

THE FINANCIAL PLAN

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2020

		ATTACHED	NOT APPLICABLE
Page 1	General Operating Fund - Budgeted Revenue and Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 2	General Operating Fund - Budgeted Other Revenue and Transfers	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 3	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 4	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 5	General Operating Fund - Budgeted Expenditure	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 6	Utility Operating Fund - Budgeted Revenue and Expenditure		
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	Utility of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 7	Local Urban District - Budgeted Revenue and Expenditure		
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
	L.U.D. of _____	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 8	Calculation of Tax Levies	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 9	Sundry Revenue and Expenditure Analysis	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 10	Rural Area and General Municipal Requirements	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 11	General Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 12	Utility Operating Fund - Debenture Debt Charges	<input type="checkbox"/>	<input checked="" type="checkbox"/>
Page 13	Capital Budget (Current Year)	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Page 14	Capital Expenditure Program (Subsequent Five Years)	<input checked="" type="checkbox"/>	<input type="checkbox"/>

**GENERAL OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

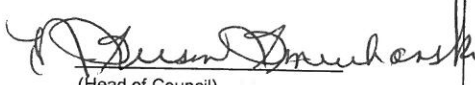
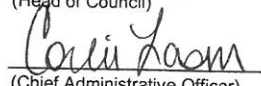
For the Year 2020

REVENUE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Total Tax Levy - Page 8	2,379,954	2,379,954	2,494,721	
Total Grants in Lieu of Taxes - Page 8	133,589	133,589	178,674	
Sub-total	2,513,543	2,513,543	2,673,395	0
School Requisitions (deduct) - Page 8	1,044,676	1,044,676	1,162,345	
Municipal Taxes and Grants in Lieu of Taxes	1,468,867	1,468,867	1,511,050	1,523,583
Other Revenue - Page 2	845,491	1,159,383	956,093	884,776
Transfers from Accumulated Surplus & Reserves - Page 2	524,546	57,801	983,732	0
Total Municipal Revenue	2,838,904	2,686,051	3,450,875	2,408,359

EXPENDITURE

General Government Services	484,250	429,546	470,700	495,000
Protective Services	170,000	236,703	297,984	228,100
Transportation Services	1,144,500	1,000,222	1,179,000	1,181,000
Environmental Health Services	181,600	153,849	174,200	174,200
Public Health and Welfare Services	10,720	10,720	10,720	10,720
Environmental Development Services	7,200	7,168	8,000	8,000
Economic Development Services	136,400	123,402	146,877	131,900
Recreation and Cultural Services	0	0	0	0
Fiscal Services	524,546	57,801	983,732	0
Transfers - Deficit Recovery - Page 9			0	
- To Reserves - Page 5	179,439	275,223	179,439	179,439
Total Basic Expenditure	2,838,655	2,294,634	3,450,652	2,408,359
Allowance For Tax Assets - Page 8	249	249	223	
Total Municipal Expenditure	2,838,904	2,294,883	3,450,875	2,408,359
Net Operating Surplus (Deficit)	0	391,168	-0	0

Departmental Use Only	Adopted by Resolution of Council  (Head of Council)  (Chief Administrative Officer) June 10 20 20
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**GENERAL OPERATING FUND
BUDGETED OTHER REVENUE AND TRANSFERS**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2020

Other Revenue		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Taxes Added (Supplementary)		30,000	45,918	30,000	30,000
Licences	Water/Lottery/Animal	220	426	400	400
	Planning/Zoning	600	300	300	300
Permits	Building	1,200	1,080	700	700
	Other (hay/wood)	550	515	500	500
Fines		0	0	0	0
Sales of Services	General Government Services	1,650	1,836	1,500	1,500
	Protective Services				
	Transportation Services	6,000	11,650	8,000	8,000
	Environmental Health Services				
	Public Health and Welfare Services				
	Environmental Development Services				
	Economic Development Services				
	Recreational & Cultural Services				
	Other Services				
Sale of Goods		2,500	2,519	2,500	2,500
Rentals	Crown/RM Grassing/Forage	166,032	170,090	262,161	280,000
	Other (tower)	4,200	4,200	3,000	3,000
Returns from Investments (Bank Interest)		25,000	49,710	30,000	30,000
Tax and Redemption Penalties		30,000	32,922	30,000	30,000
Development/Dedication Fees					
Other Income	(Miscellaneous)	9,950	17,606	10,000	10,000
	Land Sales	0	162,358	0	0
	Waste/Recycling	2,000	1,615	2,000	2,000
	Fire	0	2,284	0	0
Unconditional Grants	Unconditional Grants				
	Municipal Operating Grant	364,400	364,437	364,437	364,437
	Flood Prevention Grant			69,934	
Conditional Grants	Provincial (page 9)	104,750	97,695	44,222	25,000
	Federal Gas Tax Funding	96,439	192,223	96,439	96,439
	Local Government/Other				
	Other Provincial Grants				
Total Other Revenue - Page 1		845,491	1,159,383	956,093	884,776
Transfers From					
	- Accumulated Surplus	0	0	0	0
	- Reserves (Page 13)	524,546	57,801	983,732	
Total Transfers - Page 1		524,546	57,801	983,732	0
TOTAL OTHER REVENUE AND TRANSFERS - PAGE 8		1,370,037	1,217,184	1,939,825	884,776

BUDGETED EXPENDITURE
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2020

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
GENERAL GOVERNMENT SERVICES					
1100	Legislative	85,000	84,557	88,000	90,000
1200	General Administrative				
1212	Chief Administrative Officer and Staff	156,000	136,704	156,000	160,000
1215	Office	62,250	60,329	68,000	65,000
1216	Legal	12,000	6,432	12,000	12,000
1217	Audit	6,000	6,000	6,000	6,000
1218	Assessment	26,000	25,237	24,200	25,500
1240	Taxation	6,500	5,118	6,500	6,500
1300	Other General Government				
1310	Elections	0	0	0	0
1320	Conventions	20,000	12,049	10,000	20,000
1330	Damage Claims and Liability Insurance	20,500	18,900	20,000	20,000
1340	Intergovernmental Relations				
1350	Grants and Support	85,000	73,222	75,000	85,000
1370	Other General Government-Land Management	5,000	1,000	5,000	5,000
	Property Management				
	Unallocated Employee Benefits				
SUB-TOTAL GENERAL GOVERNMENT SERVICES		484,250	429,546	470,700	495,000
1991	Recoveries (deduct) - Utility				
TOTAL GOVERNMENT SERVICES - TO PAGE 1		484,250	429,546	470,700	495,000
PROTECTIVE SERVICES					
2100	Police				
2400	Fire	150,000	216,419	200,000	200,000
2500	Emergency Measures				
2510	Emergency Measures Organization	10,000	11,313	20,000	20,000
2520	Flood Control			69,934	
2540	Ambulance Services				
2550	Other 911	7,500	7,777	8,050	8,100
2600	Other Protection				
2621	Building Inspection				
2622	Electrical Inspection				
2623	Plumbing Inspection				
2626	Other Safety Inspections				
2630	License Inspection				
2640	Animal and Pest Control	2,500	1,194	0	0
2650	Other - Traffic Services				
	Other WCB				
TOTAL PROTECTIVE SERVICES - TO PAGE 1		170,000	236,703	297,984	228,100
TRANSPORTATION SERVICES					
Road Transport					
Administration					
32200	Engineering	0	0		
Roads and Streets					
Unallocated Costs					
32301	- Wages and Benefits	78,000	70,071	80,000	82,000
32302	- Equipment Fuel	10,000	4,919	10,000	10,000
32303	- Equipment Repairs and Maintenance	15,000	4,380	10,000	10,000
32304	- Equipment Insurance and Registration	4,000	2,819	5,000	5,000
32305	- Workshop and Yard Operations	5,000	987	3,000	3,000
3300-30	Employee expense				
	- Road Commissioners' Fees and Mileage				
Road Construction and Maintenance					
32311	- Labour				
32312	Materials (gravel)	410,000	408,270	410,000	410,000
32313	Rentals (grading)	230,000	227,254	280,000	280,000
	Miscellaneous (brushing, dust control, road repair)	131,500	71,606	100,000	100,000
Transportation Services Sub-Total Forward to Page 4		883,500	790,307	898,000	900,000

BUDGETED EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2020

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
Transportation Services Sub-Total Forward from Page 3		883,500	790,307	898,000	900,000
32330	Sidewalks and Boulevards	0	0	0	
32340	Ditches and Road Drainage	90,000	44,462	80,000	80,000
32350	Storm Sewers				
32360	Street Cleaning				
32371	Snow and Ice Removal - Labour				
32372	- Materials				
32373	- Rentals	150,000	148,298	180,000	180,000
	- _____				
32400	Bridges				
32500	Street Lighting	16,000	14,301	16,000	16,000
32600	Traffic Services (road signs & posts)	5,000	2,855	5,000	5,000
32700	Parking				
32900	Other Road Transport				
	Airport				
	Other Transportation Services				
TOTAL TRANSPORTATION SERVICES - TO PAGE 1		1,144,500	1,000,222	1,179,000	1,181,000
ENVIRONMENTAL HEALTH SERVICES					
Garbage and Waste Collection					
4330	Nuisance Grounds	157,600	129,711	150,000	150,000
Other Environmental Health					
4480	Municipal Wells				
4490	Public Rest Rooms				
4500-10	Other - Sewage Tipping Fees (lagoons)	24,000	24,138	24,200	24,200
TOTAL ENVIRONMENTAL HEALTH SERVICES - TO PAGE 1		181,600	153,849	174,200	174,200
PUBLIC HEALTH AND WELFARE SERVICES					
Public Health					
5110	Health Unit				
5160	Cemeteries	0	0	0	0
5186	Other _____				
Medical Care					
5220	Medical Officer				
	Other _____				
Hospital Care					
5370	Hospital Care				
	Other _____				
Social Assistance					
5420	Social Assistance	10,720	10,720	10,720	10,720
	Other _____				
TOTAL PUBLIC HEALTH & WELFARE SERVICES-TO PAGE 1		10,720	10,720	10,720	10,720
ENVIRONMENTAL DEVELOPMENT SERVICES					
6100	Planning and Zoning Building Inspector	7,200	7,168	8,000	8,000
Community Development					
6220	General Land Assembly				
6230	Urban Renewal				
6240	Beautification and Land Rehabilitation				
6241	Urban Area Weed Control				
	Grant				
	Levy - Fisher Armstrong Planning District				
TOTAL ENVIRONMENTAL DEVELOPMENT SERVICES - TO PAGE 1		7,200	7,168	8,000	8,000

BUDGETED EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2020

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
ECONOMIC DEVELOPMENT SERVICES					
7100	Natural Resources				
7120	Agriculture				
7121	Destruction of Pests				
7122	Protective Inspections				
7123	Rural Area Weed Control	90,000	87,783	100,000	100,000
7124	Drainage of Land (conservation districts)	5,400	4,939	5,877	5,900
7125	Veterinary Services	6,000	6,000	6,000	6,000
7130	Water Resources and Conservation				
	Grants				
7200	Regional Development				
7300	Industrial Development				
7400	Other Economic Dev (tax insentive/interpretive signage)	35,000	24,680	35,000	20,000
7410	Tourism				
7420	Public Receptions				
TOTAL ECONOMIC DEVELOPMENT SERVICES - TO PAGE 1		136,400	123,402	146,877	131,900

RECREATION AND CULTURAL SERVICES					
8110	Recreation Commission Administration				
8120	Community Centers and Halls				
8130	Swimming Pools and Beaches				
8140	Golf Courses				
8150	Skating Rinks and Arenas				
8180	Parks and Playgrounds VG				
8190	Other Recreational Facilities				
	Grants				
	Anniversary Park				
8240	Museums				
8250	Libraries				
8280	Other Cultural Facilities				
TOTAL RECREATION & CULTURAL SERVICES - TO PAGE 1		0	0	0	0

FISCAL SERVICES					
9111	L.U.D. of _____ -- Page 7				
9112	L.U.D. of _____ -- Page 7				
9113	L.U.D. of _____ -- Page 7				
9114	L.U.D. of _____ -- Page 7				
9320	Transfer to Capital - Page 13	524,546	51,201	983,732	
9330	Transfer to Utility - Page 6				
9410	Debenture Debt Charges - Page 11				
9420	Other Long-term debt charges -- Page 11				
9430	Tax discount and short-term loan interest				
9440	Other Debt Charges				
	Other Fiscal Services				
TOTAL FISCAL SERVICES - TO PAGE 1		524,546	51,201	983,732	0

TRANSFERS					
9900	General Reserve				
9910	Specific-Purpose Reserves:				
	- Equipment Replacement	27,000	27,000	27,000	27,000
	- Capital Development				
	- Gas Tax	96,439	192,223	96,439	96,439
	- Election	2,000	2,000	2,000	2,000
9911	- Drainage				
9912	- Waste Management	13,500	13,500	13,500	13,500
9913	- Fire Fighting	40,500	40,500	40,500	40,500
	-				
	-				
TOTAL TRANSFERS - TO PAGE 1		179,439	275,223	179,439	179,439

**UTILITY OPERATING FUND
BUDGETED REVENUE AND EXPENDITURE**

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2020

REVENUE

		Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
300	WATER CONSUMER SALES				
	- Residential				
	- Commercial and Bulk				
	- Industrial				
	- Federal and Provincial				
	- Municipal and Schools				
310	SEWER SERVICE CHARGES				
	- Residential				
	- Commercial				
320	Discounts, Refunds and Cancellations				
	Net Consumer Revenue - Sub Total				
330	Penalties				
340	Hydrant Rentals				
350	Installation Service				
360	Connection Revenue - Net				
370	Provincial Grants				
380	Other Revenue				
385	Deficit Recovery				
	Investment Income				
390	Transfer from Revenue Fund - Page 5				
396	Transfer from Reserves - Utility - Page 13				
397	Transfer from Accumulated Surplus				
	TOTAL REVENUE				

EXPENDITURE

410	WATER SUPPLY				
411	Administration				
412	Customer Billings and Collections				
413	Purification and Treatment				
414	Water Purchases				
415	Service of Supply				
416	Transmissions and Distribution				
417	Other Water Supply Costs				
418	Connections - Net Loss				
	TOTAL				
420	SEWAGE COLLECTION AND DISPOSAL				
421	Administration				
422	Sewage Collection System				
423	Sewage Lift Station				
424	Sewage Treatment and Disposal				
425	Other Sewage Collection and Disposal Costs				
426	Connections - Net Loss				
	TOTAL				
430	TRANSFER TO CAPITAL - Page 13				
450	DEBENTURE DEBT CHARGES - Page 12				
470	TRANSFERS				
471	Deficit Recovery, 20__ - Page 9				
473	Transfer to Utility Reserve				
474	Transfer to _____ Reserve				
	TOTAL				
	TOTAL EXPENDITURE				
	NET OPERATING SURPLUS (DEFICIT)				

BUDGETED REVENUE AND EXPENDITURE

RURAL MUNICIPALITY OF ARMSTRONG

L.U.D. of _____

For the Year 2020

EXPENDITURE

	Last Year Budgeted	Last Year Actual	This Year Budgeted	Next Year Budgeted
General Government Services				
Legislative (Committee)				
Transportation Services				
Roads and Streets				
Sidewalks and Boulevards				
Ditches and Road Drainage				
Street Cleaning				
Snow and Ice Removal				
Street Lighting				
Other _____				
Total Transportation Services	0.00	0.00	0.00	0.00
Environmental Health Services				
Garbage Collection				
Nuisance Grounds				
Total Environmental Health Services	0.00	0.00	0.00	0.00
Environmental Development Services				
Weed Control				
Other _____				
Total Environmental Development Services	0.00	0.00	0.00	0.00
Recreation and Cultural Services				
Public Parks				
Transfers				
Deficit Recovery				
Transfer to Capital				
To Reserves				
Total Transfers	0.00	0.00	0.00	0.00
Total Operating Expenditure	0.00	0.00	0.00	0.00

REVENUE

Previous Years' Surplus				
L.U.D. Revenues _____				

Amount required from Taxation - Page 5 and Page 8				
Municipal Other Revenues Allocated to L.U.D.				

Tax Levy (Last Year Actual)				
Total Operating Revenue				
Net Operating Surplus (Deficit)				

YEAR-TO-YEAR SUMMARY:

Amount Required from Taxation		
Assessment (Taxable and Grant-in-Lieu)		
Mill Rate		

L.U.D.

MUNICIPALITY

_____ Chairperson

W. D. Dmuborski

Colin Laom
Chief Administrative Officer

CALCULATION OF TAX LEVIES
RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2020

	Assessments			Expenditures			Mill Rate (MR)	Revenues				
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Basic	Allowance Tax Assets	Total		Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Grazing lease and/or converted fees	Total
Education (Requisition) Taxes:												
Education Support Levy (ESL)	2,143,000			22,202,000	1,43	22,203,43	8.828	16,920,55		3,282,89		22,203,43
Special - Interlake SD #21	9,535,140	22,680	187,290	126,841,000	0.83	126,841,83	13.016	124,109,38		2,437,25	295,20	126,841,83
Special - Evergreen SD #22	46,222,160	1,322,990	1,036,740	541,130,000	30.78	541,160,78	11.138	514,822,42		1,547,21	14,791,15	541,160,78
Special - Lakeshore SD #23	25,716,170	1,897,880	4,288,080	472,172,000	14.65	472,186,65	14.829	381,345,08		63,291,06	27,550,50	472,186,65
Total Education Taxes				1,162,345,000	47.70	1,162,392,70		1,039,197,43	0.00		42,090,89	1,162,392,70

Page 1

	Assessments			Expenditures			Mill Rate (MR)	Revenues				
	Taxable	Otherwise Exempt	Grants in Lieu of Taxes	Basic	Allowance Tax Assets	Total		Tax Levy	Otherwise Exempt	Grants in Lieu of Taxes	Grazing lease and/or converted fees	Total
Municipal Taxes:												
Local Urban Districts												
LUD												
LUD												
Debt Service Charges												
Special Services Levies												
Deficit Recovery												
General												
Utility						0.00						0.00
Reserve Funds						0.00						0.00
Equipment	81,473,470		5,492,050	27,000,000	46.28	27,046,28	0.314	25,338,25	0.00	1,708,03		27,046,28
Election	81,473,470		5,492,050	2,000,000	0.21	2,000,21	0.023	1,873,89	0.00	126,32		2,000,21
Waste Management	81,473,470		5,492,050	13,500,000	66.62	13,566,62	0.156	12,709,86	0.00	856,76		13,566,62
Freighting Equipment	81,473,470		5,492,050	40,500,000	25.03	40,525,03	0.466	37,966,64	0.00	2,558,30		40,525,03
General Municipal												0.00
Rural Area												0.00
All Large	81,473,470		5,492,050	1,470,463,66	36.32	1,470,499,98	16.909	1,377,634,50	0.00	92,865,07		1,470,499,98
Business Tax, Fees												0.00
Other Revenue and Transfers												0.00
Total Municipal				3,450,651,800	175.36	3,450,827,16		1,897,188,14	0.00	98,115,47	1,897,188,14	3,450,827,16

Total (Education + Municipal) Taxes

Added to Total Tax Levy on page 1

Page 1

Page 1

Page 1

Page 1

Page 2

Page 8

SUNDRY REVENUE AND EXPENDITURE ANALYSIS

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2020

Part 1 - Grants in Lieu of Taxes

Government or Agency	Assessment		Mill Rate	Amount	Frontage	Total
	Farm/Residential	Other				
I.S.D. # 21						0.00
Residential	59,050		30.881	1,824		1,823.52
Agricultural	109,540		30.881	3,383		3,382.70
Commercial		18,660	39.710	741		740.99
E.S.D. # 22						0.00
Residential	274,380		29.003	7,958		7,957.84
Agricultural	471,150		29.003	13,665		13,664.76
Commercial		291,210	37.832	11,017		11,017.06
L.S.D. # 23						0.00
Residential	648,060		32.694	21,188		21,187.67
Agricultural	3,558,040		32.694	116,327		116,326.56
Commercial		61,960	41.523	2,573		2,572.77
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00
						0.00

Total - Pages 1, 8

178,673.86

Part 2 - Conditional Transfers and Grants

Government or Agency	Purpose	Amount
Big Grant Community Futures	Interpretive Signage Project (Statues)	15,000.00
MB Heritage Grant	Interpretive Signage Project (Statues)	1,250.00
Manitoba Summer Student Grants	Summer Students	2,500.00
MMSM	Recycling	13,972.00
Manitoba Association For Resource Recovery Corp.	EcoCentres	5,000.00
Manitoba Conservation	Beaver Dam Removal	1,500.00
Tire Stewardship Board	Tire Recycling	1,000.00
WRARS	Recycling	4,000.00

Total - Page 2

44,222.00

Part 3 - Transfers to Recover Previous Years' Deficit - General Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 1

0.00

Part 4 - Transfers to Recover Previous Years' Deficit - Utility Operating Fund

Original Deficit Amount	Year	Term	Authority	Amount

Total - Page 6

0.00

RURAL AREA AND GENERAL MUNICIPAL REQUIREMENTS

RURAL MUNICIPALITY OF ARMSTRONG

For the Year 2020

Part 1 - Analysis of Expenditures Benefitting Rural Area			
Account No.	Account Name	Total Expenditures from Pages 3, 4 and 5	Expenditures applicable to Rural Area only
Total - Part 2			0.00

Part 2 - Calculation of Rural and At large Requirements				
	Required Expenditures			Totals
		Rural	At Large	
Total Basic Expenditures				
Less: Other Revenue Allocated				
Nominal Surplus Allocation				0.00
Other Allocations				0.00
<i>Sub-Totals</i>	0.00	0.00	0.00	0.00
Less: Required Expenditures				0.00
General Municipal Requirements	0.00	0.00	0.00	0.00
		Page 8	Page 8	

CAPITAL BUDGET
(current year)
RURAL MUNICIPALITY OF ARMSTRONG
For the Year 2020

Part 1 - CAPITAL EXPENDITURES

Particulars of Expenditure	Estimated Total Cost	Borne by General Fund	Borne by Utility Fund	Borne by Reserves	Borne by Borrowing
General Reserve					
Public Works					
Gas Tax Funding					
Cell for Meleb Waste Disposal Grounds	300,000			300,000	
Capital Projects/Flood Mitigation					
Ward 1					
Inwood Sidewalks	10,000			10,000	
Asphalt John Olson Blvd	6,000			6,000	
East Ditch Cleanout Rd 8W bet Rd 111N & 114N	25,000			25,000	
Ward 2					
East Ditch Cleanout NE 25-21-1W Rd0 & 125N	2,500			2,500	
Culvert Rd0 & NE 25-21-1W	20,000			20,000	
N & S Ditches Cleanout Rd 125N & 2E	1,500			1,500	
Ward 3					
Ditch Clean Out E of 16-21-3E	15,500			15,500	
Ditch Clean Out W or W1/2 36-20-2E	10,500			10,500	
Ditch Clean Out Rd 120N bet 14E & 16E (N side)	20,000			20,000	
Rd 120 & 14E intersection 2 culverts install	3,000			3,000	
Brushing Rd 124NE 11E to 13E	25,000			25,000	
Ward 4					
Replace Culvert Rd 6E bet Rd 110N & 111N	2,500			2,500	
Remove Damaged Culvert Rd 111N & 6E	2,500			2,500	
Ditch Clean Out Rd2E bet Rd 113N & 114N	15,000			15,000	
Ward 5					
Ditch Cleanout Rd103N NE5-18-2E	20,000			20,000	
NE 21-18-1E Drain Cleanout & Change Culverts	8,000			8,000	
Zuk Drain Rd 104 Cleanout	35,000			35,000	
Rd 108N move culvert & cleanout along road	2,500			2,500	
N of 18-18-3E Rd 105N & 12E Clean up	7,000			7,000	
Rd 104 N 7-18-2E	2,500			2,500	
Rd 108 N 31-18-2E	2,500			2,500	
Fire Equipment					
Radios Inwood and Fraserwood	16,000			16,000	
Inwood Fire Water Tanker	80,000			80,000	
Waste Management					
Cell for Meleb Waste Disposal Grounds	300,000			300,000	
Hydro Hook up Meleb Waste/Inwood WTS	30,000			30,000	
New Monitoring Well	20,000			20,000	
TOTAL	982,500.00	0.00	0.00	982,500.00	0.00

TOTAL 982,500.00
 Page 5 0.00
 Page 6 0.00
 Part 2 982,500.00
 Part 3 0.00

PART 2. GENERAL AND SPECIFIC-PURPOSE RESERVE FUND WITHDRAWALS

Reserve Name and By-Law No.	General Fund Transfers		Utility Fund Transfers		Cash Resources opening balances
	To Operating	To Capital	Operating	To Capital	
Gas Tax	300,000.00	0.00			566,090
Flooding Mitigation & Capital Projects	236,500.00	0.00			363,716
Fire Fighting Equipment	96,000.00	0.00			272,242
Equipment (Public Works)	0.00	0.00			326,746
General	0.00	0.00			486,350
Waste Management	350,000.00	0.00			479,025
Age Friendly (Teulon HandiVan Contibution)	1,232.00	0.00			
TOTAL	983,732.00	0.00	0.00	0.00	

Page 2 0.00
 Part 1 0.00
 Page 6 0.00
 Part 1 0.00

PART 3. BORROWING (Subject to Municipal Board Approval)

PROPOSAL	TEMPORARY FINANCING			REPAYMENT	
	Bank Loan	Operating Loan	Reserve Loan	Amount	Term
				0.00	

Departmental Use Only

Adopted by Resolution of Council

[Signature]
 (Head of Council)

June 10 2020
[Signature]
 (Chief Administrative Officer)


**FIVE YEAR CAPITAL EXPENDITURE PROGRAM
RURAL MUNICIPALITY OF ARMSTRONG**


PURPOSE	CAPITAL EXPENDITURE (Mark Priority 1, 2, 3, etc.)						SOURCE OF FUNDS			
	2021	2022	2023	2024	2025	Total	Operating	Reserves	Borrowing	Other
Public Works Truck	60,000.00					60,000.00		60,000.00		
Fraserwood Fire Hall Upgrades			100,000.00			100,000.00		100,000.00		
Parks Beautification/Accessible Washrooms	50,000.00					50,000.00		50,000.00		
Welcome Signs	20,000.00					20,000.00		20,000.00		
Energy Efficient Lighting in Municipal Buildings	20,000.00					20,000.00		20,000.00		
						0.00				
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						0.00				
						0.00				
						0.00				
SOURCE OF FUNDS - ANNUAL										
OPERATING							0.00			
RESERVES										
BORROWING									0.00	0.00
OTHER										
TOTAL	150,000.00	0.00	100,000.00	0.00	0.00	250,000.00	0.00	250,000.00	0.00	0.00

Departmental Use Only

Adopted by Resolution of Council

June 10 2020

 (Head of Council)

 (Chief Administrative Officer)