of Leavy	Caratis in	Total 2,500,790 9,758,650	Basic	Allowance Tax Assets		Mill Rate		Otherwise			
Lakeshore SD #21   2,128,960	onts Grar Lieu oi	2,500,790	Dasic	day Asserts			Tax	2000	Grants in	Grazing lanes and	
- Interfake SD #21   9,548,720   1 - Interfake SD #21   46,804,720   26,873,640   21 - Lakeshore SD #23   25,873,640   21 - Lakeshore SD #23   25,873,640   21 - Lakeshore SD #23   25,873,640   21 - Lakeshore SD #23   21	70 1 1 000 4 4 000 1 1 1 1 1 1 1 1 1 1 1	9,758,650	00 000 00	0,0	Total	(M/R)	Levy	Exempt	Lieu of Taxes	or Converted fees	Total
- Evergreen SD #22	ments Gran	000'00''	400 000 00	0.40	22,029.46	8.809	18,754.01		3,275.45		22.029.46
Education Taxes  Education Taxes  Education Taxes  Education Taxes  Taxable  Experiment of the part of	000 Go		123,098.00	7.37	123,105.37	12.615	120,457.10		2,362,16	286 11	123 105 37
Education Taxes  Education Taxes  Taxable  Oth  Taxable  Exure Debt Charges	ments Gre	49,157,840	539,718.00	35.08	539,753.08	10.980	513,915.94		11 383 41	14 453 74	600 750 00
Taxes: Taxable Oth Urban Districts Exure Debt Charges	Gr	31,949,660	469,955.00	24.50	469,979.50	14.710	380,601.24		62 862 04	26 546 25	000,000
Urban Districts  Taxable Ex  Urban Districts  Ture Debt Charges	Grandia		1,154,800.00	67.41	1,154,867,41		1 033 728 20	000	1	67.016.02	469,979,50
Deal Taxes:  Taxable Ex  Urban Districts  Ture Debt Charges	Gr Gr Lieu		Page 1					0.00	1	41,256.10	1,154,867.41
Taxable Urban Districts Urban Charges	Lieu			Expenditures		_					
Unban Districts  Ture Debt Charges	Lieu of Taxes			Allowance		Mill Rate	Tax	Othorwise			
J.D. J.D. J.D. Ibenture Debt Charges		Total	Basic	Tax Assets	Total	Frt/PP	Levy	Exempt	Lieu of Taxos	Other Revenues	ļ
D.D.D.D.D.D.D.D.D.D.D.D.D.D.D.D.D.D.D.									200	910101010101010101010101010101010101010	lotal
benture Debt Charges											
benture Debt Charges											
Demark Debt Charges											
			-								
			1								
		1									
	-	T									
Special Services Levies											
	-										
										-	
Deficit Recovery											
General											
					00.00						
Unitry					000						0.00
Reserve Funds					2000						00.00
Equipment 82,227,090	5,497,410	87.724.500	27 000 00	10 15	27 040 45	0000					
Election 82,227,090	5,497,410	87 724 500	200000	7.00	0.010.10	0.300	72,325.94	0.00	1,693.20		27,019.15
Waste Management 82,227,090	5.497.410	87 724 500	43 500 00	00.71	2,017.66	0.023	1,891.22	00:00	126.44		2,017.66
Firefighting Equipment 82,227,090	£ 407 440	201100	00000	9.57	13,509.57	0.154	12,662.97	00.00	846.60		13 509 57
		01,724,500	40,500.00	28.72	40,528.72	0.462	37,988.92	00.0	2.539.80		40 528 72
General Municipal							00:00	0.00	000		10,020,12
Rural Area									000		0.00
Allaron							00.0	000	000		
Too Coop	5,497,410	87,724,500	1,483,279.10	54.47	1,483,333,57	16.909	1 390 377 8E	000	2000		0.00
Tiess lak, rees							000	00.00	92,955.71		1,483,333.57
Other Revenue and Transfers			1,908,213.90		1 908 213 QU		0.00	00:00	0.00		0.00
lotal Municipal			3.474.493.00	120 58	2474 600 50	1	00.0	0.00	0.00	1,908,213.90	1,908,213.90
		]		25.55	3,474,042.30	J	1,468,246.92	0.00	98,161.75	1,908,213.90	3,474,622.58
l otal (Education + Municipal) Taxes			4,629,293.00	196.99	4.629.489.99	L	2 504 075 24	0			
					0000	١	17.078,100,2	0.00	178,044.78	1,949,470.00	4,629,489.99

### SUNDRY REVENUE AND EXPENDITURE ANALYSIS

### RURAL MUNICIPALITY OF ARMSTRONG

### For the Year 2021

### Part 1 - Grants in Lieu of Taxes

	Assessme	nt				
Government or Agency	Farm/Residential	Other	Mill Rate	Amount	Frontage	Total
I.S.D. # 21						0.00
Residential	59,050		30.471	1,799		1,799.3
Agricultural	109,540		30.471	3,338		3,337.79
Commercial		18,660	39.280	733	*	732.96
E.S.D. # 22						0.00
Residential	274,380		28.836	7,912		7,912.02
Agricultural	471,150		28.836	13,586		13,586.08
Commercial		291,210	37.645	10,963		10,962.60
L.S.D. # 23				15,000		0.00
Residential	648,060		32.566	21,105		21,104.72
Agricultural	3,563,400		32.566	116,046		116,045.68
Commercial		61,960	41.375	2,564		2,563.60
						0.00
						0.00
						0.00
						0.00
						0.00
-						0.00
						0.00

Total - Pages 1, 8

178,044.76

### Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Big Grant Community Futures	Interpretive Signage Project Fraserwood	5,000.00
Manitoba Summer Student Grants	Summer Students	3,000.00
MMSM	Recycling	19,290.00
Manitoba Association For Resource Recovery Corp.	EcoCentres	6,000.00
Manitoba Conservation	Beaver Dam Removal	500.00
Tire Stewardship Board	Tire Recycling	1,000.00
WRARS	Recycling	6,000.00

Total - Page 2

40,790.00

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Voor	T	4 0 0	
rear	Term	Authority	Amount
i	J i		
	Year	Year Term	Year Term Authority

Total - Page 1

0.00

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount		T - 1		
Original Delicit Amount	Year	Term	Authority	Amount
				1
		1		

Total - Page 6

0.00

### RURAL AREA AND GENERAL MUNICIPAL REQUIREMENTS

RURAL MUNICIPALITY OF ARMSTRONG

Part I - Analysis	of Expenditures Benefitting Rural Area		1
Account No.	Account Name	Total Expenditures from Pages 3, 4 and 5	Expenditures applicable to Rura Area onl
			0
			7
otal - Part 2			0.00

,	Required			1920 VA WS
	Expenditures	Rural	At Large	Totals
Total Basic Expenditures				
Less: Other Revenue Allocated				
Nominal Surplus Allocation				0.00
Other Allocations				0.00
		,		
Sub-Totals	0.00	0.00	0.00	0.00
Less: Required Expenditures		-		0.00
General Municipal	0.00	0.00	0.00	0.00
Requirements		0.00	0.00	0.00
		Page 8	Page 8	

# GENERAL OPERATING FUND - DEBENTURE DEBT CHARGES RURAL MUNICIPALITY OF ARMSTRONG

				Area to be Levied Assessment Assessment	oe car	0.00															Purpose By-law No. (year) Balance
				Grant Assessment		0.00							100 miles								Principal
		0 0	0	Total Assessment		0.00					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Closing Balance
						0.00															Interest
	0.00			Total Requirement		0.00					0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Total Payment
	0.00			Raised By Frt / Parcel																	/Per Parcel
	0.00			Raised by Other		0.00															Other
0.00	0 00			Raised by Mill Rate		0.00				0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	Mill rate
Page 11																				T	Area to be Levied

## UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

### RURAL MUNICIPALITY OF ARMSTRONG

			Area to be Levied	Part 2 - Summary (by area) - to be carried forward - Page 8	2										Purpose
			Assessment	a) - to be carried for											By-law No.
			Otherwis	orward - Pag	· -	1									(Year)
			Assessment	8	0.00										Opening Balance
			Grant Assessment		0.00										Principal
	0	0	Total Assessment		0.00										Closing Balance
					0.00										Interest
0.00			Total Requirement		0.00										Total Payment
0.00			Raised By Frt / Parcel		0.00										Frontage /Per Parcel
0.00			Raised by Other		0.00										Other
0.00			Raised by Mill Rate		0.00										Net Required by Mill rate
															Area to be Levied

### CAPITAL BUDGET (current year) RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2021

### Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowin
General Reserve					
Public Works Equipment					
Public Works Truck	80,000				
- Sale Track	80,000			80,000	
Gas Tax Funding					
Asset Management Plan	10,000			10,000	
Parks Beautification and Recreation Projects	100,000			100,000	
Zuks Drain Rd 104 Project (Ward 5)	35,000			35,000	
Drain Thru Sections 15/22/27-19-1E (Ward 4)	20,000			20,000	
Capital Projects/Flood Mitigation	-				
Ward 1					
Inwood Sidewalks	25,000			25,000	
	20,000			25,000	
Ward 2					
Ditch Cleanout Rd 126 between Rd 0 & 1W	5,000			5,000	
E of SE of 20-21-3W & N of SW 21-21-3W Drainage Project	35,000			35,000	
Road 0 Land Acquisition (required for ditching and slope)	10,000			10,000	
Ward 3					
Ditch Cleanout and Culverts Rd 120N between 14E to 16E	30,000			30,000	
Ditch Cleanout & Replace Culverts SW 36-20-2E	12,000			12,000	
Ward 4					
Orain Thru Sections 21 & 28-19-2E	15.000				
Stain 11110 Geotions 21 & 20-19-2E	15,000			15,000	
Vard 5					
Rd 104 N 7-18-2E	2,500			2,500	
ire Equipment					
Asphalt in front of Fire Halls Inwood & Fraserwood	20,000			20,000	
Contribution to Fire Protection Grant	6,000			6,000	
Vaste Management					
Closure of the old Meleb Waste Cell	120,000			100.00	
lydro Hook up Inwood WTS	20,000			120,000	
Vell Monitoring	20,000			20,000	
and Sale				-5,000	
urchase of approx. 24 miles of CPR Track Property	160,000				
				160,000	
	725,500.00 TOTAL	0.00			

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

	General Fun	d Transfers	Utility Fun	Utility Fund Transfers		
Reserve Name and By-Law No.	To Operating	To Capital	Operating	To Capital	opening balance	
Gas Tax	165,000.00	0.00			488,711	
Flooding Mitigation & Capital Projects	134,500.00	0.00			309,231	
Fire Fighting Equipment	26,000.00	0.00			224,342	
Land Sale	160,000.00	0.00				
Equipment ( Public Works)	80,000.00	0.00			160,000	
Waste Management	160,000.00	0.00			359,490	
	725,500.00	0.00	Į.		488,399	
	Page 2	0.00				

PART 3. BORROWING (Subject to Municipal Board Approval)

	TEMP	ICING	REPAYMENT		
PROPOSAL	Bank Loan	Operating Loan	Reserve Loar	Amount	Term
Departmental Nacional				0.00	
Departmental Use Only	Adopted by Re	esolution of Cou	(Head of Coun	I Dre	whons

## FIVE YEAR CAPITAL EXPENDITURE PROGRAM RURAL MUNICIPALITY OF ARMSTRONG

	Departmental Use Only	OPERATING RESERVES BORROWING OTHER	SOURCE OF FUNDS - ANNUAL	Fire Department Protective Gear Replacements Fraserwood Fire Hall Expansion Inwood Fire Hall Expansion Road 0 Rebuild Public Works Building Storage Building Meleb Waste Site	Welcome RM of Armstrong Signs Energy Efficient Lighting in Municipal Buildings	Parks Beautification/Accessible Washrooms	PURPOSE
		200,000.00	200,000.00	50,000.00	20,000.00	2022	
		130,000.00	130,000.00	100,000.00		2023	CAPITA
Adopted by Resolution of Council		30,000.00	30,000.00	30,000.00		2024	LEXPENDITUR
ution of Council		230,000.00	230,000.00	30,000.00 100,000.00 100,000.00		2025	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)
		60,000.00	60,000.00	30,000.00		2026	, 3, etc.)
(Chief Administrative Officer)	000,000.00	650,000.00 0.00 0.00 0.00	650,000.00	150,000,00 100,000,00 100,000,00 100,000,0	20,000.00	Total	
Council)  (Council)  (M)  (M)  (Ministrative Officer)			0.00			Operating	
harl			650,000.00	50,000 00 150,000.00 100,000.00 100,000.00 100,000.00 50,000.00 30,000.00	50,000.00 20,000.00	Reserves	SOURCE
<b>X</b> ,			0.00			Borrowing	SOURCE OF FUNDS
			0.00			Other	