

Rural Municipality of Armstrong

Consolidated Financial Statements
Year ended December 31, 2020

STATEMENT OF RESPONSIBILITY

The accompanying Financial Statements are the responsibility of the management of the Rural Municipality of Armstrong and have been prepared in compliance with legislation, and in accordance with generally accepted accounting principles established by the Public Sector Accounting Board of The Canadian Professional Accountants Canada.

In carrying out its responsibilities, management maintains appropriate systems of internal and administrative controls designed to provide reasonable assurance that transactions are executed in accordance with proper authorization, that assets are properly accounted for and safeguarded, and that financial information produced is relevant and reliable.

Chambers Fraser as the Municipality's appointed external auditors, have audited the Financial Statements. The Independent Auditor's report is addressed to the Reeve and members of Council and appears on the following page. Their opinion is based upon an examination conducted in accordance with Canadian generally accepted auditing standards, performing such tests and other procedures as they consider necessary to obtain reasonable assurance that the Consolidated Financial Statements are free of material misstatement and present fairly the financial position and results of the Municipality in accordance with Canadian public sector accounting standards.

Inwood, Manitoba

Date

Oct. 12, 2021



Corrie Larsen
Chief Administrative Officer

INDEPENDENT AUDITOR'S REPORT

To the Reeve and members of Council of the
Rural Municipality of Armstrong

Opinion

We have audited the accompanying consolidated financial statements of the Rural Municipality of Armstrong, which comprise the statement of financial position as at December 31, 2020 and the statements of operations, changes in net financial assets and cash flows for the year ended December 31, 2020, and notes to the financial statements, including a summary of significant accounting policies and other explanatory information.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the municipality as at December 31, 2019, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements
Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatements, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements


Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the organization's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicated with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.



Winnipeg, Canada
October 12, 2021

Chambers Fraser
Chartered Professional Accountants

Rural Municipality of Armstrong

Consolidated Financial Statements

Year ended December 31, 2020

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**Rural Municipality of Armstrong
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
As at December 31, 2020**

	<u>2020</u>	<u>2019</u>
FINANCIAL ASSETS		
Cash and temporary investments (Note 3)	\$ 5,439,469	\$ 5,239,654
Amounts receivable (Note 4)	578,838	663,990
	<u>\$ 6,018,307</u>	<u>\$ 5,903,643</u>
LIABILITIES		
Accounts payable and accrued liabilities (Note 6)	\$ 310,343	\$ 291,346
Deferred revenue (Note 7)	488,711	614,310
Landfill closure and post closure liabilities (Note 8)	75,000	75,000
	<u>874,054</u>	<u>980,655</u>
NET FINANCIAL ASSETS (NET DEBT)	<u>\$ 5,144,253</u>	<u>\$ 4,922,988</u>
NON-FINANCIAL ASSETS		
Tangible capital assets (Schedule 1)	2,527,516	2,316,374
Inventories (Note 5)	55,632	52,103
Prepaid expenses	30,405	26,292
	<u>2,613,553</u>	<u>2,394,768</u>
ACCUMULATED SURPLUS (Note 12)	<u>\$ 7,757,806</u>	<u>\$ 7,317,756</u>

Approved on behalf of Council:



Susan Smerchanski- Reeve



Paul Humeny - Deputy Reeve

Rural Municipality of Armstrong
CONSOLIDATED STATEMENT OF OPERATIONS
Year Ended December 31, 2020

	<u>2020 Budget (Note 11)</u>	<u>2020 Actual</u>	<u>2019 Actual</u>
REVENUE			
Property taxes	\$ 1,485,524	\$ 1,466,936	\$ 1,467,865
Grants in lieu of taxation	98,115	98,115	74,899
User fees	258,512	200,703	186,894
Permits, licences and fines	2,900	4,095	4,003
Investment income	30,114	61,696	99,218
Other revenue	42,000	221,122	231,649
Grants - Province of Manitoba	486,593	601,582	473,782
Grants - other	96,654	230,576	215
	<u>2,500,412</u>	<u>2,884,827</u>	<u>2,538,525</u>
Total revenue (Schedules 2, 4 and 5)			
EXPENSES			
General government services	472,827	439,019	446,343
Protective services	358,413	351,063	299,324
Transportation services	1,237,610	1,331,800	1,028,927
Environmental health services	174,540	146,560	140,000
Public health and welfare services	10,720	10,720	10,720
Regional planning and development	38,623	30,438	31,848
Resource conservation and industrial development	142,878	133,675	136,087
Recreation and cultural services	1,501	1,501	1,501
	<u>2,437,112</u>	<u>2,444,777</u>	<u>2,094,749</u>
Total expenses (Schedules 3, 4 and 5)			
ANNUAL SURPLUS (DEFICIT)	<u>\$ 63,300</u>	440,050	443,776
ACCUMULATED SURPLUS (DEFICIT), BEGINNING OF YEAR (Note 12)		<u>7,317,756</u>	<u>6,873,980</u>
ACCUMULATED SURPLUS (DEFICIT), END OF YEAR		<u>\$ 7,757,806</u>	<u>\$ 7,317,756</u>

The accompanying notes are an integral part of this financial statement

Rural Municipality of Armstrong
CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS
Year Ended December 31, 2020

	<u>2020 Budget (Note 11)</u>	<u>2020 Actual</u>	<u>2019 Actual</u>
ANNUAL SURPLUS (DEFICIT)	\$ 63,300	\$ 440,050	\$ 443,776
Acquisition of tangible capital assets	(782,000)	(336,081)	(84,745)
Amortization of tangible capital assets	123,842	123,842	133,791
Loss (Gain) on sale of tangible capital assets	-	(150,677)	(173,141)
Proceeds on sale of tangible capital assets	-	151,774	174,607
Decrease (increase) in inventories	-	(3,529)	(31,279)
Decrease (increase) in prepaid expense	-	(4,114)	(6,726)
	<u>(658,158)</u>	<u>(218,784)</u>	<u>12,508</u>
CHANGE IN NET FINANCIAL ASSETS	<u>(594,858)</u>	221,266	456,284
NET FINANCIAL ASSETS (NET DEBT), BEGINNING OF YEAR		<u>4,922,988</u>	<u>4,466,703</u>
NET FINANCIAL ASSETS (NET DEBT), END OF YEAR		<u>\$ 5,144,253</u>	<u>\$ 4,922,988</u>

The accompanying notes are an integral part of this financial statement

**Rural Municipality of Armstrong
CONSOLIDATED STATEMENT OF CASH FLOWS
Year Ended December 31, 2020**

	<u>2020</u>	<u>2019</u>
OPERATING TRANSACTIONS		
Annual surplus (deficit)	\$ 440,050	\$ 443,776
Changes in non-cash items:		
Amounts receivable	85,152	(40,182)
Inventories	(3,529)	(31,279)
Prepays	(4,114)	(6,727)
Accounts payable and accrued liabilities	18,998	(526,022)
Deferred revenue	(125,599)	199,026
Loss (Gain) on sale of tangible capital asset	(150,677)	(173,141)
Amortization	123,842	133,791
Cash provided by (applied to) operating transactions	<u>384,123</u>	<u>(757)</u>
CAPITAL TRANSACTIONS		
Proceeds on sale of tangible capital assets	151,774	174,607
Cash used to acquire tangible capital assets	<u>(336,081)</u>	<u>(84,745)</u>
Cash provided by (applied to) capital transactions	<u>(184,307)</u>	<u>89,863</u>
INCREASE (DECREASE) IN CASH AND TEMPORARY INVESTMENTS	199,816	89,106
CASH AND TEMPORARY INVESTMENTS, BEGINNING OF YEAR	<u>5,239,654</u>	<u>5,150,548</u>
CASH AND TEMPORARY INVESTMENTS, END OF YEAR	<u><u>\$ 5,439,469</u></u>	<u><u>\$ 5,239,654</u></u>

The accompanying notes are an integral part of this financial statement

Rural Municipality of Armstrong
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
As at December 31, 2020

1. Status of the Rural Municipality of Armstrong

The Local Government District of Armstrong (LGD) was created in 1944 through an amalgamation of the Rural Municipalities of Chatfield, Armstrong and Kreuzburg. In 1996 the LGD attained Rural Municipality status pursuant to changes in The Municipal Act. The Municipality provides or funds municipal services such as fire, public works, planning, and other general government operations. The Municipality has a number of designated special purpose reserves and provides funding support for other financial entities involved in providing municipal services.

2. Significant Accounting Policies

The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants and reflect the following significant accounting policies:

a) Reporting Entity

The Municipality has several partnership agreements in place, and as such, consistent with Canadian public sector accounting standards for government partnerships, the following local agencies, boards and commissions are accounted on a proportionate consolidation basis whereby the Municipality's pro-rata share of each of the assets, liabilities, revenues and expenses are combined on a line by line basis in the financial statements. Inter-company balances and transactions have been eliminated. The government partnerships include:

Interlake Weed Control District (15%) (2019 – 15%)
South Interlake Emergency Measures Board (20%) (2019 – 20%)
Fisher Armstrong Planning Board (50%) (2019 – 50%)

The taxation with respect to the operations of the school divisions are not reflected in the Municipal surplus of these financial statements.

Trust funds and their related operations administered by the Municipality are not consolidated in these financial statements. The trust funds administered by the Municipality are presented in Note 14 - Schedule of Trust Funds.

b) Basis of Accounting

The consolidated financial statements are prepared using the accrual basis of accounting. The accrual basis of accounting records revenue as it is earned and measurable. Expenses are recognized as they are incurred and measurable based upon the receipt of goods and services or the creation of an obligation to pay.

c) Cash and Temporary Investments

Cash and temporary investments include cash and short-term investments with maturities of three months or less from the date of acquisition.

d) Investments

Temporary investments are accounted for at the lower of cost and market.

Portfolio investments are accounted for at cost.

e) Landfill Closure and Post Closure Liabilities

The estimated cost to close and maintain solid waste landfill sites are based on estimated future expenses, in current dollars, adjusted for estimated inflation, and are charged to expenses as the landfill capacity is used.

f) Non-Financial Assets

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations. The change in non-financial assets during the year, together with the excess of revenues over expenses, provides the change in net financial assets for the year.

Rural Municipality of Armstrong
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
As at December 31, 2020

g) Tangible Capital Assets

Tangible capital assets are recorded at cost which includes all amounts that are directly attributable to the acquisition, construction, development or betterment of the asset. Donated assets are recorded at their estimated fair value upon acquisition. Certain tangible capital assets for which historical cost information is not available have been recorded at current fair market values discounted by a relevant inflation factor. Certain assets are disclosed at a nominal value as the determination of current fair market value was not available. The Municipality does not capitalize internal finance charges as part of the cost of its tangible capital assets.

The cost, less residual value, of the tangible capital asset is amortized on a straight line basis over its useful life. Assets under construction are not amortized until put into use.

The estimated useful lives are as follows:

General Tangible Capital Assets

Land	Indefinite
Buildings and leasehold improvements	
Buildings - Wood Frame	25 years
Buildings - Brick	40 years
Vehicles and Equipment	
Vehicles	5 years
Machinery, equipment and furniture	10 years
Maintenance and road construction equipment	15 years
Computer Hardware and Software	4 years

Infrastructure Assets

Land	Indefinite
Road surface	20 years
Road grade	40 years
Drains	40 years

Certain assets which have historical or cultural value including works of art, historical documents as well as historical and cultural artifacts are not recognized as tangible capital assets because a reasonable estimate of the future benefits associated with such property cannot be made. Intangibles, Crown lands that have not been purchased by the municipality, forests, water, and other natural resources are not recognized as tangible capital assets.

i) Leases

Leases are classified as capital or operating leases. Leases which transfer substantially all of the benefits and risks incidental to the ownership of property are accounted for as capital leases. All other leases are accounted for as operating leases and the related lease payments are charged to expenses as incurred.

j) Inventories

Inventories held for consumption are recorded at the lower of cost and replacement value.

Rural Municipality of Armstrong
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
As at December 31, 2020

k) Revenue Recognition

Revenues are recognized as they are earned and measurable.

Government transfers are recognized in the financial statements when the transfer is authorized and eligibility criteria are met except, when and to the extent, stipulations by the transferor gives rise to an obligation that meets the definition of a liability. Stipulations by the transferor may require that the funds only be used for providing specific services or the acquisition of tangible capital assets. For transfers with stipulations an equivalent amount of revenue is recognized as the liability is settled.

Unearned revenue represents user charges and other fees which have been collected, for which the related services have yet to be provided. These amounts will be recognized as revenue in the fiscal year the services are provided.

l) Measurement Uncertainty

Estimates are used to accrue revenues and expenses in circumstances where the actual accrued amounts are unknown at the time the financial statements are prepared. Uncertainty in the determination of the amount at which an item is recognized in the financial statements is known as measurement uncertainty. Such uncertainty exists when there is a variance between the recognized amount and another reasonable possible amount, as there is whenever estimates are used.

These financial statements include the existence of measurement uncertainty in the accrual of the landfill closure, post closure and environmental liabilities. The accrual of the landfill liabilities is based on estimated future cash flows discounted to the financial statement date. The estimate of the future cash flows and the closure date of the landfill are based upon the best estimates by management. The actual future cash flows and closure date may differ significantly.

3. Cash and Temporary Investments

Cash and temporary investments are comprised of the following:

	<u>2020</u>	<u>2019</u>
Cash	<u>\$ 5,439,469</u>	<u>\$ 5,239,654</u>
	<u><u>\$ 5,439,469</u></u>	<u><u>\$ 5,239,654</u></u>

The Municipality has designated the following cash to reserves for commitments and tangible capital asset acquisitions.

Designated Reserve Funds	<u><u>\$ 2,665,298</u></u>	<u><u>\$ 2,387,904</u></u>
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4. Amounts Receivable

Amounts receivable are valued at their net realizable value.

	<u>2020</u>	<u>2019</u>
Taxes on roll (Schedule 10)	<u>\$ 344,348</u>	<u>\$ 349,261</u>
Government grants	<u>8,009</u>	<u>48,220</u>
Organizations and individuals	<u>214,505</u>	<u>239,315</u>
Other governments	<u>14,976</u>	<u>29,069</u>
	<u>\$ 581,838</u>	<u>\$ 665,865</u>
Less allowances for doubtful amounts	<u>(3,000)</u>	<u>(1,875)</u>
	<u><u>\$ 578,838</u></u>	<u><u>\$ 663,990</u></u>

5. Inventories

Inventories for use:

	<u>2020</u>	<u>2019</u>
Culverts	<u>\$ 55,632</u>	<u>\$ 52,103</u>
	<u><u>\$ 55,632</u></u>	<u><u>\$ 52,103</u></u>

Rural Municipality of Armstrong
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
As at December 31, 2020

6. Accounts Payable and Accrued Liabilities

	<u>2020</u>	<u>2019</u>
Accounts payable	\$ 75,990	\$ 72,823
Accrued expenses	34,510	43,422
School levies	192,805	173,466
Other governments	7,039	1,635
	<u>\$ 310,343</u>	<u>\$ 291,346</u>

7. Deferred Revenue:

	<u>2020</u>	<u>2019</u>
Federal Gas Tax Funding	<u>\$ 488,711</u>	<u>\$ 614,310</u>

8. Landfill Closure and Post Closure Liabilities

a) Operating Landfill Site

The Municipality is currently operating a Class 3 landfill site. Legislation requires closure and post-closure care of solid waste landfill sites. Closure costs include final covering and landscaping of the landfill and implementation of drainage and gas management plans. Post closure care requirements include cap maintenance, groundwater monitoring, gas management system operations, inspections and annual reports.

	<u>2020</u>	<u>2019</u>
Estimated closure and post closure costs over the next 15 years	<u>\$ 75,000</u>	<u>\$ 75,000</u>
Discount rate	<u>5.00%</u>	<u>5.00%</u>
Discounted costs	<u>\$ 75,000</u>	<u>\$ 75,000</u>
Expected year capacity will be reached	<u>2016</u>	<u>2016</u>
Capacity (years):		
Used to date	15	15
Remaining	-	-
Total	15	15
Percent utilized	<u>100.00%</u>	<u>100.00%</u>
Liability based on percentage	<u>\$ 75,000</u>	<u>\$ 75,000</u>

b) Closed Landfill Site(s)

Estimated closure and post closure costs over the next 15 years	<u>\$ -</u>	<u>\$ -</u>
Total landfill closure and post closure liabilities	<u>\$ 75,000</u>	<u>\$ 75,000</u>

9. Retirement Benefits

The majority of the employees of the Municipality are members of the Municipal Employees' Pension Plan (MEPP), which is a multi-employer defined benefit pension plan. MEPP members will receive benefits based on 1.5% of their final average yearly Canada Pension Plan (CPP) earnings times years of service, plus 2% of their final average yearly non-CPP earnings times years of service. The costs of the retirement plan are not allocated to the individual entities within the related group. As a result, individual entities within the related group are not able to identify their share of the underlying assets and liabilities. Therefore, the plan is accounted for as a defined contribution plan in accordance with the requirements of the Chartered Professional Accountants of Canada Handbook section PS3250.

Rural Municipality of Armstrong
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
As at December 31, 2020

Pension assets consist of investment grade securities. Market and credit risk on these securities are managed by MEPP by placing plan assets in trust and through MEPP investment policy. The pension expense is based on the contribution rate. The MEPP required that employees contribute 8.3% of basic annual earnings up to the CPP ceiling plus 9.5% of basic annual earnings in excess of the CPP ceiling, plus an additional 0.1% of earnings below and in excess of the CPP ceiling from employees that are not members of the Municipal Disability Income Plan. The employers are required to match the employee contributions to the MEPP. Actual contributions to MEPP made during 2019 by the municipality on behalf of its employees are expected to be **\$9,691** (2019 - \$10,328) and are included in the statement of operations.

Subject to the following paragraph, any unfunded liabilities are to be funded by the participating employers. The most recent actuarial valuation as of December 31, 2019 indicated the plan was 99.7% funded on a going concern basis and had an unfunded solvency liability of \$288.8 million. The solvency position of the plan is determined by comparing the plan assets to the actuarial present value of the benefits accrued in respect of credited service up to the valuation date, calculated as if the plan were wound up on December 31, 2019.

In 2010, the Government of Manitoba enacted a regulation which permits sponsors of public sector pension plans, including MEPP, to elect permanent exemption from solvency funding requirements subject to certain conditions stated in the regulation. MEPP has elected permanent exemption from solvency funding requirements. As a result, solvency funding is no longer required by MEPP.

10. Financial Instruments

The Municipality as part of its operations carries a number of financial instruments. It is management's opinion the Municipality is not exposed to significant interest, currency or credit risk arising from these financial instruments, except as otherwise disclosed. Unless otherwise noted, the fair value of these financial instruments approximates their carrying values.

11. Budget

The financial plan is prepared on a revenue and expenditure basis. For comparative purposes, the Municipality has modified its financial plan to prepare a budget that is consistent with the scope and accounting principles used to report the actual results.

The reconciliation between the financial plan and the budget figures used in these statements is disclosed in Schedule 10 - Reconciliation of the Financial Plan to the Budget.

Rural Municipality of Armstrong
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
As at December 31, 2020

12. Accumulated Surplus

	<u>2020</u>	<u>2019</u>
Accumulated surplus consists of the following:		
General operating fund - Nominal surplus	\$ 3,178,768	\$ 2,909,183
General capital fund - Capital surplus	2,519,502	2,308,719
Reserve funds	<u>2,491,679</u>	<u>2,665,298</u>
	<u>8,189,949</u>	<u>7,883,200</u>
Deferred revenue - Reserves	<u>(488,711)</u>	<u>(614,310)</u>
Accumulated surplus of municipality unconsolidated	<u>7,701,238</u>	7,268,890
Accumulated surpluses of consolidated entities	<u>56,568</u>	<u>48,866</u>
Accumulated surplus per Consolidated Statement of Financial Position	<u>\$ 7,757,806</u>	<u>\$ 7,317,756</u>

13. Public Sector Compensation Disclosure

It is a requirement of The Municipal Act that the annual financial statement disclose the amount of compensation, expenses and any other payment made to council or committee members by the type of each payment and the total amount of payment to each member of council of the municipality. For the year ended December 31, 2020:

- a) Compensation paid to members of council amounted to \$61,603 in aggregate.
- b) There were no members of council receiving compensation in excess of \$75,000 individually.

Council Members:

	<u>Compensation</u>	<u>Expenses</u>	<u>Total</u>
Reeve - Susan Smerchanski	\$ 13,337	\$ 2,422	\$ 15,759
Councillor - Ted Sumka	10,298	2,147	12,445
Councillor - Adam Krochenski	8,730	899	9,629
Councillor - Paul Humeny	9,681	1,642	11,323
Councillor - Ralph Hazelton	9,663	1,670	11,333
Councillor - Allen Evanchyshin	9,894	1,486	11,380
	-	-	-
	<u>\$ 61,603</u>	<u>\$ 10,266</u>	<u>\$ 71,869</u>

It is a requirement of The Public Sector Compensation Disclosure Act that annual public disclosure be made of aggregate compensation paid to members of council, and of individual compensation in an amount exceeding \$75,000 annually to any member of council, officer or employee of the municipality. For the year ended December 31, 2020:

- c) There were no officers that received compensation in excess of \$75,000.

14. Trust Funds

The Rural Municipality of Armstrong administers the following trusts:

	<u>Balance, beg. of the year</u>	<u>Net Receipts (Disbursements)</u>	<u>Balance, end of the year</u>
Fraserwood Sidewalks	\$ 1,508	\$ 22	\$ 1,530
Chatfield Cemetery	5,614	(116)	5,498
Fraserwood Sports Club	390	6	396
Fraserwood Heritage park	1,790	26	1,816
Narcisse Snake Pits	250	4	254
Community Clubs	86	15	101
Age Friendly	1,225	18	1,243
	<u>\$ 10,863</u>	<u>\$ (25)</u>	<u>\$ 10,838</u>

Rural Municipality of Armstrong
NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS
As at December 31, 2020

15. Segmented Information

The Rural Municipality of Armstrong provides a wide ranges of services to its residents.

Segment information has been provided in Schedule 4 for the following services:

- General Government
- Protective Services
- Transportation Services
- Environmental Health
- Public Health and Welfare Services
- Regional Planning and Development
- Resources Conservation and Industrial Development
- Recreation and Cultural Services

Revenues and expenses represent amounts that are directly attributable to the segment and amounts that are allocated on a reasonable basis. The accounting policies of the segments are consistent with those followed in the preparation of the financial statements as described in the summary of significant accounting policies.

16. Government Partnerships

The municipality has several partnership agreements for municipal services. The consolidated financial statements include the municipality's proportionate interest, as disclosed in note 2(a). The aggregate financial statements of the government partnerships, in condensed summary, are as follows:

	<u>2020</u>	<u>2019</u>
Financial Position		
Financial assets	\$ 51,591	\$ 42,037
Financial liabilities	<u>5,569</u>	<u>4,508</u>
Net financial assets (liabilities)	<u>46,022</u>	37,529
Non financial assets	<u>10,546</u>	<u>11,336</u>
Accumulated surplus	<u>\$ 56,568</u>	<u>\$ 48,865</u>
Results of operations		
Revenues	\$ 33,269	\$ 38,413
Expenses	<u>25,566</u>	<u>37,365</u>
Consolidated annual surplus	<u>\$ 7,703</u>	<u>\$ 1,048</u>

Rural Municipality of Armstrong
CONSOLIDATED SCHEDULE OF TANGIBLE CAPITAL ASSETS
Year Ended December 31, 2020

SCHEDULE 1

	General Capital Assets					Infrastructure			Totals	
	Land and Land Improvements	Buildings and Leasehold Improvements	Vehicles and Equipment	Computer Hardware and Software	Asset Under Construction	Roads, Streets, and Bridges	Water and Sewer	Assets Under Construction	2020	2019
Cost										
Opening costs	68,644	376,232	1,522,063	56,248	-	18,214,133	948,455	-	21,185,775	21,102,498
Additions during the year	-	-	95,472	-	240,609	-	-	-	336,081	84,745
Transfer during the year	-	-	-	-	-	-	-	-	-	-
Disposals and write downs	(1,097)	-	-	-	-	-	-	-	(1,097)	(1,467)
Closing costs	<u>67,547</u>	<u>376,232</u>	<u>1,617,536</u>	<u>56,248</u>	<u>240,609</u>	<u>18,214,133</u>	<u>948,455</u>	<u>-</u>	<u>21,520,759</u>	<u>21,185,775</u>
Accumulated Amortization										
Opening accum'd amortization	405	263,713	658,970	49,125	-	17,577,268	319,919	-	18,869,400	18,735,609
Amortization	810	6,507	75,725	1,187	-	15,902	23,711	-	123,842	133,791
Disposals and write downs	-	-	-	-	-	-	-	-	-	-
Closing accum'd amortization	<u>1,215</u>	<u>270,219</u>	<u>734,695</u>	<u>50,312</u>	<u>-</u>	<u>17,593,171</u>	<u>343,630</u>	<u>-</u>	<u>18,993,243</u>	<u>18,869,400</u>
Net Book Value of Tangible Capital Assets	<u><u>66,331</u></u>	<u><u>106,013</u></u>	<u><u>882,841</u></u>	<u><u>5,935</u></u>	<u><u>240,609</u></u>	<u><u>620,962</u></u>	<u><u>604,825</u></u>	<u><u>-</u></u>	<u><u>2,527,516</u></u>	<u><u>2,316,375</u></u>

Rural Municipality of Armstrong
CONSOLIDATED SCHEDULE OF REVENUES
Year Ended December 31, 2020

SCHEDULE 2

	<u>2020 Actual</u>	<u>2019 Actual</u>
Property taxes:		
Municipal taxes levied (Schedule 12)	\$ 1,455,524	\$ 1,421,948
Taxes added	<u>11,413</u>	<u>45,918</u>
	<u>1,466,936</u>	<u>1,467,865</u>
Grants in lieu of taxation:		
Provincial government	<u>84,885</u>	61,927
Provincial government enterprises	<u>13,230</u>	<u>12,972</u>
	<u>98,115</u>	<u>74,899</u>
User fees		
Sales of service	<u>42,480</u>	40,584
Rentals	<u>158,223</u>	<u>146,310</u>
	<u>200,703</u>	<u>186,894</u>
Permits, licences and fines		
Permits	<u>2,010</u>	1,845
Licences	<u>2,085</u>	<u>2,158</u>
	<u>4,095</u>	<u>4,003</u>
Investment income:		
Cash and temporary investments	<u>61,696</u>	99,218
	<u>61,696</u>	<u>99,218</u>
Other revenue:		
Gain on sale of tangible capital assets	<u>150,677</u>	173,141
Miscellaneous (specify):		
Penalties and interest	<u>36,525</u>	32,922
Other revenue	<u>33,920</u>	<u>21,640</u>
	<u>221,122</u>	<u>231,649</u>
Grants - Province of Manitoba		
General support grant	<u>364,437</u>	364,437
Conditional grants	<u>230,895</u>	<u>108,095</u>
	<u>601,582</u>	<u>473,782</u>
Grants - other		
Federal government - gas tax funding	<u>230,361</u>	-
Other local governments	<u>215</u>	<u>215</u>
	<u>230,576</u>	<u>215</u>
Total revenue	<u><u>2,884,827</u></u>	<u><u>2,538,525</u></u>

Rural Municipality of Armstrong
CONSOLIDATED SCHEDULE OF EXPENSES
Year Ended December 31, 2020

SCHEDULE 3

	<u>2020 Actual</u>	<u>2019 Actual</u>
General government services:		
Legislative	\$ 76,491	\$ 84,557
General administrative	241,036	241,038
Other	121,492	120,747
	<u>439,019</u>	<u>446,343</u>
Protective services:		
Fire	196,268	216,419
Emergency measures	94,365	19,090
Other protection	60,429	63,815
	<u>351,063</u>	<u>299,324</u>
Transportation services:		
Road transport		
Road and street maintenance	1,254,572	953,923
Street lighting	14,463	14,301
Other	62,765	60,702
	<u>1,331,800</u>	<u>1,028,927</u>
Environmental health services:		
Waste collection and disposal	121,556	115,522
Other	25,004	24,478
	<u>146,560</u>	<u>140,000</u>
Public health and welfare services:		
Social assistance	10,720	10,720
	<u>10,720</u>	<u>10,720</u>
Regional planning and development		
Planning and zoning	-	7,168
Other	30,438	24,680
	<u>30,438</u>	<u>31,848</u>
Resource conservation and industrial development		
Rural area weed control	121,798	125,147
Veterinary services	6,000	6,000
Water resources and conservation	5,877	4,939
	<u>133,675</u>	<u>136,087</u>
Recreation and cultural services:		
Other cultural facilities	1,501	1,501
	<u>1,501</u>	<u>1,501</u>
Total expenses	<u><u>2,444,777</u></u>	<u><u>2,094,749</u></u>

Rural Municipality of Armstrong
CONSOLIDATED STATEMENT OF OPERATIONS BY PROGRAM
Year Ended December 31, 2020

SCHEDULE 4

	General Government*		Protective Services		Transportation Services		Environmental Health Services		Public Health and Welfare Services	
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
REVENUE										
Property taxes	\$ 1,466,936	\$ 1,467,865	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Grants in lieu of taxation	98,115	74,899	-	-	-	-	-	-	-	-
User fees	160,238	148,146	-	-	7,525	836	-	-	-	-
Prov of MB - Unconditional Grants	370,687	365,687	-	-	-	-	-	-	-	-
Prov of MB - Conditional Grants	107,287	-	-	-	25,975	24,801	20,600	76,163	-	-
Grants - other	300,295	-	-	-	-	-	-	-	-	-
Permits, licences and fines	4,095	4,003	-	-	-	-	-	-	-	-
Investment income	35,957	61,827	5,655	13,244	7,602	11,640	12,367	12,221	-	-
Other revenue - schedule 2	221,122	231,649	-	-	-	-	-	-	-	-
Water and sewer										
Total revenue	\$ 2,764,733	\$ 2,354,077	\$ 5,655	\$ 13,244	\$ 41,103	\$ 37,277	\$ 32,968	\$ 88,384	\$ -	\$ -
EXPENSES										
Personnel services	\$ 212,741	\$ 222,497	\$ 69,352	\$ 79,233	\$ 73,415	\$ 69,639	\$ 40,353	\$ 41,545	\$ -	\$ -
Contract services	82,221	80,812	48,917	45,549	1,161,326	894,040	101,691	89,520	-	-
Utilities	13,838	12,997	18,277	16,376	1,274	202	4,176	4,328	-	-
Maintenance materials and supplies	18,399	21,717	143,870	86,995	37,175	7,199	-	-	-	-
Grants and contributions	104,671	97,861	10,218	8,550	-	-	-	-	10,720	10,720
Amortization	1,904	10,211	60,429	62,621	58,610	57,848	340	340	-	-
Interest on long term debt	-	-	-	-	-	-	-	-	-	-
Other	5,245	249	-	-	-	-	-	4,266	-	-
Total expenses	\$ 439,019	\$ 446,343	\$ 351,063	\$ 299,324	\$ 1,331,800	\$ 1,028,927	\$ 146,560	\$ 140,000	\$ 10,720	\$ 10,720
Surplus (Deficit)	\$ 2,325,714	\$ 1,907,734	\$ (345,408)	\$ (286,080)	\$ (1,290,698)	\$ (991,650)	\$ (113,593)	\$ (51,616)	\$ (10,720)	\$ (10,720)

* The general government category includes revenues and expenses that cannot be attributed to a particular sector.

CONSOLIDATED STATEMENT OF OPERATIONS BY PROGRAM
Year Ended December 31, 2020

	Regional Planning and Development		Resource Conservation and Industrial Dev		Recreation and Cultural Services		Water and Sewer Services		Total	
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
REVENUE										
Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,466,936	\$ 1,467,865
Grants in lieu of taxation	-	-	-	-	-	-	-	-	98,115	74,899
User fees	-	-	31,209	37,912	-	-	-	-	198,972	186,894
Permits, licences and fines	1,731	-	-	-	-	-	-	-	5,826	4,003
Investment income	114	286	-	-	-	-	-	-	61,696	99,218
Water and sewer	-	-	-	-	-	-	-	-	-	-
Other revenue	-	-	-	-	-	-	-	-	221,122	231,649
Prov of MB - Unconditional Grants	-	-	-	-	-	-	-	-	370,687	365,687
Prov of MB - Conditional Grants	6,537	6,131	-	-	561	1,000	-	-	160,961	108,095
Grants - other	-	-	215	215	-	-	-	-	300,510	215
Total revenue	\$ 8,382	\$ 6,416	\$ 31,424	\$ 38,127	\$ 561	\$ 1,000	\$ -	\$ -	\$ 2,884,827	\$ 2,538,526
EXPENSES										
Personnel services	\$ -	\$ -	\$ 27,064	\$ 29,670	\$ -	\$ -	\$ -	\$ -	\$ 422,925	\$ 442,584
Contract services	30,438	31,848	87,372	83,622	-	-	-	-	1,511,965	1,225,390
Utilities	-	-	-	-	-	-	-	-	37,565	33,903
Maintenance materials and supplies	-	-	6,277	10,556	-	-	-	-	205,721	126,467
Grants and contributions	-	-	11,877	10,938	-	-	-	-	137,487	128,069
Amortization	-	-	1,058	1,271	1,501	1,501	-	-	123,842	133,792
Interest on long term debt	-	-	27	29	-	-	-	-	27	29
Other	-	-	-	-	-	-	-	-	5,245	4,515
Total expenses	\$ 30,438	\$ 31,848	\$ 133,675	\$ 136,087	\$ 1,501	\$ 1,501	\$ -	\$ -	\$ 2,444,777	\$ 2,094,749
Surplus (Deficit)	\$ (22,056)	\$ (25,431)	\$ (102,251)	\$ (97,960)	\$ (940)	\$ (501)	\$ -	\$ -	\$ 440,050	\$ 443,776

CONSOLIDATED DETAILS AND RECONCILIATION TO CORE GOVERNMENT RESULTS

Year Ended December 31, 2020

	Core Government		Government Partnerships		Total	
	2020	2019	2020	2019	2020	2019
REVENUE						
Property taxes	\$ 1,466,936	\$ 1,467,865	\$ -	\$ -	\$ 1,466,936	\$ 1,467,865
Grants in lieu of taxation	97,839	74,709	276	190	98,115	74,899
User fees	168,039	149,172	30,933	37,722	198,972	186,894
Permits, licences and fines	4,095	4,003	1,731	-	5,826	4,003
Investment income	61,582	98,932	114	286	61,696	99,218
Water and sewer	-	-	-	-	-	-
Other revenue	221,122	231,649	-	-	221,122	231,649
Prov of MB - Unconditional Grants	370,687	365,687	-	-	370,687	365,687
Prov of MB - Conditional Grants	160,961	108,095	-	-	160,961	108,095
Grants - other	300,295	-	215	215	300,510	215
Total revenue	\$ 2,851,558	\$ 2,500,113	\$ 33,269	\$ 38,413	\$ 2,884,827	\$ 2,538,526
EXPENSES						
Personnel services	\$ 395,861	\$ 412,914	\$ 27,064	\$ 29,670	\$ 422,925	\$ 442,584
Contract services	1,515,475	1,224,201	(3,510)	1,189	1,511,965	1,225,390
Utilities	37,565	33,903	-	-	37,565	33,903
Maintenance materials and supplies	199,444	115,911	6,277	10,556	205,721	126,467
Grants and contributions	137,487	128,069	-	-	137,487	128,069
Amortization	122,784	132,521	1,058	1,271	123,842	133,792
Interest on long term debt	-	-	27	29	27	29
Other	5,245	4,515	-	-	5,245	4,515
Total expenses	\$ 2,413,860	\$ 2,052,034	\$ 30,916	\$ 42,715	\$ 2,444,777	\$ 2,094,749
Surplus (Deficit)	\$ 437,697	\$ 448,079	\$ 2,353	\$ (4,303)	\$ 440,050	\$ 443,776

SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

Year Ended December 31, 2020

	2020					
	<u>General</u>	<u>Equipment Replacement</u>	<u>Fire Equipment</u>	<u>Snow Removal</u>	<u>Waste Management</u>	<u>Gas Tax</u>
REVENUE						
Investment income	\$ 12,117	\$ 8,984	\$ 13,244	\$ 2,656	\$ 3,133	\$ 6,803
Other income	-	-	-	-	-	-
Total revenue	<u>12,117</u>	<u>8,984</u>	<u>13,244</u>	<u>2,656</u>	<u>3,133</u>	<u>6,803</u>
TRANSFERS						
Transfers from general operating	-	27,000	40,500	-	13,500	192,223
Transfers to general operating	-	-	-	-	-	-
Transfers between reserves	-	-	-	-	-	-
Acquisition of tangible capital assets	(18,855)	-	(35,000)	-	-	-
CHANGE IN RESERVE FUND BALANCES	<u>(6,738)</u>	<u>35,984</u>	<u>18,744</u>	<u>2,656</u>	<u>16,633</u>	<u>199,026</u>
FUND SURPLUS, BEGINNING OF YEAR	<u>493,105</u>	<u>290,762</u>	<u>253,498</u>	<u>116,833</u>	<u>462,392</u>	<u>415,284</u>
FUND SURPLUS, END OF YEAR	<u>\$ 486,367</u>	<u>\$ 326,746</u>	<u>\$ 272,242</u>	<u>\$ 119,489</u>	<u>\$ 479,025</u>	<u>\$ 614,310</u>

SCHEDULE OF CHANGE IN RESERVE FUND BALANCES

Year Ended December 31, 2020

	2020				2019
	Capital & Flood	Chic Canal Equipment	Elections	Total	Total
REVENUE					
Investment income	\$ 9,079	\$ 10	\$ -	\$ -	\$ 56,026
Other income	-	-	-	-	-
Total revenue	9,079	10	-	-	56,026
TRANSFERS					
Transfers from general operating	-	-	2,000	-	275,223
Transfers to general operating	-	-	-	-	-
Transfers between reserves	-	-	-	-	-
Acquisition of tangible capital assets	-	-	-	-	(53,855)
CHANGE IN RESERVE FUND BALANCES	9,079	10	2,000	-	277,394
FUND SURPLUS, BEGINNING OF YEAR	354,636	444	950		2,387,904
FUND SURPLUS, END OF YEAR	<u>\$ 363,715</u>	<u>\$ 454</u>	<u>\$ 2,950</u>	<u>\$ -</u>	<u>\$ 2,665,298</u>

Rural Municipality of Armstrong
SCHEDULE OF FINANCIAL POSITION FOR UTILITIES
Year Ended December 31, 2020

SCHEDULE 7

	<u>2020</u>	<u>2019</u>
	Total	Total
FINANCIAL ASSETS		
Cash and temporary investments	\$ -	\$ -
Amounts receivable	-	-
Portfolio investments	-	-
Due from other funds	-	-
	<u>\$ -</u>	<u>\$ -</u>
LIABILITIES		
Accounts payable and accrued liabilities	\$ -	\$ -
Deferred revenue	-	-
Long-term debt	-	-
Due to other funds	-	-
	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>
NET FINANCIAL ASSETS (NET DEBT)	<u>\$ -</u>	<u>\$ -</u>
NON-FINANCIAL ASSETS		
Tangible capital assets (Schedule 1)	\$ -	\$ -
Inventories	-	-
Prepaid expenses	-	-
	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>
FUND SURPLUS (DEFICIT)	<u>\$ -</u>	<u>\$ -</u>

Rural Municipality of Armstrong
SCHEDULE OF UTILITY OPERATIONS
 Year Ended December 31, 2020

SCHEDULE 8

	<u>Budget</u>	<u>2020</u>	<u>2019</u>
REVENUE			
Water			
Water fees	\$ -	\$ -	\$ -
Bulk Water fees	-	-	-
sub-total- water	<u>-</u>	<u>-</u>	<u>-</u>
Sewer			
Sewer fees	-	-	-
Lagoon tipping fees	-	-	-
sub-total- sewer	<u>-</u>	<u>-</u>	<u>-</u>
Property taxes	-	-	-
Government transfers			
Operating	-	-	-
Capital	-	-	-
sub-total- government transfers	<u>-</u>	<u>-</u>	<u>-</u>
Other			
Hydrant rentals	-	-	-
Connection charges	-	-	-
Installation service			
Penalties	-	-	-
Contributed tangible capital assets			
Investment income	-	-	-
Administration fees	-	-	-
Gain on sale of tangible capital assets			
Other income	-	-	-
sub-total- other	<u>-</u>	<u>-</u>	<u>-</u>
Total revenue	<u>-</u>	<u>-</u>	<u>-</u>

NAME OF MUNICIPALITY
 SCHEDULE OF UTILITY OPERATIONS (cont'd) - Name of Utility
 For the Year Ended December 31, 2010

SCHEDULE 8

EXPENSES	<u>Budget</u>	<u>2010</u>	<u>2009</u>
General			
Administration	-	-	-
Training costs	-	-	-
Billing and collection	-	-	-
Utilities (telephone, electricity, etc.)	-	-	-
sub-total- general	<u>-</u>	<u>-</u>	<u>-</u>
Water General			
Purification and treatment	-	-	-
Water purchases	-	-	-
Transmission and distribution	-	-	-
Hydrant maintenance	-	-	-
Transportation services	-	-	-
Connection costs	-	-	-
sub-total- water general	<u>-</u>	<u>-</u>	<u>-</u>
Water Amortization & Interest			
Amortization	-	-	-
Interest on long term debt	-	-	-
sub-total- water amortization & interest	<u>-</u>	<u>-</u>	<u>-</u>
Sewer General			
Collection system costs	-	-	-
Treatment and disposal cost	-	-	-
Lift Station costs	-	-	-
Water purchases	-	-	-
Transportation services	-	-	-
Connection costs	-	-	-
Other sewage & disposal costs	-	-	-
sub-total- sewer general	<u>-</u>	<u>-</u>	<u>-</u>
Sewage Amortization & Interest			
Amortization	-	-	-
Interest on long term debt	-	-	-
sub-total- sewer amortization & interest	<u>-</u>	<u>-</u>	<u>-</u>
Total expenses	<u>-</u>	<u>-</u>	<u>-</u>
NET OPERATING SURPLUS	-	-	-
TRANSFERS			
Transfers from (to) operating fund	-	-	-
Transfers from (to) reserve funds	-	-	-
CHANGE IN UTILITY FUND BALANCE	<u>\$ -</u>	-	-
FUND SURPLUS, BEGINNING OF YEAR		<u>-</u>	<u>-</u>
FUND SURPLUS, END OF YEAR		<u>\$ -</u>	<u>\$ -</u>

RECONCILIATION OF THE FINANCIAL PLAN TO THE BUDGET

Year Ended December 31, 2020

	Financial Plan General	Financial Plan Utility(ies)	Amortization (TCA)	Interest Expense	Transfers	Long Term Accruals	Consolidated Entities	PSAB Budget
REVENUE								
Property taxes	\$ 1,485,524	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,485,524
Grants in lieu of taxation	98,115	-	-	-	-	-	-	98,115
User fees	225,572	-	-	-	-	-	32,940	258,512
Permits, licences and fines	2,900	-	-	-	-	-	-	2,900
Investment income	30,000	-	-	-	-	-	114	30,114
Other revenue	42,000	-	-	-	-	-	-	42,000
Water and sewer	-	-	-	-	-	-	-	-
Transfers from accumulated surplus	-	-	-	-	-	-	-	-
Transfers from reserves	983,732	-	-	-	(983,732)	-	-	-
Transfers from General	-	-	-	-	-	-	-	-
Grants - Province of Manitoba	486,593	-	-	-	-	-	-	486,593
Grants - other	96,439	-	-	-	-	-	215	96,654
Total revenue	<u>\$ 3,450,875</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ (983,732)</u>	<u>\$ -</u>	<u>\$ 33,269</u>	<u>\$ 2,500,412</u>
EXPENSES								
General government services	\$ 470,700	\$ -	\$ 1,904	\$ -	\$ 223	\$ -	\$ -	\$ 472,827
Protective services	297,984	-	60,429	-	-	-	-	358,413
Transportation services	1,179,000	-	58,610	-	-	-	-	1,237,610
Environmental health services	174,200	-	340	-	-	-	-	174,540
Public health and welfare services	10,720	-	-	-	-	-	-	10,720
Regional planning and development	43,000	-	-	-	-	-	(4,377)	38,623
Resource cons and industrial dev	111,877	-	1,058	-	-	-	29,943	142,878
Recreation and cultural services	-	-	1,501	-	-	-	-	1,501
Water and sewer services	-	-	-	-	-	-	-	-
Fiscal services:								
Transfer to capital	983,732	-	(983,732)	-	-	-	-	-
Transfer to reserves	179,439	-	-	-	(179,439)	-	-	-
Transfer to accumulated surplus	-	-	-	-	-	-	-	-
Allowance for tax assets	223	-	-	-	(223)	-	-	-
Total expenses	<u>\$ 3,450,875</u>	<u>\$ -</u>	<u>\$ (859,890)</u>	<u>\$ -</u>	<u>\$ (179,439)</u>	<u>\$ -</u>	<u>\$ 25,566</u>	<u>\$ 2,437,112</u>
Surplus (Deficit)	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 859,890</u>	<u>\$ -</u>	<u>\$ (804,293)</u>	<u>\$ -</u>	<u>\$ 7,703</u>	<u>\$ 63,300</u>

Rural Municipality of Armstrong
ANALYSIS OF TAXES ON ROLL
 Year Ended December 31, 2020

SCHEDULE 10

	<u>2020</u>	<u>2019</u>
Balance, beginning of year	\$ 349,261	\$ 290,548
Add:		
Tax levy (Schedule 12)	2,494,721	2,379,954
Taxes added	12,179	48,132
Penalties or interest	36,525	32,923
Sub-total	<u>2,543,425</u>	<u>2,461,009</u>
Deduct:		
Cash collections	2,224,274	2,071,048
Write-offs	-	3,373
E.P.T.C. - cash advance	324,064	327,875
Sub-total	<u>2,548,338</u>	<u>2,402,296</u>
Balance, end of year	<u><u>\$ 344,348</u></u>	<u><u>\$ 349,261</u></u>

Rural Municipality of Armstrong
ANALYSIS OF TAX LEVY
Year Ended December 31, 2020

SCHEDULE 11

	2020			2019
	Assessment	Mill Rate	Levy	Levy
General municipal	81,473,470	16.909	1,377,635	1,342,976
Reserves:				
Equipment Replacement	81,473,470	0.311	25,338	25,701
Fire Equipment	81,473,470	0.466	37,967	38,477
Waste Management	81,473,470	0.156	12,710	12,851
Elections	81,473,470	0.023	1,874	1,943
Total municipal taxes (Schedule 2)			1,455,524	1,421,948
Education support levy	2,143,000	8.829	18,921	18,142
Special levy:				
Interlake - SD#21	9,535,140	13.016	124,109	121,091
Evergreen - SD#22	46,222,160	11.138	514,822	473,160
Lakeshore - SD#23	25,716,170	14.829	381,345	345,613
sub-total- Special levies			1,020,276	939,864
Total education taxes			1,039,197	958,006
			\$ 2,494,721	\$ 2,379,954

SCHEDULE OF GENERAL OPERATING FUND EXPENSES
Year Ended December 31, 2020

	<u>2020 Actual</u>	<u>2019 Actual</u>
General government services:		
Legislative	\$ 76,491	\$ 84,557
General administrative	241,036	241,038
Other	121,492	120,747
	<u>439,019</u>	<u>446,343</u>
Protective services:		
Fire	196,268	216,419
Emergency measures	94,365	19,090
Other protection	60,429	63,815
	<u>351,063</u>	<u>299,324</u>
Transportation services:		
Road transport		
Road and street maintenance	1,254,572	953,923
Street lighting	14,463	14,301
Other	62,765	60,702
	<u>1,331,800</u>	<u>1,028,927</u>
Environmental health services:		
Waste collection and disposal	121,556	115,522
Other	25,004	24,478
	<u>146,560</u>	<u>140,000</u>
Public health and welfare services:		
Social assistance	10,720	10,720
	<u>10,720</u>	<u>10,720</u>
Regional planning and development		
Planning and zoning	-	7,168
Other	34,815	24,680
	<u>34,815</u>	<u>31,848</u>
Resource conservation and industrial development		
Rural area weed control	91,855	87,783
Veterinary services	6,000	6,000
Water resources and conservation	5,877	4,939
	<u>103,732</u>	<u>98,723</u>
Recreation and cultural services:		
Other cultural facilities	1,501	1,501
	<u>1,501</u>	<u>1,501</u>
Total expenses	<u><u>2,419,210</u></u>	<u><u>2,057,385</u></u>
Reconcile to Trial Balance		
Net general	<u>2,419,210</u>	<u>2,057,385</u>
Per general TB	2,444,777	2,094,748
Partnerships	(25,566)	(37,364)
	<u>2,419,210</u>	<u>2,057,384</u>
Variance	<u>-</u>	<u>1</u>

Rural Municipality of Armstrong
RECONCILIATION OF ANNUAL SURPLUS (DEFICIT)
December 31, 2020

SCHEDULE 13

	General	2020 Utility	Total	2019 Total
MUNICIPAL NET SURPLUS (DEFICIT) UNDER THE MUNICIPAL ACT	\$ 269,585	\$ -	\$ 269,585	\$ 415,048
Adjustments for reporting under public sector accounting standards				
Capital :				
Increase expense - net book value of assets disposed of	(1,097)	-	(1,097)	(1,467)
Increase expense - amortization of tangible capital assets	(122,784)	-	(122,784)	(132,521)
Eliminate expense - acquisitions of tangible capital assets	334,664	-	334,664	83,302
Reserve:				
Increase revenue - reserve funds interest	42,329	-	42,329	56,024
Eliminate expense - transfers to reserves	179,439	-	179,439	275,223
Eliminate revenue - transfers from reserves to operating funds	(395,388)	-	(395,388)	(53,855)
Deferred Revenue:				
Increase revenue - decrease in deferred revenue - Gas Tax	125,599	-	125,599	(199,026)
	432,347	-	432,347	442,728
Increase (Decrease) revenue - Net surplus (deficit) of consolidated entities	7,703	-	7,703	1,048
NET SURPLUS (DEFICIT) PER CONSOLIDATED STATEMENT OF OPERATIONS	\$ 440,050	\$ -	\$ 440,050	\$ 443,776
Reconcile to IS				
As per consolidated IS			\$ 440,050	\$ 443,776