

THE FINANCIAL PLAN

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2023

| | ATTACHED | NOT APPLICABLE |
|--|-------------------------------------|-------------------------------------|
| Page 1 General Operating Fund - Budgeted Revenue and Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 2 General Operating Fund - Budgeted Other Revenue and Transfers | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 3 General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 4 General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 5 General Operating Fund - Budgeted Expenditure | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 6 Utility Operating Fund - Budgeted Revenue and Expenditure | | |
| Utility of _____ | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Utility of _____ | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Utility of _____ | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Page 7 Local Urban District - Budgeted Revenue and Expenditure | | |
| L.U.D. of _____ | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| L.U.D. of _____ | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| L.U.D. of _____ | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Page 8 Calculation of Tax Levies | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 9 Sundry Revenue and Expenditure Analysis | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 10 Rural Area and General Municipal Requirements | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Page 11 General Operating Fund - Debenture Debt Charges | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Page 12 Utility Operating Fund - Debenture Debt Charges | <input type="checkbox"/> | <input checked="" type="checkbox"/> |
| Page 13 Capital Budget (Current Year) | <input checked="" type="checkbox"/> | <input type="checkbox"/> |
| Page 14 Capital Expenditure Program (Subsequent Five Years) | <input checked="" type="checkbox"/> | <input type="checkbox"/> |

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2023

REVENUE

| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| Total Tax Levy - Page 8 | 2,676,083 | 2,676,081 | 3,071,058 | |
| Total Grants in Lieu of Taxes - Page 8 | 185,997 | 185,997 | 205,196 | |
| Sub-total | 2,862,080 | 2,862,078 | 3,276,254 | 0 |
| School Requisitions (deduct) - Page 8 | 1,154,845 | 1,154,845 | 1,181,590 | |
| Municipal Taxes and Grants in Lieu of Taxes | 1,707,235 | 1,707,233 | 2,094,664 | |
| Other Revenue - Page 2 | 887,478 | 3,544,352 | 934,600 | 0 |
| Transfers from Accumulated Surplus & Reserves - Page 2 | 1,008,300 | 418,477 | 610,000 | 0 |
| Total Municipal Revenue | 3,603,013 | 5,670,061 | 3,639,264 | 0 |

EXPENDITURE

| | | | | |
|---|-----------|-----------|-----------|---|
| General Government Services | 525,600 | 555,868 | 512,900 | 0 |
| Protective Services | 226,250 | 219,782 | 235,500 | 0 |
| Transportation Services | 1,656,500 | 3,987,182 | 1,690,000 | 0 |
| Environmental Health Services | 192,500 | 203,299 | 232,000 | 0 |
| Public Health and Welfare Services | 10,800 | 10,720 | 10,800 | 0 |
| Environmental Development Services | 0 | 0 | 6,000 | 0 |
| Economic Development Services | 155,000 | 145,798 | 129,500 | 0 |
| Recreation and Cultural Services | 0 | 0 | 0 | 0 |
| Fiscal Services | 708,300 | 65,677 | 610,000 | 0 |
| Transfers - Deficit Recovery - Page 9 - To Reserves - Page 5 | 127,823 | 347,926 | 212,207 | 0 |
| Total Basic Expenditure | 3,602,773 | 5,536,251 | 3,638,907 | 0 |
| Allowance For Tax Assets - Page 8 | 240 | 240 | 357 | |
| Total Municipal Expenditure | 3,603,013 | 5,536,491 | 3,639,264 | 0 |
| Net Operating Surplus (Deficit) | 0 | 133,570 | 0 | 0 |

| | |
|-----------------------|---|
| Departmental Use Only | Adopted by Resolution of Council |
| | _____ (Head of Council) |
| | _____ (Chief Administrative Officer) |

**GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2023

| Other Revenue | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|---|------------------------------------|-----------------------|---------------------|-----------------------|-----------------------|
| Taxes Added (Supplementary) | | 25,000 | 90,832 | 25,000 | |
| Licences | Water/Lottery/Animal | 300 | 320 | 300 | |
| | Planning/Zoning | 600 | 735 | 600 | |
| Permits | Building | 1,000 | 540 | 500 | |
| | Other (hay/wood) | 100 | 395 | 300 | |
| Fines | | | 305 | | |
| Sales of Services | General Government Services | 1,500 | 2,438 | 1,500 | |
| | Protective Services | | | | |
| | Transportation Services | 20,000 | 12,400 | 15,000 | |
| | Environmental Health Services | | | | |
| | Public Health and Welfare Services | | | | |
| | Environmental Development Services | | | | |
| | Economic Development Services | | | | |
| | Recreational & Cultural Services | | | | |
| Other Services | | | | | |
| Sale of Goods | | 5,000 | 2,921 | 2,000 | |
| Rentals | Crown/RM Grassing/Forage | 250,000 | 251,757 | 273,000 | |
| | Other (tower) | 3,000 | 3,000 | 3,000 | |
| Returns from Investments (Bank Interest) | | 17,000 | 44,986 | 35,000 | |
| Tax and Redemption Penalties | | 32,000 | 35,652 | 32,000 | |
| Development/Dedication Fees | | | | | |
| Other Income | (Miscellaneous) | 20,000 | 27,783 | 25,000 | |
| | 50/50 Road Contributions | 0 | 10,425 | 0 | |
| | Land Sales | 0 | 220,103 | | |
| | Waste/Recycling | 1,000 | 1,384 | 1,200 | |
| | Fire | 5,000 | 0 | 0 | |
| | Land Transaction improvements | | 2,755 | | |
| Unconditional Grants | Unconditional Grants | | | | |
| | Municipal Operating Grant DFA | 364,437 | 369,993 | 369,993 | |
| Conditional Grants | Provincial (page 9) | 40,718 | 42,235 | 45,000 | |
| | Federal Gas Tax Funding | 100,823 | 100,823 | 105,207 | |
| | Local Government/Other | | | | |
| | Road Repair Grant | 0 | 23,227 | 0 | |
| Total Other Revenue - Page 1 | | 887,478 | 3,544,352 | 934,600 | 0 |
| Transfers From | | | | | |
| | - Accumulated Surplus | 300,000 | 0 | 0 | 0 |
| | - Reserves (Page 13) | 708,300 | 418,477 | 610,000 | |
| Total Transfers - Page 1 | | 1,008,300 | 418,477 | 610,000 | 0 |
| TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8 | | 1,895,778 | 3,962,828 | 1,544,600 | 0 |

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ARMSTRONG
 For the Year 2023

| GENERAL GOVERNMENT SERVICES | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|--|--------------------|------------------|--------------------|--------------------|
| 1100 | Legislative | 86,500 | 92,100 | 105,000 | |
| 1200 | General Administrative | | | | |
| 1212 | Chief Administrative Officer and Staff | 174,000 | 178,871 | 181,500 | |
| 1215 | Office | 58,000 | 51,531 | 82,000 | |
| 1216 | Legal | 15,000 | 17,450 | 18,000 | |
| 1217 | Audit | 13,100 | 13,100 | 13,400 | |
| 1218 | Assessment | 24,000 | 23,811 | 24,000 | |
| 1240 | Taxation | 7,000 | 6,853 | 7,000 | |
| 1300 | Other General Government | | | | |
| 1310 | Elections | 5,000 | 13,724 | 0 | |
| 1320 | Conventions | 6,000 | 10,379 | 12,000 | |
| 1330 | Damage Claims and Liability Insurance | 32,000 | 31,919 | 32,000 | |
| 1340 | Intergovernmental Relations | | | | |
| 1350 | Grants and Support | 90,000 | 88,094 | 20,000 | |
| 1370 | Other General Government-Land Management | 15,000 | 28,036 | 18,000 | |
| | Property Management | | | | |
| | Unallocated Employee Benefits | | | | |
| SUB-TOTAL GENERAL GOVERNMENT SERVICES | | 525,600 | 555,868 | 512,900 | 0 |
| 1991 | Recoveries (deduct) - Utility | | | | |
| TOTAL GOVERNMENT SERVICES - TO PAGE 1 | | 525,600 | 555,868 | 512,900 | 0 |
| PROTECTIVE SERVICES | | | | | |
| 2100 | Police | | | | |
| 2400 | Fire | 210,000 | 199,420 | 214,000 | |
| 2500 | Emergency Measures | | | | |
| 2510 | Emergency Measures Organization | 8,000 | 8,045 | 8,000 | |
| 2520 | Flood Control | | | | |
| 2540 | Fire Protection Services | | | | |
| 2550 | Other 911 | 8,250 | 8,494 | 9,500 | |
| 2600 | Other Protection | | | | |
| 2621 | Building Inspection | | | | |
| 2622 | Electrical Inspection | | | | |
| 2623 | Plumbing Inspection | | | | |
| 2626 | Other Safety Inspections | | | | |
| 2630 | License Inspection | | | | |
| 2640 | Animal and Pest Control | 0 | 3,823 | 4,000 | |
| 2650 | Other - Traffic Services | | | | |
| | Other WCB | | | | |
| TOTAL PROTECTIVE SERVICES - TO PAGE 1 | | 226,250 | 219,782 | 235,500 | 0 |
| TRANSPORTATION SERVICES | | | | | |
| Road Transport | | | | | |
| Administration | | | | | |
| 32200 | Engineering | 0 | 0 | 0 | |
| Roads and Streets | | | | | |
| Unallocated Costs | | | | | |
| 32301 | - Public Works Wages and Benefits | 90,000 | 107,450 | 163,000 | |
| | Road Side Cutting | | | | |
| 32302 | - Equipment Fuel | 8,000 | 6,275 | 25,000 | |
| 32303 | - Equipment Repairs and Maintenance | 7,500 | 12,096 | 20,000 | |
| 32304 | - Equipment Insurance and Registration | 4,000 | 3,030 | 6,000 | |
| 32305 | - Workshop and Yard Operations | 6,000 | 4,625 | 7,500 | |
| 3300-30 | Advertising | 3,000 | 1,063 | 2,500 | |
| | - Road Commissioners' Fees and Mileage | | | | |
| | Road Construction and Maintenance DFA | | 2,517,004 | | |
| | - Labour | | | | |
| 32311 | Materials (gravel) | 462,000 | 460,044 | 400,000 | |
| 32312 | Rentals (grading) | 380,000 | 278,124 | 300,000 | |
| 32313 | Rentals Tractor Road Side Cutting | | | | |
| | Miscellaneous Road Repair | 80,000 | 4,246 | 80,000 | |
| | Dust Control | 30,000 | 17,807 | 30,000 | |
| | Brushing/Roadside Cutting | | 6,240 | 70,000 | |
| Transportation Services Sub-Total Forward to Page 4 | | 1,070,500 | 3,418,004 | 1,104,000 | 0 |

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2023

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|---|---|-----------------------|---------------------|-----------------------|-----------------------|
| Transportation Services Sub-Total Forward from Page 3 | | 1,070,500 | 3,418,004 | 1,104,000 | 0 |
| 32330 | Sidewalks and Boulevards | | | | |
| 32340 | Ditches and Road Drainage Ditch Cleanout/Culvert Installation | 20,000 | 4,806 | 100,000 | |
| | Culverts | 25,000 | 17,689 | 35,000 | |
| | Beaver Control | 10,000 | 6,612 | 10,000 | |
| | Surveys & Water Licences | 10,000 | 3,246 | 10,000 | |
| 32371 | Snow and Ice Removal | | | | |
| 32372 | - Labour | | | | |
| 32373 | - Materials | | | | |
| | - Rentals | | | | |
| | 322800 | 500,000 | 516,567 | 400,000 | |
| 32400 | Bridges | | | | |
| 32500 | Street Lighting | | | | |
| 32600 | Traffic Services (road signs & posts) | 16,000 | 14,862 | 16,000 | |
| 32700 | Parking | 5,000 | 5,397 | 15,000 | |
| 32900 | Other Road Transport | | | | |
| | Airport | | | | |
| | Other Transportation Services | | | | |

| | | | | |
|---|-----------|-----------|-----------|---|
| TOTAL TRANSPORTATION SERVICES - TO PAGE 1 | 1,656,500 | 3,987,182 | 1,690,000 | 0 |
|---|-----------|-----------|-----------|---|

ENVIRONMENTAL HEALTH SERVICES

| | | | | | |
|------------------------------|---------------------------------------|-------|---------|---------|---------|
| Garbage and Waste Collection | | | | | |
| 4330 | Nuisance Grounds Push/Haul/Recy | 21000 | 118,500 | 137,121 | 153,000 |
| | Wages and Benefits | | 46,000 | 42,411 | 55,000 |
| Other Environmental Health | | | | | |
| 4480 | Municipal Wells | | | | 0 |
| 4490 | Public Rest Rooms | | | | |
| 4500-10 | Other - Sewage Tipping Fees (lagoons) | | 28,000 | 23,767 | 24,000 |

| | | | | |
|---|---------|---------|---------|---|
| TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1 | 192,500 | 203,299 | 232,000 | 0 |
|---|---------|---------|---------|---|

PUBLIC HEALTH AND WELFARE SERVICES

| | | | | | |
|-------------------|-------------------|--|--------|--------|--------|
| Public Health | | | | | |
| 5110 | Health Unit | | | | |
| 5160 | Cemeteries | | 0 | 0 | 0 |
| 5186 | Other | | | | 0 |
| Medical Care | | | | | |
| 5220 | Medical Officer | | | | |
| | Other | | | | |
| Hospital Care | | | | | |
| 5370 | Hospital Care | | | | |
| | Other | | | | |
| Social Assistance | | | | | |
| 5420 | Social Assistance | | 10,800 | 10,720 | 10,800 |
| | Other | | | | |

| | | | | |
|--|--------|--------|--------|---|
| TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1 | 10,800 | 10,720 | 10,800 | 0 |
|--|--------|--------|--------|---|

ENVIRONMENTAL DEVELOPMENT SERVICES

| | | | | | | |
|-----------------------|---|--|---|---|-------|---|
| 6100 | Planning and Zoning Building Inspector | | 0 | 0 | 6,000 | 0 |
| Community Development | | | | | | |
| 6220 | General Land Assembly | | | | | |
| 6230 | Urban Renewal | | | | | |
| 6240 | Beautification and Land Rehabilitation | | | | | |
| 6241 | Urban Area Weed Control | | | | | |
| | Grant | | | | | |
| | Levy - Fisher Armstrong Planning District | | | | | |

| | | | | |
|--|---|---|-------|---|
| TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1 | 0 | 0 | 6,000 | 0 |
|--|---|---|-------|---|

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2023

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|-------------|--|-----------------------|---------------------|-----------------------|-----------------------|
| 7100 | ECONOMIC DEVELOPMENT SERVICES | | | | |
| | Natural Resources | | | | |
| 7120 | Agriculture | | | | |
| 7121 | Destruction of Pests | | | | |
| 7122 | Protective Inspections | | | | |
| 7123 | Rural Area Weed Control | | | | |
| 7124 | Drainage of Land (conservation districts East/West) | 105,000 | 92,851 | 105,000 | |
| 7125 | Veterinary Services | 6,000 | 5,993 | 6,000 | |
| 7130 | Water Resources and Conservation | 6,000 | 6,000 | 6,000 | |
| | Grants | | | | |
| | | | | | |
| 7200 | Regional Development | | | | |
| 7300 | Industrial Development | | | | |
| 7400 | Other Economic Dev (tax insentive) | | | | |
| 7410 | Tourism | 38,000 | 40,954 | 12,500 | |
| 7420 | Public Receptions | | | | |
| | | | | | |
| | | | | | |
| | TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1 | 155,000 | 145,798 | 129,500 | 0 |

| | RECREATION AND CULTURAL SERVICES | | | | |
|-------------|---|----------|----------|----------|----------|
| 8110 | Recreation Commission Administration | | | | |
| 8120 | Community Centers and Halls | | | | |
| 8130 | Swimming Pools and Beaches | | | | |
| 8140 | Golf Courses | | | | |
| 8150 | Skating Rinks and Arenas | | | | |
| 8180 | Parks and Playgrounds VG | | | | |
| 8190 | Other Recreational Facilities | | | | |
| | Grants | | | | |
| | Anniversary Park | | | | |
| | | | | | |
| 8240 | Museums | | | | |
| 8250 | Libraries | | | | |
| 8280 | Other Cultural Facilities | | | | |
| | | | | | |
| | | | | | |
| | TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1 | 0 | 0 | 0 | 0 |

| | FISCAL SERVICES | | | | |
|-------------|---|----------------|---------------|----------------|----------|
| 9111 | L.U.D. of _____ -- Page 7 | | | | |
| 9112 | L.U.D. of _____ -- Page 7 | | | | |
| 9113 | L.U.D. of _____ -- Page 7 | | | | |
| 9114 | L.U.D. of _____ -- Page 7 | | | | |
| 9320 | Transfer to Capital - Page 13 | | | | |
| 9330 | Transfer to Utility - Page 6 | 708,300 | 65,677 | 610,000 | |
| 9410 | Debenture Debt Charges - Page 11 | | | | |
| 9420 | Other Long-term debt charges -- Page 11 | | | | |
| 9430 | Tax discount and short-term loan interest | | | | |
| 9440 | Other Debt Charges | | | | |
| | Other Fiscal Services | | | | |
| | | | | | |
| | TOTAL FISCAL SERVICES - TO PAGE 1 | 708,300 | 65,677 | 610,000 | 0 |

| | TRANSFERS | | | | |
|-------------|------------------------------------|----------------|----------------|----------------|----------|
| 9900 | General Reserve | | | 20,000 | |
| 9910 | Specific-Purpose Reserves: | | | | |
| | - Equipment Replacement | | | 20,000 | |
| | - Capital Development | | | 50,000 | |
| | - Gas Tax | 100,823 | 100,823 | 105,207 | |
| | - Election | 2,000 | 2,000 | 2,000 | |
| 9911 | - Drainage | | | | 15,000 |
| 9912 | - Waste Management | | | | |
| 9913 | - Fire Fighting | 25,000 | 25,000 | | |
| | - Land Sale | | | 220,103 | |
| | - Emergency | | | | |
| | TOTAL TRANSFERS - TO PAGE 1 | 127,823 | 347,926 | 212,207 | 0 |

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2023

REVENUE

| | | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|-----|--|-----------------------|---------------------|-----------------------|-----------------------|
| 300 | WATER CONSUMER SALES | | | | |
| | - Residential | | | | |
| | - Commercial and Bulk | | | | |
| | - Industrial | | | | |
| | - Federal and Provincial | | | | |
| | - Municipal and Schools | | | | |
| 310 | SEWER SERVICE CHARGES | | | | |
| | - Residential | | | | |
| | - Commercial | | | | |
| 320 | Discounts, Refunds and Cancellations | | | | |
| | Net Consumer Revenue - Sub Total | | | | |
| 330 | Penalties | | | | |
| 340 | Hydrant Rentals | | | | |
| 350 | Installation Service | | | | |
| 360 | Connection Revenue - Net | | | | |
| 370 | Provincial Grants | | | | |
| 380 | Other Revenue | | | | |
| 385 | Deficit Recovery | | | | |
| | Investment Income | | | | |
| 390 | Transfer from Revenue Fund - Page 5 | | | | |
| 396 | Transfer from Reserves - Utility - Page 13 | | | | |
| 397 | Transfer from Accumulated Surplus | | | | |
| | TOTAL REVENUE | | | | |

EXPENDITURE

| | | | | | |
|-----|--|--|--|--|--|
| 410 | WATER SUPPLY | | | | |
| 411 | Administration | | | | |
| 412 | Customer Billings and Collections | | | | |
| 413 | Purification and Treatment | | | | |
| 414 | Water Purchases | | | | |
| 415 | Service of Supply | | | | |
| 416 | Transmissions and Distribution | | | | |
| 417 | Other Water Supply Costs | | | | |
| 418 | Connections - Net Loss | | | | |
| | TOTAL | | | | |
| 420 | SEWAGE COLLECTION AND DISPOSAL | | | | |
| 421 | Administration | | | | |
| 422 | Sewage Collection System | | | | |
| 423 | Sewage Lift Station | | | | |
| 424 | Sewage Treatment and Disposal | | | | |
| 425 | Other Sewage Collection and Disposal Costs | | | | |
| 426 | Connections - Net Loss | | | | |
| | TOTAL | | | | |
| 430 | TRANSFER TO CAPITAL - Page 13 | | | | |
| 450 | DEBENTURE DEBT CHARGES - Page 12 | | | | |
| 470 | TRANSFERS | | | | |
| 471 | Deficit Recovery, 20____ - Page 9 | | | | |
| 473 | Transfer to Utility Reserve | | | | |
| 474 | Transfer to _____ Reserve | | | | |
| | TOTAL | | | | |
| | TOTAL EXPENDITURE | | | | |
| | NET OPERATING SURPLUS (DEFICIT) | | | | |

BUDGETED REVENUE AND EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

L.U.D. of _____

For the Year 2023

EXPENDITURE

| | Last Year Budgeted | Last Year Actual | This Year Budgeted | Next Year Budgeted |
|--|-----------------------|---------------------|-----------------------|-----------------------|
| General Government Services | | | | |
| Legislative (Committee) | | | | |
| Transportation Services | | | | |
| Roads and Streets | | | | |
| Sidewalks and Boulevards | | | | |
| Ditches and Road Drainage | | | | |
| Street Cleaning | | | | |
| Snow and Ice Removal | | | | |
| Street Lighting | | | | |
| Other _____ | | | | |
| Total Transportation Services | 0.00 | 0.00 | 0.00 | 0.00 |
| Environmental Health Services | | | | |
| Garbage Collection | | | | |
| Nuisance Grounds | | | | |
| Total Environmental Health Services | 0.00 | 0.00 | 0.00 | 0.00 |
| Environmental Development Services | | | | |
| Weed Control | | | | |
| Other _____ | | | | |
| Total Environmental Development Services | 0.00 | 0.00 | 0.00 | 0.00 |
| Recreation and Cultural Services | | | | |
| Public Parks | | | | |
| Transfers | | | | |
| Deficit Recovery | | | | |
| Transfer to Capital | | | | |
| To Reserves | | | | |
| Total Transfers | 0.00 | 0.00 | 0.00 | 0.00 |
| Total Operating Expenditure | 0.00 | 0.00 | 0.00 | 0.00 |

REVENUE

| | | | | |
|---|--|--|--|--|
| Previous Years' Surplus | | | | |
| L.U.D. Revenues _____ | | | | |
| _____ | | | | |
| _____ | | | | |
| Amount required from Taxation - Page 5 and Page 8 | | | | |
| Municipal Other Revenues Allocated to L.U.D. | | | | |
| _____ | | | | |
| _____ | | | | |
| _____ | | | | |
| Tax Levy (Last Year Actual) | | | | |
| Total Operating Revenue | | | | |
| Net Operating Surplus (Deficit) | | | | |

YEAR-TO-YEAR SUMMARY:

| | | |
|--|--|--|
| Amount Required from Taxation | | |
| Assessment (Taxable and Grant-in-Lieu) | | |
| Mill Rate | | |

| L.U.D. | MUNICIPALITY |
|-------------------|------------------------------------|
| _____ | _____ Reeve |
| _____ Chairperson | _____ Chief Administrative Officer |

CALCULATION OF TAX LEVIES
RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2023

| Education (Requisition) Taxes: | Assessments | | | Expenditures | | | Revenues | | | | | |
|--------------------------------|-------------|-----------------------------------|-------------------------|----------------------|----------------------|----------------------|-----------------|---------------------|------------------|-------------------------|--------------------------------------|----------------------|
| | Taxable | Uncollected and/or Committed fees | Grants in Lieu of Taxes | Basic | Allowance Tax Assets | Total | Mill Rate (M/R) | Tax Levy | Otherwise Exempt | Grants in Lieu of Taxes | Other Revenues and/or Committed fees | Total |
| Education Support Levy (ESL) | 2,286,940 | | 374,810 | 21,747,000 | 1,04 | 21,748,05 | 8.140 | 18,697,09 | 0.00 | 3,050,95 | | 21,748,05 |
| Special - Interlake SD #21 | 11,387,720 | 28,680 | 228,040 | 118,100,000 | 4.00 | 118,104,00 | 10.230 | 116,496,38 | 0.00 | 2,332,85 | 274,78 | 119,104,00 |
| Special - Emergent SD #22 | 58,759,660 | 1,501,370 | 1,047,910 | 557,575,000 | 35.50 | 557,610,50 | 9.583 | 533,231,73 | 0.00 | 10,021,16 | 14,357,60 | 557,610,50 |
| Special - Lakeshore SD #23 | 30,993,020 | 2,092,240 | 4,933,360 | 483,168,000 | 11.02 | 483,179,02 | 12.709 | 393,890,29 | 0.00 | 62,688,45 | 26,590,28 | 483,179,02 |
| Total Education Taxes | | | | 1,181,690,000 | 51.57 | 1,181,694,157 | | 1,082,316,49 | 0.00 | Crown Lands | 41,222,66 | 1,181,694,157 |

Page 1

| Municipal Taxes: | Assessments | | | Expenditures | | | Revenues | | | | | |
|------------------------------------|-------------|------------------|-------------------------|---------------------|----------------------|---------------------|-----------------|---------------------|------------------|-------------------------|------------------------------|---------------------|
| | Taxable | Otherwise Exempt | Grants in Lieu of Taxes | Basic | Allowance Tax Assets | Total | Mill Rate FURPP | Tax Levy | Otherwise Exempt | Grants in Lieu of Taxes | Other Revenues and Transfers | Total |
| Local Urban Districts | | | | | | | | | | | | |
| LUD | | | | | | | | | | | | |
| LUD | | | | | | | | | | | | |
| Debtenture Debt Changes | | | | | | | | | | | | |
| Rural Area | | | | | | | | | | | | |
| Special Services Levies | | | | | | | | | | | | |
| Deficit Recovery | | | | | | | | | | | | |
| General | | | | | | | | | | | | |
| Utility | | | | | | | | | | | | |
| Reserve Funds | | | | | | | | | | | | |
| Equipment | 98,140,620 | | 6,209,340 | 20,000,000 | 35.19 | 20,035,19 | 0.192 | 18,843,000 | 0.00 | 1,192,19 | | 20,035,19 |
| Election | 98,140,620 | | 6,209,340 | 2,000,000 | 87.00 | 2,087,000 | 0.020 | 1,962,81 | 0.00 | 124,19 | | 2,087,000 |
| Waste Management | 98,140,620 | | 6,209,340 | 15,000,000 | 26.39 | 15,026,39 | 0.144 | 14,132,25 | 0.00 | 894,14 | | 15,026,39 |
| Food Mitigation & Capital Projects | 98,140,620 | | 6,209,340 | 50,000,000 | 87.88 | 50,087,88 | 0.480 | 47,107,50 | 0.00 | 2,980,48 | | 50,087,88 |
| General | 98,140,620 | | 6,209,340 | 20,000,000 | 35.19 | 20,035,19 | 0.192 | 18,843,000 | 0.00 | 1,192,19 | | 20,035,19 |
| Rural Area | | | | | | | | | | | | |
| All Other | 98,140,620 | | 6,209,340 | 2,028,529,66 | 33.57 | 2,028,563,22 | 19.440 | 1,907,853,65 | 0.00 | 120,708,57 | | 2,028,563,22 |
| Business Tax, Fees | | | | 1,503,377,34 | | 1,503,377,34 | | 0.00 | 0.00 | | | 1,503,377,34 |
| Other Revenue and Transfers | | | | 3,639,507,00 | 305.32 | 3,639,212,32 | | 2,008,742,21 | 0.00 | 127,092,77 | | 3,639,212,32 |
| Total Municipal | | | | 4,820,487,00 | 356.88 | 4,820,853,89 | | 3,071,637,70 | 0.00 | 205,196,19 | 1,544,600,00 | 4,820,853,89 |

* Added to Total Tax Levy on page 1

Page 1

Page 1

Page 1*

Page 1,9

Page 2

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2023

Part 1 - Grants in Lieu of Taxes

| Government or Agency | Assessment | | Mill Rate | Amount | Frontage | Total |
|----------------------|------------------|---------|-----------|---------|----------|------------|
| | Farm/Residential | Other | | | | |
| I.S.D. # 21 | | | | | | 0.00 |
| Residential | 66,160 | | 30.506 | 2,018 | | 2,018.28 |
| Agricultural | 140,100 | | 30.506 | 4,274 | | 4,273.89 |
| Commercial | | 21,780 | 38.646 | 842 | | 841.71 |
| E.S.D. # 22 | | | | | | 0.00 |
| Residential | 288,870 | | 29.839 | 8,620 | | 8,619.59 |
| Agricultural | 469,390 | | 29.839 | 14,006 | | 14,006.13 |
| Commercial | | 289,650 | 37.979 | 11,001 | | 11,000.62 |
| L.S.D. # 23 | | | | | | 0.00 |
| Residential | 704,680 | | 32.985 | 23,244 | | 23,243.87 |
| Agricultural | 4,165,330 | | 32.985 | 137,393 | | 137,393.41 |
| Commercial | | 63,380 | 41.125 | 2,607 | | 2,606.50 |
| | | | | | | 0.00 |
| | | | | | | 0.00 |
| | | | | | | 0.00 |
| | | | | | | 0.00 |
| | | | | | | 0.00 |
| | | | | | | 0.00 |
| | | | | | | 0.00 |
| | | | | | | 0.00 |

Total - Pages 1, 8 204,004.00

Part 2 - Conditional Transfers and Grants

| Government or Agency | Purpose | Amount |
|--|-----------------|-----------|
| Monument and Restoration | Surveys | 1,500.00 |
| Manitoba Summer Student Grants | Summer Students | 4,000.00 |
| MMSM | Recycling | 24,000.00 |
| Manitoba Association For Resource Recovery Corp. | EcoCentres | 8,000.00 |
| Tire Stewardship Board | Tire Recycling | 1,500.00 |
| WRARS | Recycling | 6,000.00 |
| | | |
| | | |
| | | |
| | | |

Total - Page 2 45,000.00

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
| | | | | |
| | | | | |
| | | | | |

Total - Page 1 0.00

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

| Original Deficit Amount | Year | Term | Authority | Amount |
|-------------------------|------|------|-----------|--------|
| | | | | |
| | | | | |
| | | | | |

Total - Page 6 0.00

RURAL AREA AND GENERAL MUNICIPAL REQUIREMENTS

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2023

| Part 1 - Analysis of Expenditures Benefiting Rural Area | | | |
|---|--------------|--|--|
| Account No. | Account Name | Total Expenditures from Pages 3, 4 and 5 | Expenditures applicable to Rural Area only |
| | | | |
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| Total - Part 2 | | | 0.00 |

| Part 2 - Calculation of Rural and At large Requirements | | | | |
|---|-----------------------|--------|----------|--------|
| | Required Expenditures | | | Totals |
| | | Rural | At Large | |
| Total Basic Expenditures | | | | |
| Less: Other Revenue Allocated | | | | |
| Nominal Surplus Allocation | | | | 0.00 |
| Other Allocations | | | | 0.00 |
| | | | | |
| <i>Sub-Totals</i> | 0.00 | 0.00 | 0.00 | 0.00 |
| Less: Required Expenditures | | | | 0.00 |
| | | | | |
| General Municipal Requirements | 0.00 | 0.00 | 0.00 | 0.00 |
| | | Page 8 | Page 8 | |

UTILITY OPERATING FUND - DEBENTURE DEBT CHARGES

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2023

| Part 1 - Debenture Debt Charges | | | | | | | | | | | |
|---------------------------------|------------|-----------------|-----------------|-----------|-----------------|----------|---------------|----------------------|-------|---------------------------|-------------------|
| Purpose | By-law No. | Maturity (Year) | Opening Balance | Principal | Closing Balance | Interest | Total Payment | Frontage /Per Parcel | Other | Net Required by Mill rate | Area to be Levied |
| | | | | | | | | | | | |
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| Part 2 - Summary (by area) - to be carried forward - Page 8 | | | | | | | | | | |
|---|--------------------|-----------------------------|------------------|------------------|-------------------|-----------------------|-----------------|---------------------|--|--|
| Area to be Levied | Taxable Assessment | Otherwise Exempt Assessment | Grant Assessment | Total Assessment | Total Requirement | Raised By Ft / Parcel | Raised by Other | Raised by Mill Rate | | |
| | | | | 0 | | | | | | |
| | | | | 0 | | | | | | |
| | | | | 0 | | | | | | |
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| | | | | 0 | | | | | | |
| | | | | 0 | | | | | | |

**FIVE YEAR CAPITAL EXPENDITURE PROGRAM
RURAL MUNICIPALITY OF ARMSTRONG**

| PURPOSE | CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.) | | | | | TOTAL | SOURCE OF FUNDS | | | |
|--|---|------------|------------|------------|-----------|---------------------|-----------------|---------------------|-----------|-------------|
| | 2023 | 2024 | 2025 | 2026 | 2027 | | Operating | Reserves | Borrowing | Other |
| Parks Beautification/Accessible Washrooms | | 50,000.00 | | | | 50,000.00 | | 50,000.00 | | |
| Welcome RM of Armstrong Signs | | 20,000.00 | | | | 20,000.00 | | 20,000.00 | | |
| Fire Department Protective Gear Replacements | 0.00 | 30,000.00 | 30,000.00 | 30,000.00 | 30,000.00 | 120,000.00 | | 120,000.00 | | |
| Frasenwood Fire Hall Expansion | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 125,000.00 | | 125,000.00 | | |
| Inwood Fire Hall Expansion | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 25,000.00 | 125,000.00 | | 125,000.00 | | |
| Municipal building renovations | 100,000.00 | | | | | 100,000.00 | | 100,000.00 | | |
| Trail Establishment (CPR Line) | | | 25,000.00 | | | 25,000.00 | | 25,000.00 | | |
| 4 x 4 Truck Frasenwood Fire Department | | 50,000.00 | | 30,000.00 | | 80,000.00 | | 80,000.00 | | |
| Mower | | 65,000.00 | | | | 65,000.00 | | 65,000.00 | | |
| Christmas Lighting | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 5,000.00 | 25,000.00 | | 25,000.00 | | |
| Drainage Plan | 60,000.00 | | | | | 60,000.00 | | 60,000.00 | | |
| GPS Level System | 25,000.00 | | | | | 25,000.00 | | 25,000.00 | | |
| Road signage | | 15,000.00 | | | | 15,000.00 | | 15,000.00 | | |
| Steamer trailer | 25,000.00 | | | | | 25,000.00 | 0.00 | 25,000.00 | | |
| PW Vehicles | 80,000.00 | | | | | 80,000.00 | | 80,000.00 | | |
| Dump trailer | | 20,000.00 | | | | 20,000.00 | | 20,000.00 | | |
| Landfill fencing, cell closure, well closure | 140,000.00 | | | | | 140,000.00 | | 140,000.00 | | |
| Compactor | | 25,000.00 | | | | 25,000.00 | | 25,000.00 | | |
| Dump Truck | 90,000.00 | | | 30,000.00 | | 120,000.00 | | 120,000.00 | | |
| pw equipment | 625,000.00 | 255,000.00 | 255,000.00 | 145,000.00 | 85,000.00 | 1,365,000.00 | | 1,365,000.00 | | |
| SOURCE OF FUNDS - ANNUAL | | | | | | TOTAL | | | | |
| OPERATING | 625,000.00 | 255,000.00 | 255,000.00 | 145,000.00 | 85,000.00 | 1,365,000.00 | 0.00 | 1,365,000.00 | | 0.00 |
| RESERVES | | | | | | | | | | |
| BORROWING | | | | | | | | | | |
| OTHER | | | | | | | | | | |
| TOTAL | | | | | | 1,365,000.00 | | 1,365,000.00 | | 0.00 |

Departmental Use Only

Adopted by Resolution of Council

20

(Head of Council)

(Chief Administrative Officer)