

# THE FINANCIAL PLAN

## RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2018

	ATTACHED	NOT APPLICABLE
Page 1 General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2 General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5 General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6 Utility Operating Fund - Budgeted Revenue and Expenditure		
Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 7 Local Urban District - Budgeted Revenue and Expenditure		
L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8 Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9 Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10 Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11 General Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 12 Utility Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 13 Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14 Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

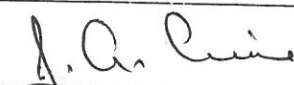
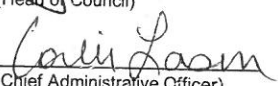
For the Year 2018

**REVENUE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	2,268,171	2,268,171	2,407,874	
Total Grants in Lieu of Taxes - Page 8	128,194	128,194	136,550	
Sub-total	2,396,365	2,396,365	2,544,424	0
School Requisitions (deduct) - Page 8	993,212	993,212	1,020,192	
<b>Municipal Taxes and Grants in Lieu of Taxes</b>	<b>1,403,153</b>	<b>1,403,153</b>	<b>1,524,232</b>	<b>1,535,300</b>
Other Revenue - Page 2	775,300	834,520	800,231	697,040
Transfers from Accumulated Surplus & Reserves - Page 2	889,500	160,879	1,288,000	0
<b>Total Municipal Revenue</b>	<b>3,067,953</b>	<b>2,398,552</b>	<b>3,612,463</b>	<b>2,232,340</b>

**EXPENDITURE**

General Government Services	405,600	418,463	444,850	441,100
Protective Services	135,400	124,877	149,700	149,700
Transportation Services	1,132,100	995,150	1,164,500	1,164,500
Environmental Health Services	185,000	168,251	153,000	153,000
Public Health and Welfare Services	10,720	10,720	10,720	10,720
Environmental Development Services	5,600	5,376	5,400	5,400
Economic Development Services	116,100	124,992	121,100	121,100
Recreation and Cultural Services	0	0	0	0
Fiscal Services	889,500	160,879	1,218,000	0
Transfers - Deficit Recovery - Page 9			0	
- To Reserves - Page 5	187,700	187,700	344,972	186,820
<b>Total Basic Expenditure</b>	<b>3,067,720</b>	<b>2,196,409</b>	<b>3,612,242</b>	<b>2,232,340</b>
Allowance For Tax Assets - Page 8	233	233	220	
<b>Total Municipal Expenditure</b>	<b>3,067,953</b>	<b>2,196,642</b>	<b>3,612,463</b>	<b>2,232,340</b>
Net Operating Surplus (Deficit)	0	201,910	0	0

Departmental Use Only	<p>Adopted by Resolution of Council</p> <p align="right">                       (Head of Council)                 </p> <p align="right">                       (Chief Administrative Officer)                 </p> <p align="center">April 25 2018</p>
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**GENERAL OPERATING FUND  
BUDGETED OTHER REVENUE AND TRANSFERS**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2018

Other Revenue		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added		20,000	36,500	20,000	2,500
Licenses	- Animal	50	40	50	50
	Water (crossings/drainage)		325	300	300
	- Business				
	- Other <u>Lottery</u>	100	97	100	100
	Planning <u>Variance</u>	450	700	450	450
	Planning <u>Conditonal Use</u>	450	450	450	450
Permits	- Building	0	1,800	1,500	1,500
	- Other <u>Hay</u>	100	505	200	200
	<u>Wood</u>	150	397	150	150
Fines					
Sales of Service	General Government				0
	Photo Copies	100	79	100	100
	Fax	100	18	100	100
	Tax Certificates	1,400	1,475	1,400	1,400
	Transportation Dust Control	6,000	9,125	6,000	6,000
	- Environmental Development				
	- Economic Development				
	- Recreation and Culture				
	- Other				
	- Sundry				
Sales of Goods	Culverts	1,500	2,591	1,500	1,500
	Maps	1,500	2,222	1,500	1,500
Rentals	RM Lands	84,000	78,280	76,000	85,000
	Crown/Grasing Leases	62,000	76,320	46,588	50,000
	Bank/Tower	4,000	4,200	4,200	4,200
Returns from Investments (Bank Interest)		19,000	21,663	19,000	19,000
Tax and Redemption Penalties		30,000	30,179	30,000	30,000
Development and Dedication Fees					
Municipal Programs Grant					
General Assistance Grant		72,800	96,899	96,000	96,000
Unconditional Grant -VLT		31,600	0	0	0
Conditional Transfers - Federal Government					
	Gas Tax	104,700	96,742	103,820	103,820
(Page 9)	- Provincial Government	323,400	340,025	294,550	284,800
	- Local Government				
	- Other _____				
Other Income	<u>Miscellaneous</u>	6,000	1,602	700	700
	<u>Tax Sale Administration</u>	900	900	1,400	1,200
	<u>Rebates Insurance/Coop/MTCML</u>	5,000	5,814	6,000	6,000
	<u>Sale of Lands</u>		25,556	88,152	
	<u>Return on Direct Deposit</u>	0	19	20	20
<b>Total Other Revenue - Page 1</b>		<b>775,300</b>	<b>834,520</b>	<b>800,231</b>	<b>697,040</b>
Transfers From					
	- Accumulated Surplus			70,000	
	- Reserves (Page 13)	889,500	160,879	1,218,000	
<b>Total Transfers - Page 1</b>		<b>889,500</b>	<b>160,879</b>	<b>1,288,000</b>	<b>0</b>
<b>TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8</b>		<b>1,664,800</b>	<b>995,399</b>	<b>2,088,231</b>	<b>697,040</b>

**BUDGETED EXPENDITURE**  
**RURAL MUNICIPALITY OF ARMSTRONG**

For the Year 2018

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>GENERAL GOVERNMENT SERVICES</b>					
1100	Legislative	86,000	85,988	88,000	90,000
1200	General Administrative				
1212	Chief Administrative Officer and Staff	140,000	156,561	160,000	170,000
1215	Office	37,000	39,141	49,750	40,000
1216	Legal	5,000	5,866	6,000	6,000
1217	Audit	12,000	0	12,000	6,000
1218	Assessment	26,600	26,475	26,500	26,500
1240	Taxation	5,000	5,661	5,600	5,600
1300	Other General Government				
1310	Elections				
1320	Conventions	12,000	14,285	14,000	14,000
1330	Damage Claims and Liability Insurance	20,000	16,303	20,000	20,000
1340	Intergovernmental Relations				
1350	Grants - General	57,000	57,447	57,000	57,000
1360	Other General Government-Land Management	5,000	10,737	6,000	6,000
	Property Management				
	Unallocated Employee Benefits				
<b>SUB-TOTAL GENERAL GOVERNMENT SERVICES</b>		<b>405,600</b>	<b>418,463</b>	<b>444,850</b>	<b>441,100</b>
1991	Recoveries (deduct) - Utility				
<b>TOTAL GOVERNMENT SERVICES - TO PAGE 1</b>		<b>405,600</b>	<b>418,463</b>	<b>444,850</b>	<b>441,100</b>
<b>PROTECTIVE SERVICES</b>					
2100	Police				
2400	Fire	120,000	108,559	130,000	130,000
2500	Emergency Measures				
2510	Emergency Measures Organization	5,000	6,718	10,000	10,000
2520	Flood Control				
2540	Ambulance Services				
2550	Other 911	7,400	7,185	7,200	7,200
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	3,000	2,415	2,500	2,500
2650	Other - Traffic Services				
	Other WCB				
<b>TOTAL PROTECTIVE SERVICES - TO PAGE 1</b>		<b>135,400</b>	<b>124,877</b>	<b>149,700</b>	<b>149,700</b>
<b>TRANSPORTATION SERVICES</b>					
Road Transport					
Administration					
32200	Engineering	0	0		
Roads and Streets					
Unallocated Costs					
32301	- Wages and Benefits	76,000	72,266	76,000	78,000
32302	- Equipment Fuel	14,000	14,378	17,000	18,000
32303	- Equipment Repairs and Maintenance	20,000	30,876	30,000	30,000
32304	- Equipment Insurance and Registration	3,000	3,013	4,000	4,000
32305	- Workshop and Yard Operations	1,600	4,979	7,000	7,000
3300-30	Employee expense				
	- Road Commissioners' Fees and Mileage				
Road Construction and Maintenance					
32311	- Labour				0
32312	Materials (gravel)	373,000	374,182	410,000	410,000
32313	Rentals (grading)	240,000	186,660	230,000	230,000
	Miscellaneous (brushing, dust control, road repair)	132,000	124,973	127,000	127,000
<b>Transportation Services Sub-Total Forward to Page 4</b>		<b>859,600</b>	<b>811,327</b>	<b>901,000</b>	<b>904,000</b>

**BUDGETED EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2018

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		859,600	811,327	901,000	904,000
32330	Sidewalks and Boulevards			3,000	
32340	Ditches and Road Drainage	102,000	77,701	90,000	90,000
32350	Storm Sewers				
32360	Street Cleaning				
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals	150,000	87,203	150,000	150,000
	- _____				
32400	Bridges				
32500	Street Lighting	14,500	14,688	14,500	14,500
32600	Traffic Services (road signs & posts)	6,000	4,232	6,000	6,000
32700	Parking				
32900	Other Road Transport				
	Airport				
	Other Transportation Services				
<b>TOTAL TRANSPORTATION SERVICES - TO PAGE 1</b>		<b>1,132,100</b>	<b>995,150</b>	<b>1,164,500</b>	<b>1,164,500</b>
<b>ENVIRONMENTAL HEALTH SERVICES</b>					
Garbage and Waste Collection					
4330	Recycling	60,000	48,395	20,000	20,000
4330	Nuisance Grounds	102,000	97,042	110,000	110,000
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
4500-10	Other - Sewage Tipping Fees (lagoons)	23,000	22,813	23,000	23,000
<b>TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1</b>		<b>185,000</b>	<b>168,251</b>	<b>153,000</b>	<b>153,000</b>
<b>PUBLIC HEALTH AND WELFARE SERVICES</b>					
Public Health					
5110	Health Unit				
5160	Cemeteries	0	0	0	0
5186	Other _____				
Medical Care					
5220	Medical Officer				
	Other _____				
Hospital Care					
5370	Hospital Care				
	Other _____				
Social Assistance					
5420	Social Assistance	10,720	10,720	10,720	10,720
	Other _____				
<b>TOTAL PUBLIC HEALTH &amp; WELFARE SERVICES-TO PAGE 1</b>		<b>10,720</b>	<b>10,720</b>	<b>10,720</b>	<b>10,720</b>
<b>ENVIRONMENTAL DEVELOPMENT SERVICES</b>					
6100	Planning and Zoning Building Inspector	5,600	5,376	5,400	5,400
Community Development					
6220	General Land Assembly				
6230	Urban Renewal				
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control				
	Grant				
	Levy - Fisher Armstrong Planning District				
<b>TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1</b>		<b>5,600</b>	<b>5,376</b>	<b>5,400</b>	<b>5,400</b>

**BUDGETED EXPENDITURE**  
**RURAL MUNICIPALITY OF ARMSTRONG**  
For the Year 2018

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
<b>ECONOMIC DEVELOPMENT SERVICES</b>					
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control	90,000	93,231	90,000	90,000
7124	Drainage of Land (conservation districts)	5,100	5,090	5,100	5,100
7125	Veterinary Services	6,000	6,000	6,000	6,000
7130	Water Resources and Conservation Grants				
7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Dev (tax insentive/economic grants)	15,000	20,671	20,000	20,000
7410	Tourism				
7420	Public Receptions				
<b>TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1</b>		<b>116,100</b>	<b>124,992</b>	<b>121,100</b>	<b>121,100</b>

<b>RECREATION AND CULTURAL SERVICES</b>					
8110	Recreation Commission Administration				
8120	Community Centers and Halls				
8130	Swimming Pools and Beaches				
8140	Golf Courses				
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds VG				
8190	Other Recreational Facilities Grants				
	Anniversary Park				
8240	Museums				
8250	Libraries				
8280	Other Cultural Facilities				
<b>TOTAL RECREATION &amp; CULTURAL SERVICES - TO PAGE 1</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>FISCAL SERVICES</b>					
9111	L.U.D. of _____ -- Page 7				
9112	L.U.D. of _____ -- Page 7				
9113	L.U.D. of _____ -- Page 7				
9114	L.U.D. of _____ -- Page 7				
9320	Transfer to Capital - Page 13	889,500	160,879	1,218,000	
9330	Transfer to Utility - Page 6				
9410	Debenture Debt Charges - Page 11				
9420	Other Long-term debt charges -- Page 11				
9430	Tax discount and short-term loan interest				
9440	Other Debt Charges				
	Other Fiscal Services				
<b>TOTAL FISCAL SERVICES - TO PAGE 1</b>		<b>889,500</b>	<b>160,879</b>	<b>1,218,000</b>	<b>0</b>

<b>TRANSFERS</b>					
9900	General Reserve				
9910	Specific-Purpose Reserves:				
	- Equipment Replacement	27,000	27,000	27,000	27,000
	- Capital Development				
	- Gas Tax	104,700	104,700	103,820	103,820
	- Election	2,000	2,000	2,000	2,000
9911	- Drainage				
9912	- Waste Management	13,500	13,500	13,500	13,500
9913	- Fire Fighting	40,500	40,500	40,500	40,500
9913	- Fire Fighting (landsales)			88,152	
9913	- Fire Fighting (surplus)			70,000	
<b>TOTAL TRANSFERS - TO PAGE 1</b>		<b>187,700</b>	<b>187,700</b>	<b>344,972</b>	<b>186,820</b>

**UTILITY OPERATING FUND  
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2018

**REVENUE**

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES				
	- Residential				
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES				
	- Residential				
	- Commercial				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total				
330	Penalties				
340	Hydrant Rentals				
350	Installation Service				
360	Connection Revenue - Net				
370	Provincial Grants				
380	Other Revenue				
385	Deficit Recovery				
	Investment Income				
390	Transfer from Revenue Fund - Page 5				
396	Transfer from Reserves - Utility - Page 13				
397	Transfer from Accumulated Surplus				
	<b>TOTAL REVENUE</b>				

**EXPENDITURE**

410	WATER SUPPLY				
411	Administration				
412	Customer Billings and Collections				
413	Purification and Treatment				
414	Water Purchases				
415	Service of Supply				
416	Transmissions and Distribution				
417	Other Water Supply Costs				
418	Connections - Net Loss				
	TOTAL				
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration				
422	Sewage Collection System				
423	Sewage Lift Station				
424	Sewage Treatment and Disposal				
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss				
	TOTAL				
430	TRANSFER TO CAPITAL - Page 13				
450	DEBENTURE DEBT CHARGES - Page 12				
470	TRANSFERS				
471	Deficit Recovery, 20____ - Page 9				
473	Transfer to Utility Reserve				
474	Transfer to _____ Reserve				
	TOTAL				
	<b>TOTAL EXPENDITURE</b>				
	<b>NET OPERATING SURPLUS (DEFICIT)</b>				

**BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

L.U.D. of \_\_\_\_\_

For the Year 2018

**EXPENDITURE**

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
General Government Services				
Legislative (Committee)				
Transportation Services				
Roads and Streets				
Sidewalks and Boulevards				
Ditches and Road Drainage				
Street Cleaning				
Snow and Ice Removal				
Street Lighting				
Other _____				
<b>Total Transportation Services</b>	0.00	0.00	0.00	0.00
Environmental Health Services				
Garbage Collection				
Nuisance Grounds				
<b>Total Environmental Health Services</b>	0.00	0.00	0.00	0.00
Environmental Development Services				
Weed Control				
Other _____				
<b>Total Environmental Development Services</b>	0.00	0.00	0.00	0.00
Recreation and Cultural Services				
Public Parks				
Transfers				
Deficit Recovery				
Transfer to Capital				
To Reserves				
<b>Total Transfers</b>	0.00	0.00	0.00	0.00
<b>Total Operating Expenditure</b>	0.00	0.00	0.00	0.00

**REVENUE**

Previous Years' Surplus				
L.U.D. Revenues _____				
_____				
_____				
Amount required from Taxation - Page 5 and Page 8				
Municipal Other Revenues Allocated to L.U.D.				
_____				
_____				
_____				
Tax Levy (Last Year Actual)				
<b>Total Operating Revenue</b>				
<b>Net Operating Surplus (Deficit)</b>				

**YEAR-TO-YEAR SUMMARY:**

Amount Required from Taxation		
Assessment (Taxable and Grant-in-Lieu)		
Mill Rate		

L.U.D.	MUNICIPALITY
_____ Chairperson	<i>J.A. Chris</i> Reeve <i>Kevin Zorn</i> Chief Administrative Officer



Page 1

CALCULATION OF TAX LEVIES  
RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2018

	Assessments			Expenditures			Mill Rate (MR)	Revenues				
	Taxable	Grazing and/or Converted Fees	Grants in Lieu of Taxes	Basic Tax Asses	Allowance Tax Asses	Total		Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Grading fees and/or converted fees	Total
<b>Education (Requisition) Taxes:</b>												
Education Support Levy (ESL)	1,957,530		363,050	21,695.00	0.07	21,695.07	9.770					
Special - Interlake SD #21	8,751,010	19,810	165,400	121,423.00	2.36	121,425.36	13.588	18,148.07	3,547.00	2,247.46	21,695.07	
Special - Evengreen SD #22	41,622,670	1,031,470	943,350	481,099.00	25.43	481,115.43	10.965	118,908.72	118,908.72	2,088,230.97	121,425.36	
Special - Lakeshore SD #23	22,693,530	1,132,410	2,846,500	395,994.00	24.74	396,008.74	14.846	459,422.03	10,382.70	11,330.70	481,115.43	
<b>Total Education Taxes</b>				1,020,192.00	52.59	1,020,244.59		336,908.15	0.00	42,288.83	16,811.76	396,008.74
								28,411.64			0.00	1,020,244.59
												28,411.64
<b>Assessments</b>												
Municipal Taxes:												
Local Urban Districts												
L.U.D.												
L.U.D.												
L.U.D.												
Debtenture Debt Charges												
<b>Special Services Levies</b>												
<b>Deficit Recovery</b>												
General						0.00						0.00
Utility						0.00						0.00
<b>Reserve Funds</b>												
Equipment	73,267,210		3,957,250	27,000.00	28.56	27,028.56	0.350	25,643.52	0.00	1,385.04		27,028.56
Erection	73,267,210		3,957,250	2,000.00	7.84	2,007.84	0.026	1,904.95	0.00	102.89		2,007.84
Waste Management	73,267,210		3,957,250	13,500.00	14.28	13,514.28	0.175	12,821.76	0.00	692.52		13,514.28
Fuel/Flighting Equipment	73,267,210		3,957,250	40,500.00	42.84	40,542.84	0.525	38,465.29	0.00	2,077.56		40,542.84
<b>General Municipal</b>												
Rural Area												
All Large	73,267,210		3,957,250	1,441,011.48	74.17	1,441,086.65	18.661	0.00	0.00	0.00		1,441,086.65
Business Tax, Fees				2,088,230.97		2,088,230.97		0.00	0.00			2,088,230.97
Other Revenue and Transfers				3,612,242.45	167.69	3,612,410.14		0.00	0.00	78,104.24		3,612,410.14
<b>Total Municipal</b>				4,632,434.45	220.27	4,632,654.72		2,407,873.53	0.00	136,550.23	0.00	4,632,654.72
<b>Total (Education + Municipal) Taxes</b>												

\* Added to Total Tax Levy on page 1

Page 1

Page 1

Page 1\*

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Page 2

**SUNDRY REVENUE AND EXPENDITURE ANALYSIS**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2018

**Part 1 - Grants in Lieu of Taxes**

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
I.S.D. # 21						0.00
Residential	58,370		33.325	1,945		1,945.18
Agricultural	91,170		33.325	3,038		3,038.24
Commercial		15,860	43.095	683		683.49
E.S.D. # 22						0.00
Residential	253,010		30.722	7,773		7,772.97
Agricultural	403,160		30.722	12,386		12,385.88
Commercial		287,180	40.492	11,628		11,628.49
L.S.D. # 23						0.00
Residential	620,250		34.583	21,450		21,450.11
Agricultural	2,168,240		34.583	74,984		74,984.24
Commercial		60,010	44.353	2,662		2,661.62
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00

Total - Pages 1, 8

136,550.22

**Part 2 - Conditional Transfers and Grants**

Government or Agency	Purpose	Amount
Manitoba Infrastructure and Transportation	Road Maintenance	230,000.00
Manitoba Summer Student Grants	Summer Students	3,000.00
MMSM	Recycling	25,000.00
Manitoba Association For Resource Recovery Corp.	EcoCentres	5,000.00
Manitoba Conservation	Beaver Dam Removal	5,000.00
Tire Stewardship Board	Tire Recycling	1,500.00
Monument Restoration Grant	Survey Restoration	300.00
WRARS	Recycling	15,000.00
Accessibility Grant	Office Front Counter	9,750.00

Total - Page 2

294,550.00

**Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1

0.00

**Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund**

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6

0.00

**RURAL AREA AND GENERAL MUNICIPAL REQUIREMENTS**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2018

Part 1 - Analysis of Expenditures Benefitting Rural Area			
Account No.	Account Name	Total Expenditures from Pages 3, 4 and 5	Expenditures applicable to Rural Area only
Total - Part 2			0.00

Part 2 - Calculation of Rural and At Large Requirements				
	Required Expenditures	Requirements		Totals
		Rural	At Large	
Total Basic Expenditures				
Less: Other Revenue Allocated				
Nominal Surplus Allocation				0.00
Other Allocations				0.00
<b>Sub-Totals</b>	0.00	0.00	0.00	0.00
Less: Required Expenditures				0.00
General Municipal Requirements	0.00	0.00	0.00	0.00
		Page 8	Page 8	





**CAPITAL BUDGET**  
(current year)  
RURAL MUNICIPALITY OF ARMSTRONG  
For the Year 2018

**Part 1 - CAPITAL EXPENDITURES**

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
<b>General Reserve</b>					
RM Office Bldg Upgrades & Accessibility Act	6,000			6000	
<b>Equipment Reserve</b>					
Side by Side Quad	35,000			35000	
<b>Gas Tax Funding</b>					
Civic Address System - signs & installation	10,000			10000	
Flood Mitigation Road Side Clearing	70,000			70000	
Accessibility Act Office Bldg/Grounds Upgrades	5,000			5000	
Cell for Meleb Waste Disposal Grounds	200,000			200000	
<b>Capital Project/Flood Mitigation</b>					
<i>Ward 1</i>					
East Ditch Cleanout Rd 8W betw 114N & 111N	25,000			25000	
<i>Ward 2</i>					
East Ditch Cleanout NE 25-21-1W Rd0 & 125N	2,500			2500	
N&S Ditchs Cleanout Rd 125N & 2E	1,500			1500	
N of NE 23-21-2W Kopec Survey & Construct	5,000			5000	
<i>Ward 3</i>					
East Ditch Cleanout 35-20-2E Rd 11E	12,000			12000	
West Ditch Cleanout 9-20-3E Rd 15E	12,000			12000	
<i>Ward 4</i>					
Fraserwood Drain Spraying 18-19-3E	5,000			5000	
Ditching SE 26-19-1E West Side Rd 5E	3,000			3000	
<i>Ward 5</i>					
Ditch Cleanout Rd103N NE5-18-2E	20,000			20000	
NE21-18-1E Drain Cleanout & Change Culverts	6,500				
<b>Fire Equipment Reserve Fire Truck</b>					
Inwood & Fraserwood Fire Trucks	671,500			671500	
Truck Water Tank Fraserwood	20,000			20000	
<b>Waste Management</b>					
Cell for Meleb Waste Disposal Grounds	85,000			85000	
Office Bldg for Meleb Waste Site	15,000			15000	
<b>Elections</b>					
2018 Election	8,000.00			8000	
	1,218,000.00				

TOTAL 0.00 Page 5 0.00 Page 6 1,211,500.00 Part 2 0.00 Part 3

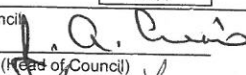
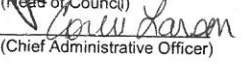
**PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS**

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources opening balances
	To Operating	To Capital	Operating	To Capital	
Gas Tax	285,000.00	0.00			330,959
Flooding Mitigation & Capital Projects	92,500.00	0.00			306,436
Fire Fighting Equipment	691,500.00	0.00			546,498
Equipment ( Public Works)	35,000.00	0.00			288,277
General	6,000.00	0.00			469,041
Waste Management	100,000.00	0.00			96,322
Election	8,000.00	0.00			6,950
	1,218,000.00				

Page 2 0.00 Part 1 0.00 Page 6 0.00 Part 1

**PART 3. BORROWING (Subject to Municipal Board Approval)**

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
				0.00	

Departmental Use Only	Adopted by Resolution of Council <div style="text-align: right;">                       (Head of Council)                        (Chief Administrative Officer)                 </div> <div style="text-align: left; margin-top: 10px;">                     April 25 2018                 </div>
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FIVE YEAR CAPITAL EXPENDITURE PROGRAM  
 RURAL MUNICIPALITY OF ARMSTRONG

PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)				SOURCE OF FUNDS					
	2016	2017	2018	2019	2020	Total	Operating	Reserves	Borrowing	Other
Pumper Fire Truck Inwood Fire Dept			335,750.00			335,750.00		335,750.00		
Pumper Fire Truck Fraserwood Fire Dept			335,750.00			335,750.00		335,750.00		
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<b>SOURCE OF FUNDS - ANNUAL</b>										
OPERATING										
RESERVES										
BORROWING										
OTHER										
<b>TOTAL</b>	<b>0.00</b>	<b>0.00</b>	<b>671,500.00</b>	<b>0.00</b>	<b>0.00</b>	<b>671,500.00</b>	<b>0.00</b>	<b>671,500.00</b>	<b>0.00</b>	<b>0.00</b>

Adopted by Resolution of Council

April 25 2018

J. A. Currie  
 (Head of Council)  
Karim Khan  
 (Chief Administrative Officer)